

# **FRANCES BAARD**

***DISTRICT MUNICIPALITY***



***ANNUAL BUDGET***  
***2013/2014***

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### ***Service Delivery & Budget Implementation Plan***

***MAYORAL BUDGET SPEECH***



**BUDGET SPEECH 2013- 2014**  
**FRANCES BAARD DISTRICT MUNICIPALITY**

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**Honourable Speaker,  
Honourable members of the Provincial Legislature,  
Honourable Mayors,  
Municipal Managers,  
Partners in Local Government,  
Members of the media,  
Distinguished Guests,  
Ladies and gentlemen,**

Mr Speaker,

The budget that I am tabling today in this Chamber for the Frances Baard District community is a product of meaningful engagements and consultative processes with all our stakeholders, in the main our local municipalities and sector departments. We relied heavily on the participation of all of us. As a municipality we have an obligation to ensure that the people in our district have access to basic services mostly through the support we are giving to our local municipalities.

The municipality has historically sought to develop an Integrated Development Plan (IDP) that articulates the priorities of council. This is particularly so in the 2011/2012 financial year where the emphasis was on aligning the IDP to the outcomes and priorities identified during the strategic planning session of the municipality. These outcomes and priorities synthesise the expressed interests and needs of the constituent parts of the municipality as tabulated in the Municipal Structures Act.

Our collective efforts, in the spirit of “working together, we can do more”, has been characterized by seamless endeavours to improve and build on our past achievements through meticulous planning and focussing on producing tangible outcomes.

We consulted vigorously with our main stakeholders, the local municipalities, because it is only when we plan together and take heed of what the different communities have indicated as their high priority needs that we can budget properly.

Therefore it is the community needs as captured in each municipal Integrated Development Plan (IDP) that informed the budget of the district municipality. On 25 April 2013 we had a budget consultation meeting with our stakeholders to ensure that the IDP priorities were addressed.

More than 40% of the entire budget of the district municipality is committed towards the support of the local municipalities. This does not even take into account the administrative support given in areas such as financial management, technical project support, audit functions, to name but a few.

Since the inception of local government in December 2000, the Frances Baard District Municipality adopted an outward looking approach. The then PIMS Centre which was established to assist local municipalities in the preparation and implementation of Integrated Development Plans (IDPs) has progressed into more permanent units that focuses on development planning. Under the department planning and development we now facilitate strategic planning, support town and regional planning, facilitate integrated development planning in the district, promote the development of geographic information systems (GIS) in category B municipalities and ensure sustainable development of the district economy.

I am proud to say that the financial management of the district municipality is one of the best in the country. It is therefore imperative that we help our local municipalities to develop to the same level of financial stability and control.

In a time when the Auditor-General reports look very bleak indeed, we have an obligation to ensure that we move with our local municipalities and bring them on par with where the district municipality is.

Mr Speaker, In terms of access to basic services the position in the district is very positive. With 85% of people having access to water, 84% to sanitation and on average 77% to electricity, I can tell you that we are definitely on the right track and we can only move forward from here.

In 2012/2013 we have created more than 500 job opportunities through our infrastructure projects alone and we can look forward to even more opportunities in 2013/2014.

Minister Pravin Gordhan in this budget speech said and I quote *“The National Planning Commission has cautioned that our development objectives will take time and hard work to achieve. Measured year by year, district by district, there will be advances and there will be setbacks.*

*But in each five-year term of government we must demonstrate, as we have since 1994, that we can meet more demanding milestones – more jobs, more enterprises, more technological innovation, better housing, progress in education and health.” – close quote.*

The district economy is still very primary based and skewed towards the Sol Plaatje Municipality’s economy. Sol Plaatje Municipality alone accounts for over 80% (rand value) of the value addition in the district while the secondary sector contributes well under 10%. Having registered only a economic growth, it is clear that we still need to do more to stimulate economic growth in the district.

The following are some of the running or planned activities in the district to diversify the economy include:

- The establishment of the Cape Malt Plant for malt processing in Richie and the capacitation of emerging farmers to produce and supply barley to the plant;
- The establishment of an oil processing plant in Phokwane;
- Training of small and emerging miners;
- Formalization of 20 woman contractors; and
- Exposing and training of graduates on local economic development and entrepreneurship.

According to the Medium Term Budget Policy Statement for 2012 the South African economy is projected to grow by 2,7%. In order to achieve this, specific interventions have been encouraged such as the investment in strategic infrastructure programmes as well as strengthening municipal finances and investing in residential development and urban infrastructure. It also goes on to highlight that municipalities should pay particular attention to managing revenue effectively and carefully evaluate all spending decisions.

The 2013/2014 budget therefore comes at a time when the district municipality, like so many others, is experiencing a major decline in its revenue base.

Despite the poor economic climate experienced currently, we could still manage to sustain its healthy financial position and in some instances even improved as compared to the previous financial year's ratio indicators. The financial position of the district municipality remains good and its cash flow is well managed to meet its obligations.

The major revenue streams that supported the programmes and activities of the district municipality were through government grants and subsidies, interest earned on external investments and actuarial gains.

Mister Speaker, I would now like to refer you to details on the annual operating and capital budget for the 2013/14 financial year, of how we propose to invest the funds that have been entrusted to us. The total budget for the 2013/14 financial year is R 125,45m.

The operational budget is R121,16m and the capital is R 4,29m. The largest portion of the budget is allocated to Planning & Development and Infrastructure Services. Allocations to these projects amounts to R42,94m and is directly linked towards the improvement of the quality of life of communities in the district.

The main infrastructure and social needs related special project expenditure is as follows:

- Infrastructure R29,9m
- Planning and development R 3,7m
- LED R 2,16m
- Tourism R 2,3m
- Disaster Management R 928,140
- Environmental Health R 672,200
- MSIG Projects R 890,000

As we appreciate the challenges that we face regarding aging infrastructure, we continue to invest the limited resources we have to confront this challenge as possible as we can for the district. We will be continuing our allocation from this financial year for internal services for the continuIn ter water and sanitation in Richie in the Sol Plaatje Municipality.



In the Magareng Municipality we will be continuing with the two projects on provision of water of 558 households in Magareng which started in the 2012/2013 financial year. We will also be implementing a sanitation project, focussing mostly on the planning and design, to ensure proper budgeting and planning for the implementation in the first outer year.

With regards to refuse removal, we have provided Magareng Local Municipality with a refuse truck to ensure an improvement in providing basic services to our communities in the district. For the 2013/2014 financial year, we will be making an allocation to the Dikgatlong Local Municipality for a refuse truck as this municipality has been struggling with several complaints regarding waste and refuse disposal. We will also be implementing an electricity project to ensure universal access to electricity in this area. The district municipality has budgeted for either the refurbishing of buildings or construction of new process controller rooms at the waste water treatment plants in the area.

For the Phokwane Municipality we will be purchasing a sewer truck, assist with funding to complete an electricity project and to replace old water meters. The replacement of the water meters will greatly assist the municipality with revenue collection as it will address incorrect billing and increase cashflow.

Besides the above, the district municipality continues to provide technical support and project management with regard to procurement and quality control. Our technicians are on the ground to attend site meetings and inspections and help to ensure proper record keeping.

We are making the following allocations to local municipalities for the 2013/14 financial year:

Dikgatlong Local Municipality	-	R 6,75m;
Magareng Local Municipality	-	R 10,94m (including roll over of R4,25m);
Phokwane Local Municipality	-	R 7,71m; and
Sol Plaatje Local Municipality	-	R 4,5m.

The above allocation will include the following major infrastructure projects:

- R3m for Magareng Municipality to upgrade its water network and the provision of a water reticulation network to 558 sites (Phase 2).
- R3m for Phokwane Municipality as counter funding for the Ganspan upgrading of bulk water supply and the purchase of a sewer truck.
- R2,95m for Dikgatlong Municipality towards the upgrading of its electrical network and waste water works operator rooms.
- R3m for Sol Plaatje Municipality for the provision of water and sanitation to 167 households in Freedom Park, Ritchie.

The total allocation to the local municipalities is 19% which shows a decrease from the 2012/2013 financial year and this is attributed to the increase in capital expenditure and expenditure geared towards obtaining level 3 accreditation with regards to human settlements. We are preparing, within our limited resources, to position ourselves to achieving a level 3 accreditation.

In terms of housing we will be involved in the following projects:

- Ikhutseng 1000 in Magareng Municipality where 500 housing units will be constructed to the amount of R89.5m
- De Beershoogte 552 in Dikgatlong Municipality where 50 housing units will be constructed to the amount of R49.4m
- Pampierstad 1450 in Phokwane Municipality where 300 housing units will be constructed to the amount of R128.8m as well as the Kingston 685 where 100 houses will be constructed to the amount of R61.3m

In all of the above housing projects the district municipality will be performing the following functions: project initiation, planning and approval; project management and contract administration; subsidy administration; quality assurance and capacity development.

It is important to note that the amounts for housing projects as mentioned above are based on the latest subsidy amount and is for the entire project not just for the 2013/2014 financial year.

We have reviewed our district disaster risk management plan and assisted with the review of the disaster management plans of our local municipalities. We will be assisting the municipalities with the implementation of these plans. The main focus will be on the establishment of disaster management advisory forums within each local municipality. To ensure that we have uniformity in the manner that we respond to incidents or disasters a response and recovery plan will be developed to guide the correct implementation of the disaster management plans.

We have experienced a spate of veldfires at the end of 2012 where thousands of hectares of farming land was damaged and losses in cattle and game was registered in the Koopmansfontein area. Currently there are three “Working on Fire” teams established within the district and we are planning to train more volunteers to increase the capacity of these teams in an effort to ensure our readiness for future veldfires.

Most of the landfill sites in our district do not have permits and do not comply with the requirements of the National Environmental Waste Management Act, Act 2008. We will be assisting our local municipalities to identify the deficiencies at the landfill sites and cost the upgrading. We will also be assisting them with the application process for permits.

With the assignment of municipal health to metropolitan and district municipalities we have in this financial year developed and approved municipal and environmental by-laws. The by-laws will provide a legal and administrative framework within which we can develop and regulate municipal health obligations. Our Environmental Health Practitioners will be trained as peace officers to enforce these by-laws in the 2013/14 financial year.

Through our GIS, we are currently rolling out a project in which we assess the billing system of the Magareng Municipality as well as the completeness of the municipality's billing database. A sound billing system will provide a basis for revenue generation and also enable the municipality to improve service delivery and the provision of free basic services. We will be rolling out this project in the coming financial year we will be focussing on Phokwane Municipality to ensure that its billing system operates correctly.

Mr Speaker, grants and subsidies remains to be our biggest source of income and we are at R95,27m for 2012/2013. This dependency on grants and subsidies influences our expenditure.

The major grant funding that the district municipality is receiving from national government is as follows:

- Local Government Equitable Share: R10,32m
- Councillor Remuneration: R3,7m
- Levy Replacement is R75,95m
- Finance Management: R1,25m
- Municipal Systems Improvement: R890k.

As I have mentioned before, we are continuing to assist our local municipalities with developmental, administrative and financial management support. We continue to do so in areas such as financial and budget reforms, internal audit and audit committee in the form of shared services, performance management, tourism and local economic development, spatial development and integrated development planning.

Through this continued assistance to our local municipalities we hope to increase the level of service delivery.

We have adopted an organisational structure which will be phased in over the MTEF period to improve our capacity on both the technical and project management aspects. Although salaries exceeded the norm of 35% this was as a result of the following reasons.

The organogram approved by council is focused on external support to its local municipalities. 71 positions are directly and / or indirectly involved in support to local municipalities to the estimated amount of R15m or 28,83% of the total employee related costs budget. As part of the municipality's commitment for job creation and assisting youth to be developed for the labour market, the municipality employed 30 interns to the estimated amount of R1,90m including five finance interns (compulsory in terms of the FMG Grant). Furthermore council budgeted for 15 vacant and five unfunded position to the value of R3,78m or 7,17%. We have also entered into an agreement with the LGSETA for the creation of 50 (fifty) for the roll out of the learnership programmes for the 2013/14 financial year, broken down as follows:

LED – 25 learners, Electrical apprenticeship 20 and Emergency Services 5.

We have, in collaboration with the Department of Environment and Nature Conservation created 29 permanent jobs in the Dikgatlong Recycling Project. We continue to provide support this project.

We have approved the District Expanded Public Works Programme Policy and we will be appointing the EPWP co-ordinator for the entire district in the new financial year for a more co-ordinated and effective implementation of all EPWP projects.

Mr Speaker, I am pleased to announce that we have improved our audit outcome for the 2011/12 financial year. The district municipality has received an unqualified opinion from the Auditor-General once again, with only two matters i.e on supply chain management and on compliance on internal audit. In line with government's Vision 2014 on Clean Audits, we have geared ourselves to ensure that we tighten our internal controls on both the financial and performance management by 2014. The celebration of a clean audit will come with provision of services, within our limited resources and a realisation of clean audit by all municipalities in the districts.

It is possible, if we work together towards that goal.

**Mr Speaker, lastly, I want to sincerely thank all Councillors, the Municipal Manager, the Heads of Department, managers, officials, stakeholders and members of the public who gave input to this process. I believe that this was a team effort and by sharing credit and thanking all involved I know we will have more of your dedication and support.**

**I wish to end with this quote that I came across in one of my readings, “Your most precious possession is not your financial assets. Your most precious possession is the people you have working there, and what they carry around in their heads, and their ability to work together.” – Robert Reich**

**I thank you**

***BUDGET RELATED RESOLUTIONS***

**ITEM: COUN 01 05/2013**

**DEPARTMENT OF FINANCE: ANNUAL BUDGET FOR THE 2013/14 FINANCIAL YEAR**

**(6/1/1 – 2013/14) (PJvB) (COUNCIL: 28 MAY 2013)**

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**The Director: Finance reports as follows:**

“The purpose of this report is to submit the annual budget for the 2013/14 financial year for approval by Council as prescribed in the Municipal Finance Management Act (MFMA) and in terms of guidelines received from National Treasury per MFMA circular no. 48.

In terms of the Municipal Finance Management Act (MFMA), section 24, the municipal council must at least 30 days before the start of the budget year consider approval of the annual budget.

Subsequent to the tabling of the draft annual budget to Council on 27 March 2013 and in compliance with section 23 of the MFMA, the following consultation processes and meetings were held with identified stakeholders on the contents of the budget as well as on measurable performance indicators for the 2012/13 budget year:

- IDP / Budget Strategic Session 08 – 09 November 2012
- Working Sessions – HOD’s / Unit Managers 11 – 19 February 2013
- Workshop with Council 14 March 2013
- Submission Draft IDP / Budget to Council 27 March 2013
- National Treasury and other sector departments as prescribed 10 April 2013
- Advertisement in local newspaper 04 April 2013
- Budget consultative meeting 25 April 2013
- Budget Assessment by Provincial Treasury 16 May 2013

***In terms of section 23(1) of the MFMA the Mayor must consider any views of –***

- a) the local community; and
- b) the National Treasury, the relevant Provincial Treasury and any organs of state or municipalities which made submissions on the budget.

***The following input and submissions were received for consideration by the Executive Mayor:***

- Obtain clarity from National Treasury (NT) in respect of the enforcement of NT circulars – according to the input received, it is being regarded as just a guideline document and have to be adopted by council to become applicable?
- Recommend the establishment of a discretionary fund for the Executive Mayor although the guideline from NT forbids the establishment of such fund / special projects – Circular 51?
- Recommend the establishment of a study bursary fund for external people not in the employment of FBDM subject to the approval of a criteria / policy by council and / or consideration by National Treasury to avoid any expenditure outside the mandate of the District Municipality?
- Budget for employee wellness to the amount of R300,000 which includes the participation in the coming year's SAMSRA games. However there is a request to increase the amount up to R500,000.
- Provincial Treasury visited the district municipality to assess compliance and content of the draft budget submitted for any input and / or improvement. No timeous comments were received from both the National and Provincial Treasury for consideration by the Executive Mayor.
- In order to improve accountability and monitoring with regard to the implementation of special projects above the delegated amount of R30,000, it has been suggested that a comprehensive business plan for implementation be submitted to the respective Head of Department for approval in terms of the councils delegation of powers in respect of procurement

Inputs and amendments made during the budget workshop as well as other submissions have been received for consideration. Council, at the meeting held on 27 March 2013, approved that the draft budget be submitted subject that the original net deficit to the amount of R36,58m be revised and drastically be reduced in order to conform with the guidelines issued by National Treasury in respect of a credible and funded budget.

MFMA Circulars 28, 48, 54, 58, 66 & 67 provide guidance on the content and format for municipal budget documentation in respect of the 2013/14 Medium Term Revenue and Expenditure Framework. All municipalities are required to adhere to the prescribed format with regard to the content and format of budget documentation. The required table of content as provided by National Treasury is as follows:

- ***Mayoral Budget Speech:*** - *High-level summary of the budget that draws on executive summary and highlights key deliverables during the coming years.*



- **Budget Related Resolutions:** - Draft resolutions must be included with the budget documentation tabled to full council.
- **Budget:** - The budget includes the executive summary; budget schedules – operating & capital to be approved by council; budget related charts and explanatory notes to the budget.
- **Supporting Documentation:-** Budget process overview; Alignment of budget with IDP; Budget related policies – overview and amendments; Budget assumptions; Funding the budget; Disclosure on allocations made by municipality; Disclosure of salaries, allowances and benefits; Monthly cash flows by source; Measurable performance objectives and disclosure on implementation of MFMA as well as other legislation.

The operating and capital budget for the 2013/14 financial year is attached as annexure for consideration and approval by Council.”  
(Bound separately)

**The Municipal Manager, in consultation with the Director: Finance, recommends as follows:**

### **RECOMMENDATION**

1. **Council resolves that the annual budget of the municipality for the financial year 2013/14 as per Budget Related Resolutions of the budget document and indicative for the projected outer years 2014/15 and 2015/16 be approved as set out in the following schedules:**
  - 1.1 Budget Summary (*Pg. B1*);
  - 1.3 Budgeted Financial Performance (Revenue and Expenditure by standard Classification) –Table A2 (*Pg. B3*);
  - 1.4 Budgeted Financial Performance (Revenue and Expenditure by standard Classification) –Table A2 (*Pg. B5*);
  - 1.5 Budgeted Financial Performance (revenue and expenditure by municipal vote) – Table A3 (*Pg. B9*);
  - 1.6 Budgeted Financial Performance (revenue and expenditure by municipal vote) A – Table A3 (*Pg. B10*);
  - 1.7 Budgeted Financial Performance (revenue and expenditure) – Table A4 (*Pg. B13*);
  - 1.8 Budgeted Capital Expenditure by vote, standard classification and funding – Table A5 (*Pg. B15*);
  - 1.9 Budgeted Capital Expenditure by vote, standard classification and funding – Table A5 (*Pg. B17*);

- 1.10 Budgeted Financial Position – Table A6 (*Pg. B 19*);
  - 1.11 Budgeted Cash Flows Table A7 (*Pg .B21*);
  - 1.12 Cash backed reserves/accumulated surplus reconciliation – Table A8 (*Pg. B22*).
  - 1.13 Asset Management – Table A9 (*Pg. B 23*);
  - 1.14 Basic service delivery measurement table A10 (*Pg. B26*)
- 2. Council notes the approved amended Integrated Development Plan for the budget year 2013/2014 as a separate item to Council.**
  - 3. Council approves the measurable performance objectives for revenue, expenditure and capital from each source reflected in Tables SA4 to SA6 for the budget year 2013/2014.**
  - 4. Council notes the approved policies for Supply Chain Management, Credit Control, Debt Collection and Indigents, Tariff Policy, Asset Management Policy and Cash and Investment policy for the budget year 2013/2014, and notes that amendments will be submitted as and when necessary, before the end of June 2013.**
  - 5. Council notes that the SDBIP will be tabled to the Executive Mayor within the prescribed time frame as stipulated in the MFMA.**

*Issues raised*

**Inputs from the Executive Mayor on budget**

- *The matter of study bursary for non-employees of the municipality and a discretionary fund for the Executive was not included in the budget of 2013/2014 as it is prohibited by the National Treasury guidelines.*

## **RESOLVED**

- 1. Council resolved that the annual budget of the municipality for the financial year 2013/14 as per Budget Related Resolutions of the budget document and indicative for the projected outer years 2014/15 and 2015/16 be approved as set out in the following schedules:**
  - 1.1 Budget Summary (*Pg. B1*);
  - 1.3 Budgeted Financial Performance (Revenue and Expenditure by standard Classification) –Table A2 (*Pg. B3*);
  - 1.4 Budgeted Financial Performance (Revenue and Expenditure by standard Classification) –Table A2 (*Pg. B5*);
  - 1.5 Budgeted Financial Performance (revenue and expenditure by municipal vote) – Table A3 (*Pg. B9*);
  - 1.6 Budgeted Financial Performance (revenue and expenditure by municipal vote) A – Table A3 (*Pg. B10*);
  - 1.7 Budgeted Financial Performance (revenue and expenditure) – Table A4 (*Pg. B13*);
  - 1.8 Budgeted Capital Expenditure by vote, standard classification and funding – Table A5 (*Pg. B15*);
  - 1.9 Budgeted Capital Expenditure by vote, standard classification and funding – Table A5 (*Pg. B17*);
  - 1.10 Budgeted Financial Position – Table A6 (*Pg. B 19*);
  - 1.11 Budgeted Cash Flows Table A7 (*Pg .B21*);
  - 1.12 Cash backed reserves/accumulated surplus reconciliation – Table A8 (*Pg. B22*).
  - 1.13 Asset Management – Table A9 (*Pg. B 23*);
  - 1.14 Basic service delivery measurement table A10 (*Pg. B26*)
- 2. Council noted the approved amended Integrated Development Plan for the budget year 2013/2014 as a separate item to Council.**
- 3. Council approved the measurable performance objectives for revenue, expenditure and capital from each source reflected in Tables SA4 to SA6 for the budget year 2013/2014.**

- 4. Council noted the approved policies for Supply Chain Management, Credit Control, Debt Collection and Indigents, Tariff Policy, Asset Management Policy and Cash and Investment policy for the budget year 2013/2014, and notes that amendments will be submitted as and when necessary, before the end of June 2013.**
- 5. Council noted that the SDBIP will be tabled to the Executive Mayor within the prescribed time frame as stipulated in the MFMA.**

***APPROVED AT COUNCIL MEETING:***

***28 MAY 2013***

# ***EXECUTIVE SUMMARY***

# ANNUAL BUDGET FOR THE YEAR ENDING 30 JUNE 2014

## *INTRODUCTION*

The budget for the 2013/14 financial year has been drawn up in terms of chapter 4 of the Municipal Finance Management Act of 2003 (MFMA) and the Municipal Systems Act of 2000 (MSA) on matters specifically related to the budget as well as direction from National Treasury on policy guidelines (MFMA Circular no: 28, 48, 54, 58, 66 & 67).

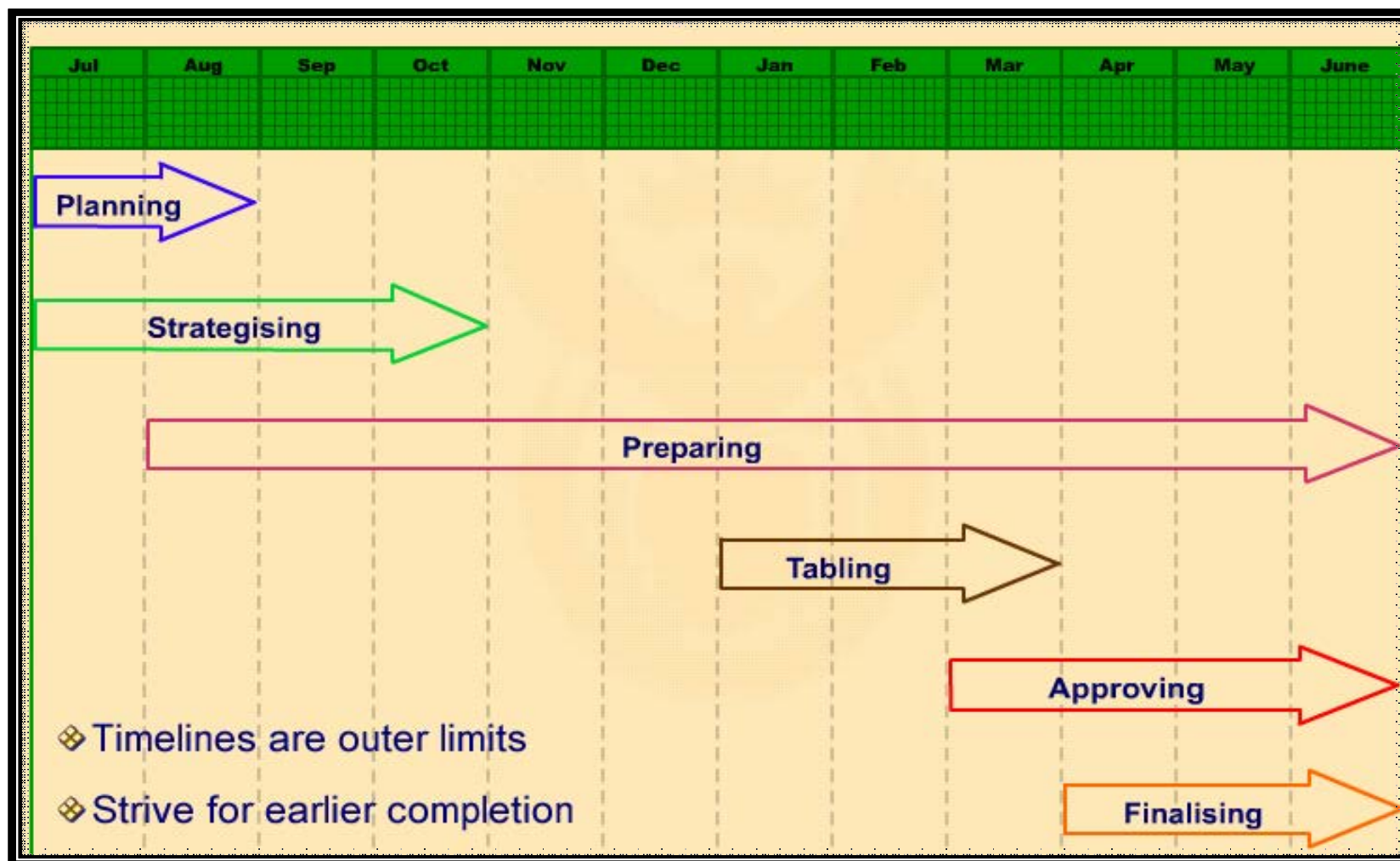
The Medium Term Budget Policy Statement 2012 notes that the South African economy is projected to grow by 2,7 percent. In order to achieve specific interventions has been encouraged including the investment in strategic infrastructure programmes, electricity generation and transport capacity needed to open new mining and industrial opportunities as well as strengthening municipal finances and investing in residential development & urban infrastructure. The labour market has deteriorated which resulted the official unemployment rate to increase from 24,9 per cent in the second quarter to 25,5 per cent in the third quarter according the latest Quarterly Labour Force Survey. Consequently municipal revenues and cash flows are expected to remain under pressure for 2013/14 budget year and municipalities must adopt a conservative approach when projecting their expected revenues and cash receipts. Municipalities should also pay particular attention to managing revenue effectively and carefully evaluate all spending decisions. In generating capacity for spending on key municipal infrastructure municipalities will have to identify inefficiencies and eliminate non-priority spending.

The Local Government Budget and Expenditure Review highlighted the burgeoning crisis in the declining credibility of local government through various monitoring and surveys which reflected high levels of disenchantment with service delivery and perceived corruption at municipalities. This public perception will only improve as service delivery improves by demonstrating sound leadership and putting in place measures to address mismanagement through the implementation of effective systems to measure, monitor and evaluate performance. National Treasury published the “Local Government Budgets and Expenditure Review” as a tool to measure progress made by local government in the fulfilment of its mandate while at the same time highlighting those areas where challenges still exist. The review highlighted the following areas as requiring particular attention by municipalities:

- ***Revenue Management*** – To ensure the collection of revenues, municipalities need to ensure that billing systems are accurate, send accounts to residents and follow up to collect revenues owed;
- ***Collecting Outstanding Debt*** - Requires political commitment, sufficient administrative capacity and pricing policies that ensure bills are accurate and affordable;
- ***Pricing services correctly*** – Full cost of services should be reflected in the price charged to residents who can afford to pay;
- ***Underspending on repairs and maintenance*** – Underspending on maintenance can shorten the life of assets, increase long-term maintenance and refurbishment cost, and cause a deterioration in the reliability of services; and
- ***Spending on Non-Priorities*** – Considering the pressurised economic climate continued spending on non-priority wants such as unnecessary travel, luxury furnishings, excessive catering, unwarranted public relations projects and consultant to perform routine tasks cannot be sustained and needs to be eliminated from the budget.

National Treasury continues to encourage municipalities to keep increases in rates, tariffs and other charges as low as possible and to justify all increases in excess of the forecast 5,5% upper boundary of the South African Reserve Bank's inflation target. The proposed budget covers all revenue and expenditure matters as presented by management after thorough evaluation of the operational resources and costing in order to effectively achieve objectives set in conjunction with Council.

The annual budget in respect of the 2013/14 financial year has been prepared according to the approved IDP / Budget Process Plan and consists of the following six processes:



- **Planning:** - Schedule key dates, establish consultation forums, review previous processes. The Executive Mayor has during July 2012 tabled a time schedule outlining key deadlines for reviewing the IDP, preparation, tabling and approval of the budget.
- **Strategising:-** Review IDP; Set service delivery objectives (3 years); Consider local, provincial and national issues; Consider previous and current year performances; Consider economic and demographic trends; Review policies and consult on tariffs
- **Preparing:** - Prepare budget, revenue and expenditure projections; Draft and amend policies; Consider local, provincial and national priorities.
- **Tabling:-** Table draft budget (*90 days prior to new financial year*), IDP & Budget related policies; Consult and consider formal responses from local, provincial and national
- **Approving:-** Council considers approval of the budget and related policies 30 days prior to new financial year
- **Finalising:-** Publish approved Service Delivery and Budget Implementation Plan (SDBIP) as well as Annual Performance agreements and key indicators.

### ***1. OUTCOMES OF CONSULTATIVE PROCESS***

After Council's approval of the draft annual budget on 27 March 2013, the following consultation processes and meetings in terms of section 23 of the MFMA were held or still to be held with identified stakeholders on the contents of the budget as well as on measurable performance indicators for the 2013/14 budget year:

- |  |   |
|--|---|
| • IDP / Budget Strategic Session                               | 08 – 09 November 2012                                     |
| • Budget Committee working sessions – HOD's / Unit Managers    | 11 – 19 February 2013                                     |
| • Workshop with Council  | 14 March 2013 (Originally scheduled for 7 & 8 March 2013) |
| • Submission Draft IDP / Budget to Council                     | 27 March 2013   |
| • National Treasury and other sector departments as prescribed | 10 April 2013   |
| • Advertisement in local newspaper                             | 04 April 2013   |
| • Consultative meeting   | 25 April 2013   |



## **2. SITUATIONAL ANALYSIS**

The Northern Cape Province is the largest province geographically with a total area of 372,889 square kilometers. The estimated population of the province is 1,114,861 people; which is the smallest share of the South African population (*Statistics SA, 2011*).

Frances Baard is situated in the north-eastern corner of the Northern Cape Province. The district is the most densely populated district with approximately 382, 086 people. It is bordered by 2 provinces namely the Free State in the east, the North West to the north and by two district namely Siyanda to the west and Pixley ka Seme to south.

The district comprises of four local municipalities with the population distribution estimated as follows: Magareng (24 000), Dikgatlong (47 000), Phokwane (63 000) and Sol Plaatje (248 000) (*Statistics SA, 2011*).

### **2.1 Demographic Composition:**

The Frances Baard District Municipality is the most populous district in the province, accounting for over a third (34,28%) of the provincial population; and majority of which (64,91%) lives in Sol Plaatje municipality. It has a total area of 12,384 square km and a population density of 30,85 persons per square km-making it the most density populated district in the province.

The district population has grown at a rate of 1.6% per annum between 2001 and 2011. It is important to note that the population of Frances Baard is fairly equally distributed with 48,5% males and 51,4% females. The population of the district is similar to that of most developing economies; it is dominated by a young population. Thus a third (30%) of the population is ≤15 year old, about 65% of the population is economically active<sup>1</sup> (16-64 years) and 5.5% of the population are pensioners. The economically active age group has increased from about 203,000 people in 2000 to almost 240,807 people in 2011 (*Statistics Data, 2011*).

In 2010 the majority (88.8%) of the adult population (population aged 20 years and older) living in Frances Baard had some form of schooling. However 11.2% of the district adult population had no form of schooling; only 26.6% of the Frances Baard adult population had obtained some primary schooling; and only a limited portion of the District adult population (26.3%) had obtained Grade 12. As a result, the majority of the economically active population of the district is unskilled rendering it employable only in semi-skilled and unskilled occupations.

### **2.2 Economic Analysis:**

The Northern Cape Province recorded a 2.1% annual economic growth rate which is 1.5% lower than the average South African Growth Rate of 3.6%. The Northern Cape Province's largest economic contributor is the primary sector (mining and

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<sup>1</sup> The term economically active means the population that is employed or actively seeking employment.

agriculture) which contribute 32.2% followed by the secondary sector (manufacturing and construction) which contributes 7.3% and lastly the tertiary sector which contributes 51% of the Provinces' Economy (*Statistics SA: GDP p0441: 2010*).

The Gross Domestic Product (GDP) indicates the value of services and goods produced within the geographic boundaries of an area during a period of one year.

Frances Baard District Municipality is the strongest economic region in the province, accounting for 36% of the provincial GDP. The Major contributor to the regional GDP is Sol Plaatje (74,5%), followed by Phokwane (15%), Dikgatlong (8,5%), and Magareng (2%).

### ***2.3 Employment Analysis:***

The Frances Baard DM has a high unemployment rate (34.0%) and youth unemployment is even higher (43.9%).

Dikgatlong LM has the highest unemployment rate (39.7%) within the District Municipality as compared to the other local municipalities. The main contributing factor to the low levels of employment in Dikgatlong LM is the high percentage (86.2%) of labour force that has not obtained a Grade 12 Senior Certificate and Higher Qualification, resulting in a primarily unskilled labour force (*Quantec Research, Standardized Regional Data, 2011*).

The District has an employable population of 87, 170 people and a total of 102, 529 people that are not economically active. In terms of the distribution of the employed, it is skewed towards Sol Plaatje with 72.3%, while only 4.2% of the employed are in Magareng.

### ***2.4 Basic Service Delivery – Infrastructure Services:***

- **Water & Sanitation:**

Access to water is a constitutional right to everyone as stipulated by Section 27 (b) of the Constitution of South Africa 1996. Municipalities are mandated by amongst others the Municipal Structure Act 1998, the Municipal Structures Amendment Act 2000 and the Water Services Act 1999, to provide potable water to households within their areas of jurisdiction.

It is estimated that about 5450 households (5%) in the district have no access to water and about 16,576 households (16%) lack access to proper sanitation.

These are administratively and spatially distributed as follows:-

Water:- Sol Plaatje – 2285, Dikgatlong – 851, Magareng – 630, Phokwane – 1726

Sanitation:- Sol Plaatje – 8417, Dikgatlong – 2963, Magareng – 700, Phokwane – 4238 (STATSSA: Census 2011)

- **Electricity**

The availability of energy remains a serious resource challenge. ESKOM does not have the generation capacity to meet the rising energy demand resulting from the rapid economic growth in South Africa (DME-2008). In the last ten years or so community's access to electricity has significantly improved. In accordance with the Census 2011 survey by Statistics SA, over 83% of the households in the district have access to electricity for lighting.

**Issues:**

- Inability of ESKOM to generate enough power to meet national demand.
- Lack of initiatives in renewable energy sources (wind power, solar energy, etc.) nationally or locally.
- Lack of suitable incentives for energy saving.

- **Roads**

Frances Baard District has about 606 km of gravel roads within the municipal areas. The district has purchased a grader and appointed a grader operating team to assist with grading of gravel streets in the category B municipalities. Frances Baard District Municipality's service level agreement with the Department of Roads to maintain provincial gravel roads in the district ended in 2011.

There are no road master plans for the different municipalities. Municipalities also do not have sufficient funds to budget adequately for maintenance of streets and storm water.

The conditions of provincial gravel roads within the district have deteriorated over the years due to the following reasons:-

- Insufficient funds are allocated for road maintenance.
- Many of the graders and machinery at the Department of Roads are outdated.
- Although most new machinery has been bought, it is not utilized optimally.
- Increased traffic volume – has exacerbated road conditions.

- **Housing**

In 2009, the District was assessed for level 1 and 2 accreditation by the Accreditation Compliance and Capacity Assessment Panel, which was successful. Following this, the Minister of Human Settlements and the Northern Cape MEC for Co-operative Governance, Human Settlements and Traditional Affairs delegated level 1 and 2 functions to the District in terms of the Accreditation certificate in May 2011. Functions to be undertaken includes quality assurance; subsidy administration; project/program management and contract administration and the initiation, planning and approval of housing projects. This was a major accomplishment, not only for the District, but for the Province as a whole as it became one of the only two Districts in the country, at the time, to attain level 2 accreditation.

The District now has level 3 in sight, and has made numerous submissions and presentations, including to the National Housing Portfolio Committee. The District's ability to handle the housing function has not been a concern for both National and Provincial Human Settlements; however, *financial constraints* have been the main impediment delaying the District's accreditation to level 3.

Although the district municipality is fully committed towards the housing accreditation programme the function is not formally delegated to district municipalities and as a result of underfunding to perform key housing functions as per service level agreement, the budgeted amount from the district municipality's resources been regarded as an unfunded mandate for rectification at political / legislative level. Principle of resources follows function is not fully adhered to by the delegating authority and allocation for performing the housing function needs to be gazette per Division of Revenue Act (DoRA) as stipulated by the National Treasury Guidelines - Circular 67.

### ***2.5 Local Economic Development (LED):***

Local Economic Development is the creation of a platform and environment in order to engage stakeholders to implement municipal strategies and programmes. It's the process whereby all economic forces in a municipality are brought on board to identify resources, understand needs and plan the best way of making the local economy fully functional, investor friendly and competitively productive. Municipalities are mandated by the provisions of Section 152 (c) of the Constitution of South Africa 1996 to ensure the socio-economic development of local communities.

The district economy is still very much primary based and skewed towards the Sol Plaatje Local municipality's economy. Sol Plaatje local municipality alone is responsible for over 80% (rand value) of the value addition in the district while the secondary sector contributes well under 10%.

There are a lot of activity planned and happening in the Dsitric to divercify the economy and some of these initiatives are:

- The establishment of the Cape Malt plant for malt processing in Richie and the positioning of emerging farmers to produce and supply barley to the the plant
- The formalisation of the pebbles trading in Dikgatlong
- The establishment of an oil processing plant in Phokwane
- Training of small and emerging miners
- Formalization of 20 woman contractors
- Support and strengthening of SMMEs
- Exposing and training of graduates on local economic development and entrepreneurship
- Promotion and marketing of unique indigenous products and services

### ***2.6 Tourism:***

Tourism has been identified in the Frances Baard District as a sector with massive potential of economic growth. Frances Baard District Municipality is the smallest district in the Northern Cape Province, which boasts Kimberley as a major tourist destination within its region. The District remains the most visited destination within the Northern Cape. FBDM has a rich history and natural resources that can promote tourism development in the region. These resources are untapped and are not adequately budgeted for within the District and local municipalities. The District has access to a number of major routes; the **N12** Treasure Route which runs from Johannesburg to Cape Town and **N8** from Bloemfontein to Upington leading up to the **N10** towards Namibia.

The district offers an array of tourism experiences ranging from wildlife, adventure activities, historical buildings, icons and sites, township tourism, the San Cultural & ancient rock art experience, Agri-tourism, mining tourism and heritage, Anglo-Boer war sites and the Mighty Vaal and Orange River running through the District.

### ***2.7 Environmental Management:***

- ***Municipal Health Services:***

Municipal Health Services (MHS) have been devolved to Metropolitan and District Municipalities in terms of the National Health Act, 2003. Sol Plaatje and Phokwane municipalities are currently rendering the services in their own municipalities. Due to inadequate funding, the function has not yet been devolved to FBDM.

- ***Waste Management:***

In accordance with the provisions of Section 11 of the National Environmental Management Waste Act (59) 2008; municipalities are required to prepare Integrated Waste Management Plan as part of their Integrated Development Plan.

In terms of the National Environmental Management: Waste Management Plan, 2008, local municipalities are responsible for the operation and management of landfill sites in their municipal areas. The operation and management of these sites remains a challenge for local municipalities due to inadequate budgets and a lack of equipment.

- ***Water Quality***

Most communities and schools especially in rural areas are dependent on boreholes for water. In many instances the water does not conform to the standards (SANS, 241 of 2011). Failures are communicated through to the local municipalities and the FBDM's Technical Unit for intervention. The Department of Education is busy installing treatment equipment at these schools

- ***Air Quality:***

Frances Baard District Municipality is the Atmospheric Emissions Licensing Authority. Four applications have been received and reviewed. Smoke from households remains a main cause of air pollution. More awareness campaigns on the causes and effects of air pollution must be conducted to sensitize the communities on air pollution.

- ***Environmental Health:***

At the municipal level, municipal health service is one of the corner stones of National Health Systems that promotes good quality health through the control and prevention of health nuisance and environmental health risks. It is one of the major elements of preventative and promotive aspects of the health care system that provides opportunities to enhance health through the promotion of health environments that contributes to better health outcomes.

Many local municipalities do not have environmental by-laws in place to protect the communities against health hazards and nuisances and to protect the environment against degradation. FBDM has developed a set of municipal and environmental health by-laws to act against perpetrators causing these hazards of nuisances. These by-laws have been approved by Council and will be gazetted.

### ***2.8 Disaster management and fire services:***

District and metropolitan municipalities are empowered by the provisions of the Disaster Management Act 2002 to ensure sound disaster management in their areas of jurisdiction. Furthermore the National Veld and Forest Fires Act 1998 is administered by managing veld fires in the municipalities. Fire prevention association is critical in fire fighting activities in the district.

To build institutional capacity at local level Frances Baard District Municipality (FBDM) has appointed three (3) Disaster Management Practitioners. One practitioner allocated per municipality i.e. Magareng, Dikgatlong and Phokwane.

### ***3. DISTRICT-WIDE PRIORITY ISSUES:***

In order to enhance the impact of resources allocation nationally it is imperative that planning within the three spheres of government is aligned. It is from this premise that the district Integrated Development Plan is aligned with the IDP's of local municipalities. To facilitate alignment, the priority issues of all the municipalities are combined to produce district-wide priority issues.

The district-wide priority issues are a summation of the priority issues of the local municipalities. This in essence is the process of alignment between the district integrated development plan and the IDP's of local municipalities.

On this basis the district-wide priority issues for 2013-2014 may be summarized as follows:-

1. Housing and land
2. Roads and storm water
3. Unemployment – Job Creation
4. Early Childhood Development
5. Education
6. Water
7. Health - Clinics
8. Refuse and waste management
9. Sanitation facilities
10. Electricity and lights
11. Recreational facilities

The provision of basic services (water, sanitation, electricity, housing, etc.) still dominates the priority list of the district municipality and remains a key focus area for attention and support.

#### ***4. ALIGNMENT WITH NATIONAL, PROVINCIAL AND DISTRICT PRIORITIES***

In order to achieve maximum impact in resource allocation and project implementation it is critical that the prioritization of needs, allocation of resources and the implementation of projects within and between the three spheres of government is aligned and harmonized. It is through this “concept” that planning at national, provincial and local level relates and informs one another.

Each of the three spheres of government has a planning tool used in the execution of its mandate. At the national level they are: the Medium Term Strategic Framework (MTSF), the National Spatial Development Perspective (NSDP) to mention only a few. At the provincial level it is the Provincial Growth and Development Strategy (PGDS) and Strategic Plans of individual departments, and at the municipal level it is the Integrated Development Plans (IDP’s) and the Local Government Turn Around Strategy and Implementation.

In accordance with the provisions of the Constitution of South Africa 1996 and the White Paper on Local Government 1998, municipalities are supposed to be “developmental local government – which is local government committed to working with citizens and groups within the community to find sustainable ways to meet their social, economic and material needs and improve the quality of their lives”.

Thus ideally a municipality should:

- Provide democratic and accountable government for local communities
- Be responsive to the needs of the community
- Ensure the provision of services to communities in a sustainable manner
- Promote social and economic development
- Promote safe and healthy environment
- Encourage the involvement of communities and community organizations in the matters of local government
- Facilitate a culture of public service and accountability amongst its staff
- Assign clear responsibilities for the management and coordination of this administrative unit and mechanism

However after several years of local government system, cracks seem to appear within the structures of local government. There are signs of discontent in the streets of municipalities. The ongoing service delivery protests in municipalities may be interpreted as lack of citizens’ confidence and trust in the system and a symptom of alienation of citizens from local government.

It is critical to note that municipalities have varying strengths and weaknesses and therefore require individually tailored intervention measures. These intervention measures termed “Turn Around Strategy” are comprehensive but differentiated programmes of action aimed at ensuring that municipalities meet the basic service needs of communities. They are high level government-wide responses aimed at stabilizing local government. The objective of the Municipal Turn Around Strategies are:

- To ensure that municipalities meet the basic service needs of communities



- To build clean, effective, efficient responsive and accountable local government
- To improve performance and professionalism in municipalities
- To improve national and provincial policy, oversight support
- To strengthen partnership between communities, civil society and local government

*(Source: Implementation Plan-Local Government Turn Around Strategy-COGTA-January 2010)*

Short, medium and long term steps underpin the vision of the District Municipality in improving the quality of life of communities in the district. Developmental strategic goals, objectives and annual priorities were therefore identified for the five-year electoral term of office of the Council. These focus areas are encapsulated in the IDP in accordance with the “Turn Around Strategy” and the Local Government: Municipal Performance Regulations for Section 57 employees, the main KPA’s for municipalities are:-

- Basic service delivery
- Municipal Institutional Development and Transformation
- Local Economic Development (LED)
- Municipal Financial Viability and Management
- Good governance and public participation

On this basis therefore strategic priority issues were identified and adopted. The outcome of these strategic goals and priorities with regard to the impact on the community is the reduction of backlogs in infrastructure e.g. increased access to free basic services; increased community participation in the affairs of the municipality, customer care, job creation and poverty alleviation, increased economic growth, safe and healthy environment.

Council is optimistic that the political arrangements allow for solid and stable leadership and the municipality’s limited institutional structure has matured to allow for sustainable service delivery within the confines of the delegated powers and functions.

## **5. STRATEGIC OBJECTIVES**

Informed by the district municipality’s Turn-around Strategy and the Local Government: Municipal Performance Regulations for Section 57 employees, the following strategic objectives were formulated:

### ***KPA 1: Basic Service Delivery***

**Goal: To facilitate and support the eradication of backlogs in infrastructure and provide basic services.**

**Objective:**

- To facilitate and support the eradication of backlogs in infrastructure.
- To provide and facilitate basic services in the DMA. (*Transferred to local municipalities from 01 July 2011*)
- To support the maintenance of municipal infrastructure.
- To facilitate and support provision of housing.

***KPA 2: Local Economic Development (LED)***

**Goal: To support and stimulate the creation of a growing economy improving the quality of life in the district community.**

**Objective:**

- To coordinate corporate social investment.
- To support and promote SMME development.
- To develop an investment and marketing strategy.
- To promote community economic development.

***KPA 3: Municipal Institutional Development and Transformation***

**Goal: To implement an effective environmental management system**

**Objective:**

- To reduce pollution levels through identification and implementation of programmes.
- To develop an effective food monitoring programme
- To evaluate and monitor non-food premises.
- To provide environmental health awareness.
- To facilitate awareness campaigns in the district.
- To monitor, evaluate and improve safe disposal of hazardous and general waste.
- To facilitate pauper burials.
- To monitor, review and implement Integrated Waste Management Plan (IWMP) and Integrated Environmental Management Plan (IEMP) in all municipalities.

**Goal: To build in-house capacity in Integrated Development Planning in local municipalities in the district**

**Objective:**

- To support the preparation and implementation of integrated development plans of the district and local municipality.
- To support MSIG capacity building programmes and projects.
- To facilitate the implementation of Sector Plans.

**Goal: To provide spatial planning services to municipalities in the district**

**Objective:**

- To prepare and review Spatial Development Frameworks of municipalities.
- To manage urban development in accordance with approved plans.
- To prepare and implement Township Establishment Plans.

**Goal: Implement and support PMS in the municipality**

**Objective:**

- To review and maintain the performance management system in the municipality.
- To support the implementation of PMS in B- municipalities.

**Goal: To support and facilitate the enhancement of services through the creation of a conducive environment for social development in the district**

**Objective:**

- To support the reduction of crime.
- To coordinate and facilitate the provision of government services.

**Goal: To ensure a safe and secure municipal environment**

**Objective:**

- To implement the disaster management policy.

- To implement integrated communication links with all disaster management role players.
- To coordinate fire fighting activities in the DMA.
- To coordinate the functions of the Health and Safety Committee activities.
- To coordinate security services.

**Objectives:**

- To conduct internal audit reviews according to the audit plan.
- To perform internal audit functions at category B municipalities.
- To provide an internal and external communication network.
- To develop corporate identity and image.
- Provision of effective IT services to all users and stakeholders.
- To support and manage auxiliary services effectively and efficiently.
- Managing human resources and development units.
- Provision of an effective and efficient human resources function.
- Compliance with the Employment Equity Act.
- Compliance with the Skills Development Act.
- Provision of administrative support to all committees of Council.

***KPA 4: Good Governance and Public Participation***

**Goal: To empower the organisation and community through participatory governance**

**Objectives:**

- To manage the interface between the Mayoral Committee and Council so that the administration is aligned with the political priorities of Council.
- To establish a performance management system.
- To fully operationalise the district IDP Forum and Technical Committee.
- To develop all policies programs and plans.
- To improve public knowledge and understanding of how Council functions.
- To ensure that the approved budget is in line with the IDP.
- To manage and coordinate administrative activities of the entire Council.

***KPA 5: Municipal Financial Viability and Management***

**Goal: To provide an effective and efficient financial management service in respect of council's assets, liabilities, revenue and expenditure in a sustained manner to maximised the district municipality's developmental role.**

**Objectives:**

- Ensure long-term financial sustainability
- Ensure full compliance with all accounting statutory and legislative requirements
- Ensure effective debt collection and implementation of revenue generating strategies
- Ensure the proper management of cash resources to meet financial liabilities
- Ensure the implementation and maintenance of a fully compliant supply chain management system and store facility
- Ensure effective capacity building within the FBDM district BY Providing financial management support to four local municipalities.

## **6. PREVIOUS YEAR FINANCIAL PERFORMANCE (2011/12)**

According to the financial year end performance result, the district municipality continues to improve its financial position through efficiency and sound financial practices in order to deliver on its constitutional and developmental mandate.

The district municipality remains committed to support and build the capacity of its local municipalities within the district to meaningful perform their functions and exercise their powers. It is therefore imperative to transform the local municipalities to such an extent that they become self-sufficient, responsive, developmental in nature and above all financially sustainable. Despite the global economic downturn experienced at the moment and the ripple effect it might have on local government to deliver in terms of its mandate, the district municipality is under severe pressure to allocate more resources as supplementary funding in an effort to protect the poor from the worst economic turndown impacts. Notwithstanding the negative impact on revenue streams and ability to spend according to service delivery and budget implementation plan, the district municipality manages to maintain focus on key service delivery areas in supporting the local municipalities in the district area by spending almost 28% of its total operating expenditure on infrastructure, maintenance and social related projects. The implementation of infrastructure and other related projects in the current financial year reflects fairly good as most of the projects have been completed timeously with the exception of a few projects to be completed early in the new financial year.

The Community Wealth (CRR and Unappropriated Surplus) has decreased from approximately R80,58 million to R69,55 million for the financial year under review mainly due to the devaluation of the new council chambers to the amount of R18,53million reflected under impairment in the statement of financial position. All of the provisions and resources are cash backed.

Council holds a substantial amount of conditional grants and receipts. Despite a slight decrease in terms of the DoRA amount allocated for the financial year under review, the district municipality could still manage to deliver on its set objectives determined per Service Delivery and Budget Implementation Plan.. Spending on grants and receipts, except for the expanded public works programme (EPWP), has increased significantly compared to the previous financial year and it is envisaged that the only unspent DoRA grant – firefighting equipment will be expended before the end of the next financial year as per already approved business plan.

### **6.1 OPERATING RESULTS**

Council has achieved an operating deficit to the amount of R11,27m. The negative results are mainly due to increased expenditure on depreciation / impairment as a result of council's revaluation of land and buildings resulting in a decrease of the new council chambers value.

The operating results for the year ended 30 June 2012 are as follows:

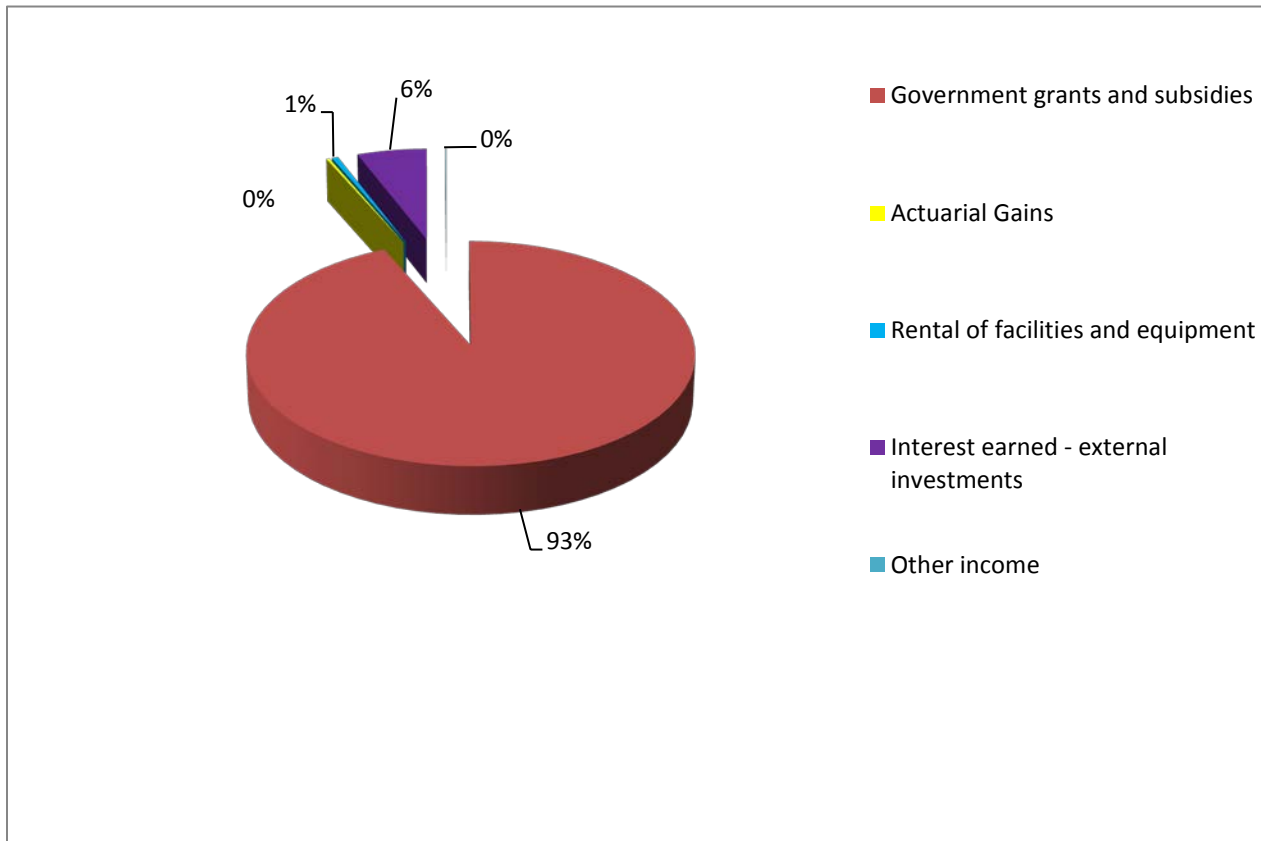
<b>Financial Overview - Year 1</b>			
<b>R' 000</b>			
<b>Details</b>	<b>Original budget</b>	<b>Adjustment Budget</b>	<b>Actual</b>
Income			
Grants	95,603,000	101,408,600	88,913,873
Taxes, Levies and tariffs			
Other	5,913,400	5,913,400	6,331,668
Sub Total	101,516,400	107,322,000	95,245,541
<i>Less</i> Expenditure	105,649,060	111,418,250	106,517,261
Net Total*	(4,132,660)	(4,096,250)	(11,271,720)
* <i>Note:</i> <i>surplus/(defecit)</i>			T1.4.2

Council's performance, when compared to the budget, must be seen in the context of conservative budgeting practices influenced by other factors such as the inability of some Category B municipalities to implement grant & subsidy allocated projects.

## 6.2 OPERATING REVENUE

The major revenue streams that supported the programmes and activities of the district municipality were:

- Government Grants and Subsidies
- Interest Earned – External Investments
- Actuarial Gains
- Other: - Rental of Facilities and other income

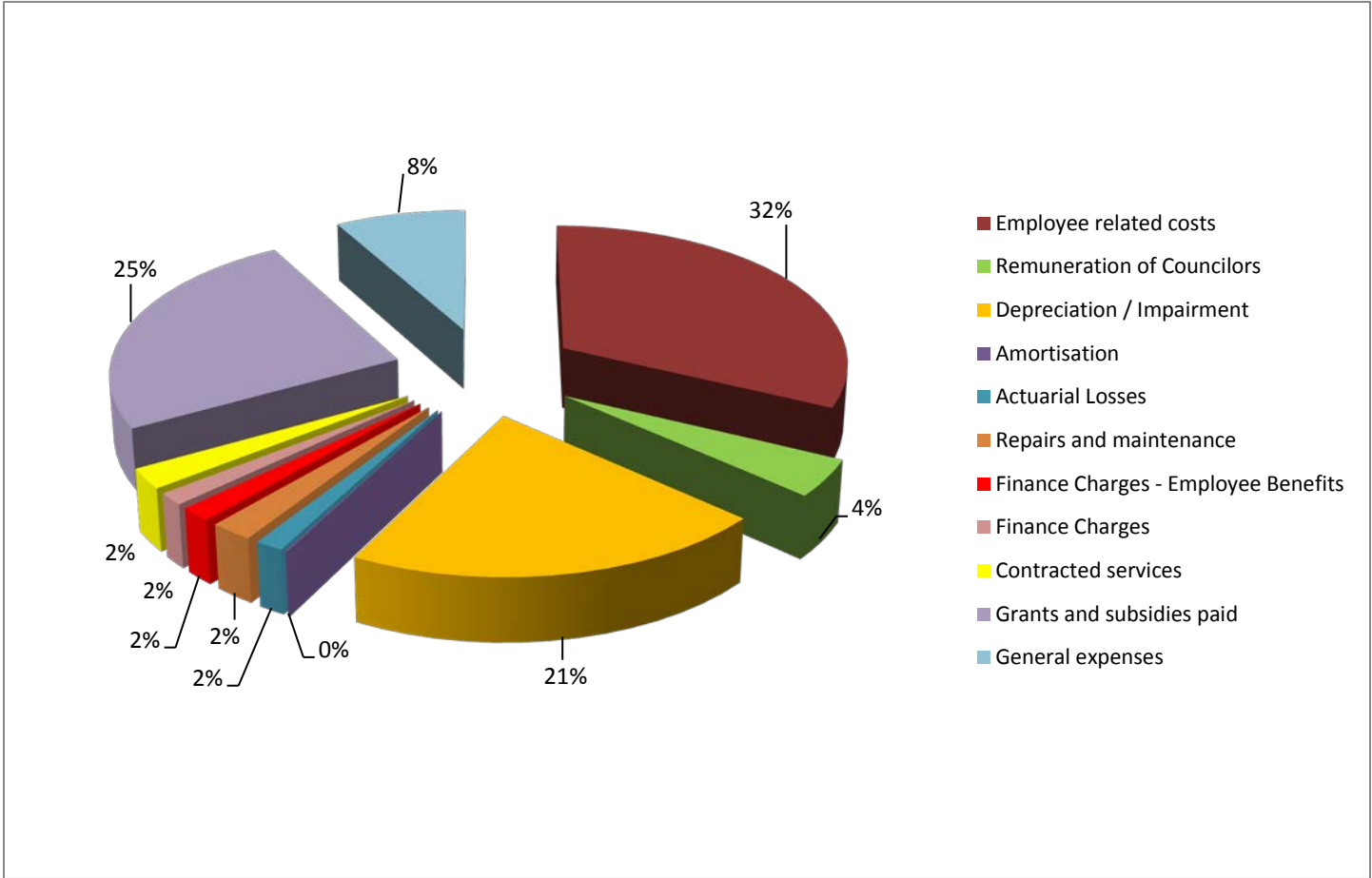




The main sources of revenue (93%) are received by way of annual allocations in terms of the Division of Revenue Act (DoRA) and / or whereby services are rendered. Conditional grant allocations from Government and other sources are only recognized as revenue to the extent that there has been compliance with the conditions associated with such amounts received.

### 6.3 OPERATING EXPENDITURE

The following graph indicates the main categories of expenditure for the year under review:



Operating Ratios	
Detail	%
Employee Cost	35.60%
Repairs & Maintenance	2.43%
Finance Charges & Depreciation	22.54%
	T1.4.3

The district municipality exceeded the 35% norm for employee cost due to its outward looking approach by attracting and appointing highly skilled / dedicated personnel to support the local municipalities in the district area in order to address the challenge of scarce skills / expertise such as engineers, IDP professionals, internal auditors, human resources practitioners, finance related personnel, etc.

General maintenance costs cover is less than the expected guideline norm from National Treasury mainly due to the fact that the district municipality doesn't have any major infrastructure assets except for its administrative buildings. The amount spent on repairs and maintenance covers asset maintenance, support contracts for systems, equipment maintenance and other related services.

Finance charges & Depreciation / Impairment reflecting extremely high compare to the previous financial year mainly due to the fact that council's land and buildings were revaluated which resulting in a decrease in the value of the new council chambers to the amount of R18,53million.

#### 6.4 APPROPRIATIONS ( ACCUMULATED SURPLUS / DEFICIT)

Appropriations for the year amount to a net outflow of R872k which can mainly be attributed to:

- Transfer to Capital Replacement Reserve (R3,450,000)
- Property, Plant and Equipment purchased R2,339,778
- Offsetting of depreciation R 237,605

## 6.5 CAPITAL EXPENDITURE

<b>Total Capital Expenditure: Year -1 to Year 1</b>			
<b>R'000</b>			
<b>Detail</b>	<b>Year -1</b>	<b>Year 0</b>	<b>Year 1</b>
Original Budget	8,660,500	2,987,600	3,399,680
Adjustment Budget	9,102,550	4,415,020	3,450,000
Actual	10,366,535	4,177,330	2,381,662
			T1.4.4

Actual expenditure incurred on fixed assets represents an efficiency rate of 69% mainly due to savings in respect of the installation of a camera security system not completed during the financial year under review as well as computers not replaced as per capital expenditure objectives. The amount for the camera security system has been rolled over to the new financial year for conclusion as well as the computers earmarked and due for replacement.

## 6.6 CONDITIONAL GOVERNMENT GRANTS

Except for the “NEAR Control Centre” and the “Fire Fighting Equipment” grant from the Department of Cooperative Governance, Human Settlement & Traditional Affairs all other conditional grants has been dealt with in compliance with DoRA with a 100% expenditure rate for the financial year under review. The “NEAR Control Centre” and the “Fire Fighting Equipment” grant have been rolled over to the new financial year for the procurement of a Fire Fighting Truck to the estimated value of R1, 6million.

Unspent grants reflected at financial year end is fully cash backed as defined in the district municipality’s accounting policy

## 6.7 EXTERNAL BORROWINGS

The District Municipality reflects an external loan of R15m from Development Bank of Southern Africa to partially finance the construction of the new Council Chamber, offices and training facilities to the total estimated value of R34m. as well as a capitalized lease liability for the rental of photocopier machine to the value of R266k. An amount of R12, 78m reflects outstanding as at 30 June 2012 in terms of the external loan and capitalized leased liability agreements.

Some financial ratios relevant to external borrowings are:	<u>2011/12</u>	<u>2010/11</u>
<b>Interest Bearing Debt to Own Revenue (Excluding Grants)</b>	53,30%	57,30%

*This indicator measures the relationship between all long term liabilities and bank overdrafts to a single years operating income. It indicates the extent to which it is possible to redeem all long term liabilities plus bank overdrafts from a single years operating income if used solely for that purpose. The DM ratio of 53,30% is slightly above the compared norm of 50%, excluding any grant funding inclusive of the RSC replacement portion reflected under the Equitable Share allocation.*

## **6.8 CASH AND INVESTMENTS**

Council's cash and investments to the amount of R86,21m reflect a increase of R13,07m compared to the previous financial year. Investments to the amount of R500k are ceded as collateral security on housing loans for officials of Council.

The district municipality does have adequate cash available to meet its operating requirements with a cash coverage of at least three months of the average operational expenditure as per National Treasury guidelines.

## **6.9 OUTSTANDING RECEIVABLES**

Overall receivables reflect a decrease of R505k compared to the previous financial year. The 23% decrease can mainly be attributed to the disestablishment of the District Management Area whereby property rates and other related basic services were rendered and transferred to the newly superseding local municipality. A further contribution is the effective implementation of credit control policy and debt management procedures for the year under review. No provision for Bad Debt has been made despite the long outstanding debt by the Department of Public Works and Roads to the amount R426k which is still process to be resolved for possible recovery thereof..

## **6.10 OUTSTANDING PAYABLES**

Increase of outstanding payables to the amount of R3,10m can mainly be attributed to the increase in sundry payables at financial year end to the total value of R2,9m compared to the R939k in respect of the previous financial year.

Unspent government grants reflect a decrease of 53,92% mainly due to an increase in the spending grants and subsidies rolled-over from the previous financial year.

Some financial ratios relevant to payables are:

<u>Creditors Management</u>	<u>2011/12</u>	<u>2010/11</u>
Creditors system efficiency	100%	100%

A trademark of the District Municipality is its commitment and ability to fully settle its creditors' accounts within the required terms of 30 days or as per applicable legislative requirement. This statement is supported by the constant 100% payment levels to creditors.

#### **6.11 RATIO ANALYSIS / BENCHMARKS**

Financial viability and sustainability is one of the key performance areas of the District Municipality as determined in the IDP. In order to ensure that the District Municipality maintains a healthy financial position, appropriate financial ratios / benchmarks are used to assist the District Municipality in assessing its financial wealth.

Financial The appropriate financial ratios / benchmarks to assets relevant to the District Municipality's financial position are:

<u>Liquidity</u>	<u>2011/12</u>	<u>2010/11</u>
<b>Liquidity - Current Ratio</b>	6,20: 1	5,95: 1

*This ratio indicates the extent to which assets can be translated into cash in the short term to cover the claims of short term creditors. The norm is about 1.50:1 and according to the above mentioned ratio of the district municipality's it reflects above the norm which is an indication that the district municipality do not experience any cash flow problems and / or is not expected to experience any cash flow problem over the short term.*

Despite the worst economy climate experienced in this moment of time, the district municipality could still manage to sustain its healthy financial position and in some instance even improved compare to the previous financial year's ratio indicators. Based on the above mentioned information the financial position of the district municipality remains good and its cash flow is well managed to meets its obligations. The district municipality has a good ability to repay its debt in the short to medium term.

## **7. PROJECTED FINANCIAL PERFORMANCE 2012/13**

### **7.1 CONSOLIDATED PERFORMANCE AGAINST ANNUAL BUDGET (Projected Operating Results)**

- **Revenue by source**

Year-to-date accrued revenue is R65, 492 million compared to the year-to-date budget projections of R63 827 million for December 2012. This is as a result of receiving equitable share in advance for the quarter ended 31 December 2012. The main sources of revenue that are below budget are transfer of operational government grants and rental of facilities and equipment.

- **Operating expenditure by type**

To date, a total of R39, 375 million has been spent compared to the operational approved budget of R120, 075 million. This does not include non-cash items such as depreciation & impairment, amortization and actuarial losses. The main areas where expenditure is less than the budget is employee related costs, repairs & maintenance, finance charges, contracted services, grants and subsidies paid as well as general expenses.

Refer to Annexure A, Table SC1 for further explanation for material variances on both revenue by source and expenditure by type. The summary statement of financial performance in Annexure A, Table C4, is prepared on a similar basis to the prescribed budget format, detailing revenue by source type and expenditure by input type.

- **Capital Expenditure**

Year-to-date expenditure on capital amounts to R2, 391million or 27% of the total original budget of R9, 013 million. Departments are encouraged to start spending their allocated amounts as this remains a concern especially with late commencement or delayed implementation of capital projects resulting in projects being rolled over to the next financial year. Please refer to Annexure A, Table C5 for further details.

- **Cash Flows**

The Municipality started the year with a total cash and cash equivalents of R89, 114 million. For December 2012, the cash and cash equivalents amounts to R113, 243 million. The net increase of R24, 129 million is as a result of receiving Equitable Share Grant in advance for the second quarter ending 31 December 2012. Table C7 includes all cash and cash equivalents (cashbook balances, petty cash balances and short and long term deposits)

## 7.2 IN-YEAR BUDGET STATEMENT TABLES:

### Table C1: Monthly Budget Statement Summary

Description	2011/12 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	Budget Year 2012/13					
					YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast	
<b>R thousands</b>										
<b>Financial Performance</b>										
Property rates	-	-	-	-	-	-	-	-	-	-
Service charges	-	-	-	-	-	-	-	-	-	-
Investment revenue	5,491	4,708	-	30	2,685	2,354	331	14%	5,373	
Transfers recognised - operational	88,914	92,592	-	1,347	62,588	61,145	1,444	2%	92,592	
Other own revenue	840	756	-	152	218	328	(110)	-33%	537	
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>95,246</b>	<b>98,056</b>	<b>-</b>	<b>1,530</b>	<b>65,492</b>	<b>63,827</b>	<b>1,665</b>	<b>3%</b>	<b>98,502</b>	
Employee costs	33,909	42,556	-	2,942	17,760	21,278	(3,518)	-17%	37,987	
Remuneration of Councillors	4,595	5,357	-	394	2,419	2,679	(260)	-10%	4,868	
Depreciation & asset impairment	22,562	4,498	-	-	-	2,249	(2,249)	-100%	4,498	
Finance charges	3,259	2,362	-	703	703	548	155	28%	2,408	
Materials and bulk purchases	2,314	4,362	-	116	858	2,181	(1,322)	-61%	3,845	
Transfers and grants	26,382	45,692	-	4,814	12,126	14,850	(2,724)	-18%	44,943	
Other expenditure	13,497	15,248	-	618	5,508	7,598	(2,089)	-27%	12,991	
<b>Total Expenditure</b>	<b>106,517</b>	<b>120,075</b>	<b>-</b>	<b>9,585</b>	<b>39,375</b>	<b>51,382</b>	<b>(12,007)</b>	<b>-23%</b>	<b>111,539</b>	
<b>Surplus/(Deficit)</b>	<b>(11,272)</b>	<b>(22,019)</b>	<b>-</b>	<b>(8,056)</b>	<b>26,116</b>	<b>12,444</b>	<b>13,672</b>	<b>110%</b>	<b>(13,037)</b>	
Transfers recognised - capital	-	-	-	-	-	-	-	-	-	
Contributions & Contributed assets	-	-	-	-	-	-	-	-	-	
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>(11,272)</b>	<b>(22,019)</b>	<b>-</b>	<b>(8,056)</b>	<b>26,116</b>	<b>12,444</b>	<b>13,672</b>	<b>110%</b>	<b>(13,037)</b>	
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	
<b>Surplus/ (Deficit) for the year</b>	<b>(11,272)</b>	<b>(22,019)</b>	<b>-</b>	<b>(8,056)</b>	<b>26,116</b>	<b>12,444</b>	<b>13,672</b>	<b>110%</b>	<b>(13,037)</b>	
<b>Capital expenditure &amp; funds sources</b>										
<b>Capital expenditure</b>	<b>2,382</b>	<b>9,013</b>	<b>-</b>	<b>784</b>	<b>2,392</b>	<b>707</b>	<b>1,684</b>	<b>238%</b>	<b>8,785</b>	
Capital transfers recognised	42	-	-	-	-	-	-	-	-	
Public contributions & donations	-	-	-	-	-	-	-	-	-	
Borrowing	-	-	-	-	-	-	-	-	-	
Internally generated funds	2,340	9,013	-	784	2,392	707	1,684	238%	8,785	
<b>Total sources of capital funds</b>	<b>2,382</b>	<b>9,013</b>	<b>-</b>	<b>784</b>	<b>2,392</b>	<b>707</b>	<b>1,684</b>	<b>238%</b>	<b>8,785</b>	
<b>Financial position</b>										
Total current assets	89,442	49,924	-	-	112,857	-	-	-	47,024	
Total non current assets	50,401	58,291	-	-	52,792	-	-	-	61,191	
Total current liabilities	14,905	8,051	-	-	15,221	-	-	-	8,051	
Total non current liabilities	34,012	23,607	-	-	33,386	-	-	-	23,607	
<b>Community wealth/Equity</b>	<b>90,926</b>	<b>76,558</b>	<b>-</b>	<b>-</b>	<b>117,042</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>76,558</b>	
<b>Cash flows</b>										
Net cash from (used) operating	16,751	(17,312)	-	(10,903)	27,431	6,003	21,428	357%	(17,312)	
Net cash from (used) investing	(2,375)	(8,913)	-	(965)	(2,675)	(957)	(1,718)	179%	(8,913)	
Net cash from (used) financing	(1,289)	(1,139)	-	(626)	(626)	(569)	(57)	10%	(1,139)	
<b>Cash/cash equivalents at the month/year end</b>	<b>86,214</b>	<b>45,454</b>	<b>-</b>	<b>110,344</b>	<b>110,344</b>	<b>77,294</b>	<b>33,050</b>	<b>43%</b>	<b>58,851</b>	
<b>Debtors &amp; creditors analysis</b>										
	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	
<b>Debtors Age Analysis</b>										
Total By Revenue Source	1,157	72	66	68	66	73	493	-	1,995	
<b>Creditors Age Analysis</b>										
Total Creditors	11,710	2	-	-	-	-	-	-	11,712	

**Table C2 Monthly Budget Statement - Financial Performance (standard classification)**

Description	Ref	2011/12 Audited Outcome	Budget Year 2012/13							
			Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b>Revenue - Standard</b>										
<i>Governance and administration</i>		76,734	83,215	-	172	59,237	53,872	5,366	10%	119,425
Executive and council		1,763	3,318	-	12	2,212	2,212	-		4,424
Budget and treasury office		74,972	79,897	-	160	57,025	51,660	5,366	10%	115,001
Corporate services		-	-	-	-	-	-	-		-
<i>Community and public safety</i>		3,149	1,200	-	-	713	600	113	19%	1,200
Community and social services		-	-	-	-	-	-	-		-
Sport and recreation		-	-	-	-	-	-	-		-
Public safety		-	-	-	-	-	-	-		-
Housing		3,149	1,200	-	-	713	600	113	19%	1,200
Health		-	-	-	-	-	-	-		-
<i>Economic and environmental services</i>		15,363	13,641	-	1,358	5,541	9,355	(3,814)	-41%	12,943
Planning and development		10,301	9,941	-	1,358	3,475	7,355	(3,880)	-53%	8,811
Road transport		-	-	-	-	-	-	-		-
Environmental protection		5,062	3,700	-	-	2,066	2,000	66	3%	4,132
<i>Trading services</i>		-	-	-	-	-	-	-		-
Electricity		-	-	-	-	-	-	-		-
Water		-	-	-	-	-	-	-		-
Waste water management		-	-	-	-	-	-	-		-
Waste management		-	-	-	-	-	-	-		-
<i>Other</i>	4	-	-	-	-	-	-	-		-
<b>Total Revenue - Standard</b>	2	95,246	98,056	-	1,530	65,492	63,827	1,665	3%	133,568
<b>Expenditure - Standard</b>										
<i>Governance and administration</i>		43,569	54,868	-	4,095	19,736	27,434	(7,698)	-28%	50,936
Executive and council		12,613	19,497	-	1,124	7,228	9,748	(2,520)	-26%	17,655
Budget and treasury office		18,493	18,302	-	2,142	6,684	9,151	(2,466)	-27%	17,961
Corporate services		12,462	17,069	-	829	5,824	8,535	(2,711)	-32%	15,320
<i>Community and public safety</i>		6,519	9,172	-	477	3,399	3,386	13	0%	9,060
Community and social services		-	-	-	-	-	-	-		-
Sport and recreation		-	-	-	-	-	-	-		-
Public safety		3,352	4,584	-	264	2,051	2,292	(241)	-11%	4,713
Housing		3,168	4,588	-	212	1,348	1,094	254	23%	4,348
Health		-	-	-	-	-	-	-		-
<i>Economic and environmental services</i>		56,429	56,035	-	5,013	16,240	20,562	(4,322)	-21%	51,822
Planning and development		52,738	53,040	-	4,893	15,346	19,065	(3,718)	-20%	48,934
Road transport		-	-	-	-	-	-	-		-
Environmental protection		3,691	2,995	-	120	894	1,498	(604)	-40%	2,888
<i>Trading services</i>		-	-	-	-	-	-	-		-
Electricity		-	-	-	-	-	-	-		-
Water		-	-	-	-	-	-	-		-
Waste water management		-	-	-	-	-	-	-		-
Waste management		-	-	-	-	-	-	-		-
<i>Other</i>		-	-	-	-	-	-	-		-
<b>Total Expenditure - Standard</b>	3	106,517	120,075	-	9,585	39,375	51,382	(12,007)	-23%	111,819
<b>Surplus/ (Deficit) for the year</b>		(11,272)	(22,019)	-	(8,056)	26,116	12,444	13,672	110%	21,749

This table reflects the operating budget (Financial Performance) in the standard classifications which are Government Finance Statistics Functions and Sub-functions.



The aim of revenue and expenditure per standard classification is to provide a breakdown of the activities of Council to specific services.

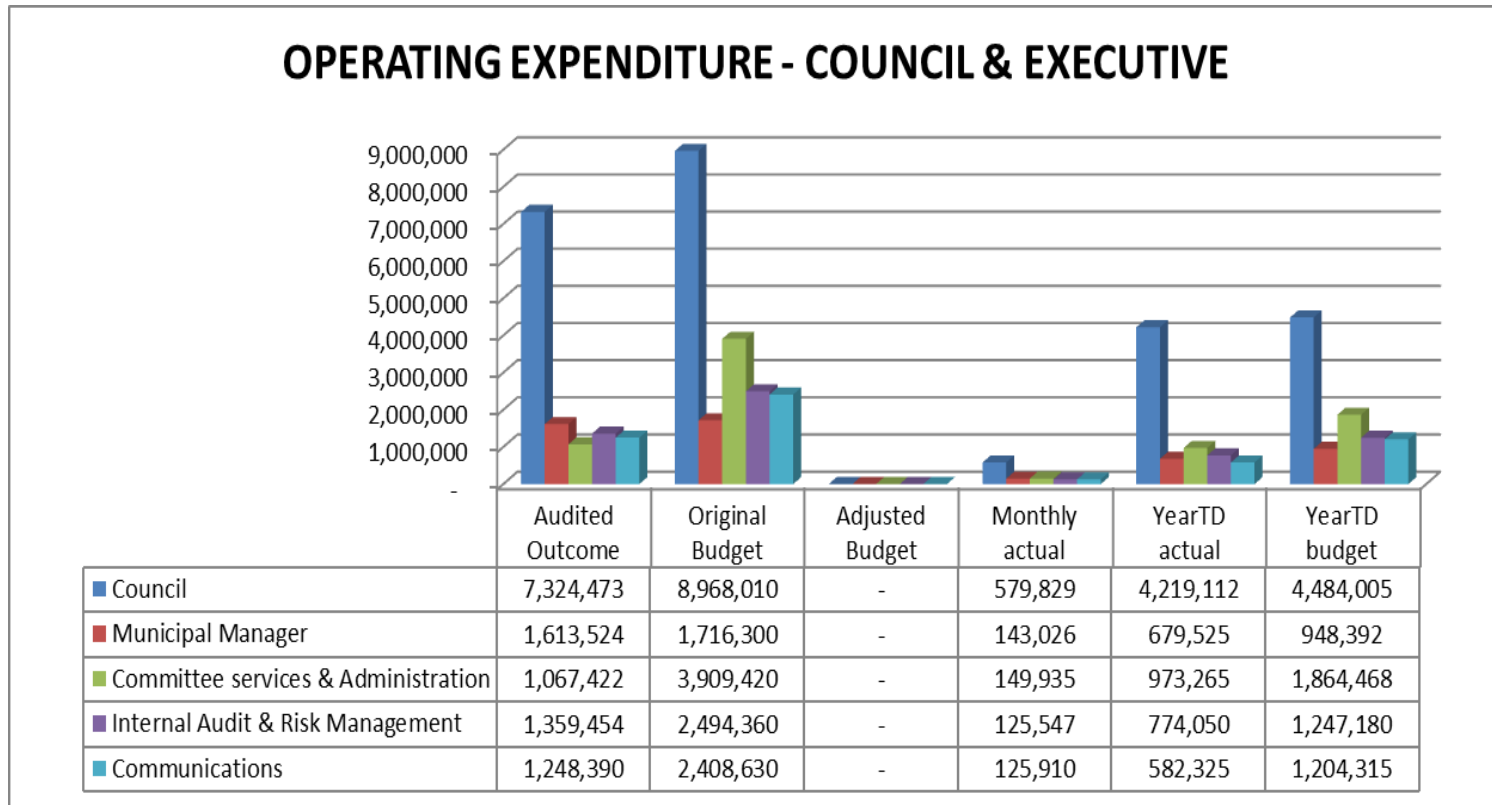
**Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote)**

Vote Description [Insert departmental structure etc 3.]	Ref	2011/12	Budget Year 2012/13							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>Revenue by Vote</b>	1									
Vote 1 - Council & Executive		1,763	3,318	-	12	2,212	2,212	-		4,424
Vote 2 - Budget & Treasury		74,972	79,897	-	160	57,025	51,660	5,366	10.4%	115,001
Vote 3 - Corporate Services		5,062	3,700	-	-	2,066	2,000	66	3.3%	4,132
Vote 4 - Planning & Development		1,200	1,000	-	-	-	-	-		1,000
Vote 5 - Project Management & Advisory Services		12,250	10,141	-	1,358	4,188	7,955	(3,767)	-47.4%	9,011
<b>Total Revenue by Vote</b>	2	<b>95,246</b>	<b>98,056</b>	<b>-</b>	<b>1,530</b>	<b>65,492</b>	<b>63,827</b>	<b>1,665</b>	<b>2.6%</b>	<b>133,568</b>
<b>Expenditure by Vote</b>	1									
Vote 1 - Council & Executive		12,613	19,497	-	1,124	7,228	9,748	(2,520)	-25.9%	17,655
Vote 2 - Budget & Treasury		18,493	18,302	-	2,142	6,684	9,151	(2,466)	-27.0%	17,961
Vote 3 - Corporate Services		16,154	20,064	-	949	6,717	10,032	(3,315)	-33.0%	18,208
Vote 4 - Planning & Development		14,939	22,015	-	1,226	7,057	7,571	(514)	-6.8%	20,635
Vote 5 - Project Management & Advisory Services		44,318	40,197	-	4,144	11,689	14,880	(3,191)	-21.4%	37,360
<b>Total Expenditure by Vote</b>	2	<b>106,517</b>	<b>120,075</b>	<b>-</b>	<b>9,585</b>	<b>39,375</b>	<b>51,382</b>	<b>(12,007)</b>	<b>-23.4%</b>	<b>111,819</b>
<b>Surplus/ (Deficit) for the year</b>	2	<b>(11,272)</b>	<b>(22,019)</b>	<b>-</b>	<b>(8,056)</b>	<b>26,116</b>	<b>12,444</b>	<b>13,672</b>	<b>109.9%</b>	<b>21,749</b>

The municipal vote reflects the organisational structure of the municipality which is made up of the following directorates: Council & Executive, Budget & Treasury, Corporate Services, Planning & development and Project Management & Advisory Services.

The following charts will depict the financial performance as per Municipal vote according to the approved organogram of council.

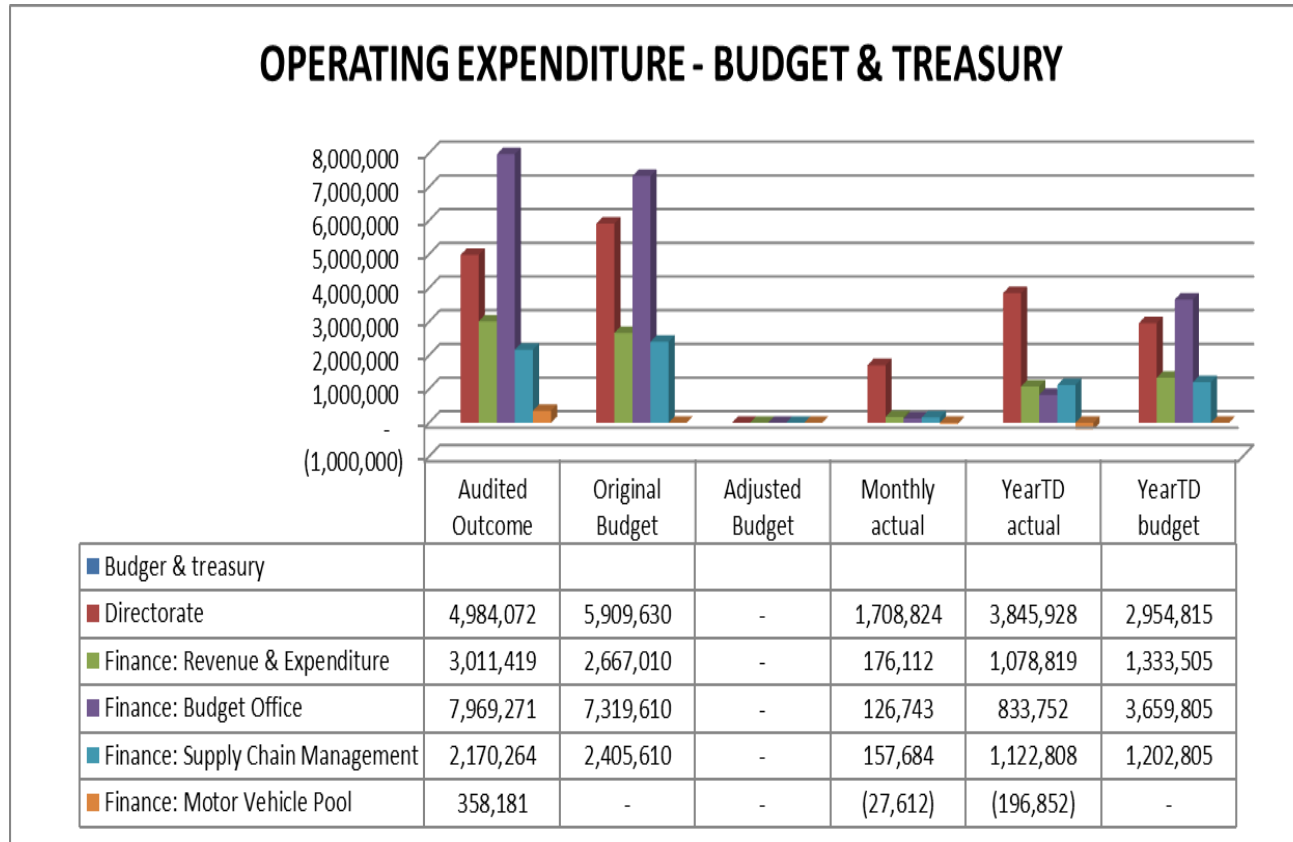
- ***COUNCIL & EXECUTIVE***



Actual operating expenditure of Council & Executive is 74.15% of the year-to-date budget projections. The main areas where expenditure is less than YTD budgets are: consultancy, repairs and maintenance, legal services, special projects and general expenses.

An approved vacant post of Office Manager in the office of the Municipal Manager has to be filled, and was advertised in December 2012.

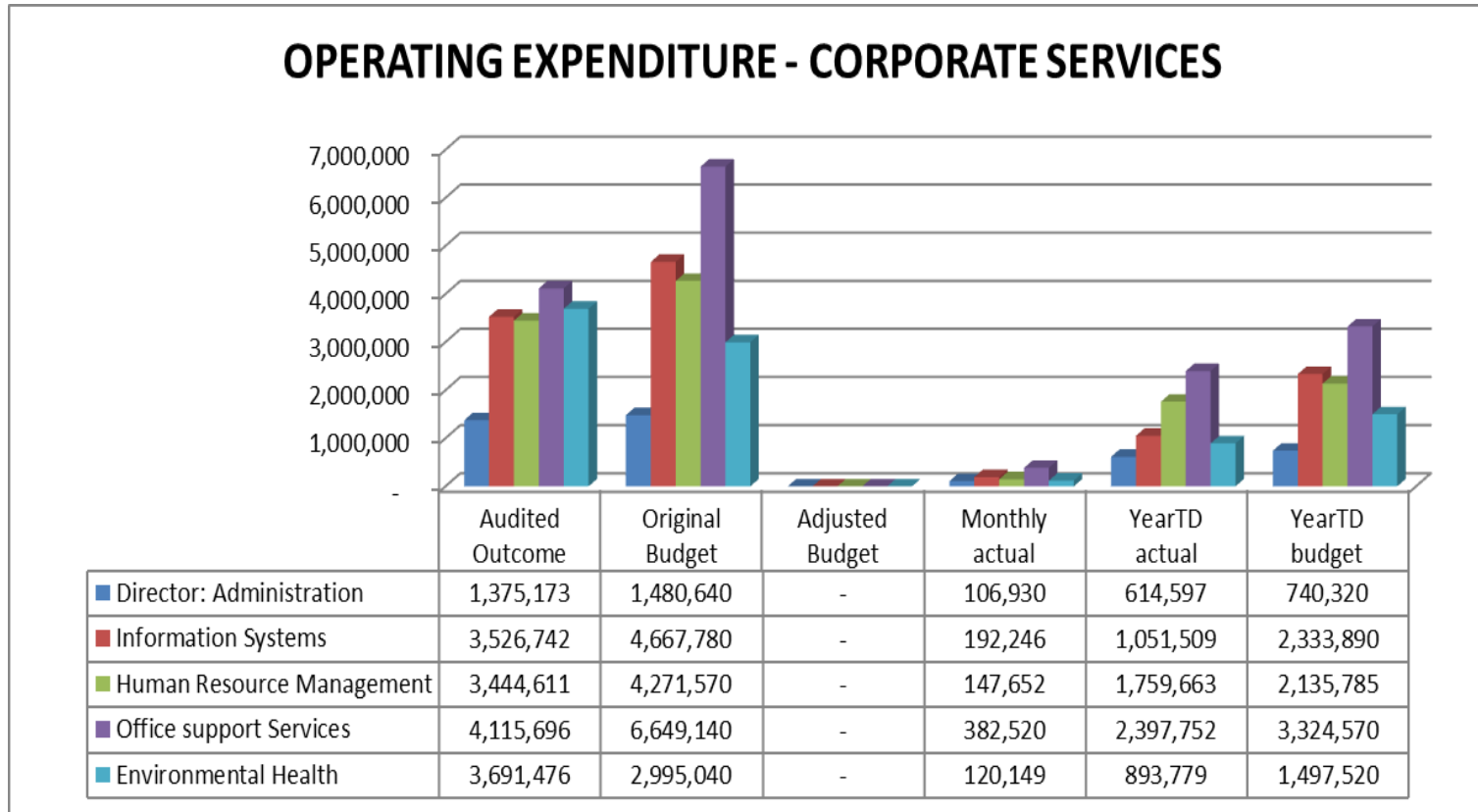
- **BUDGET & TREASURY**



Actual operating expenditure of Budget & Treasury office is 73.05% of the year-to-date budget projections. The main areas where expenditure is less than YTD budgets are: interest on external borrowings, audit fees, consultancy, repairs and maintenance, special projects and general expenses.

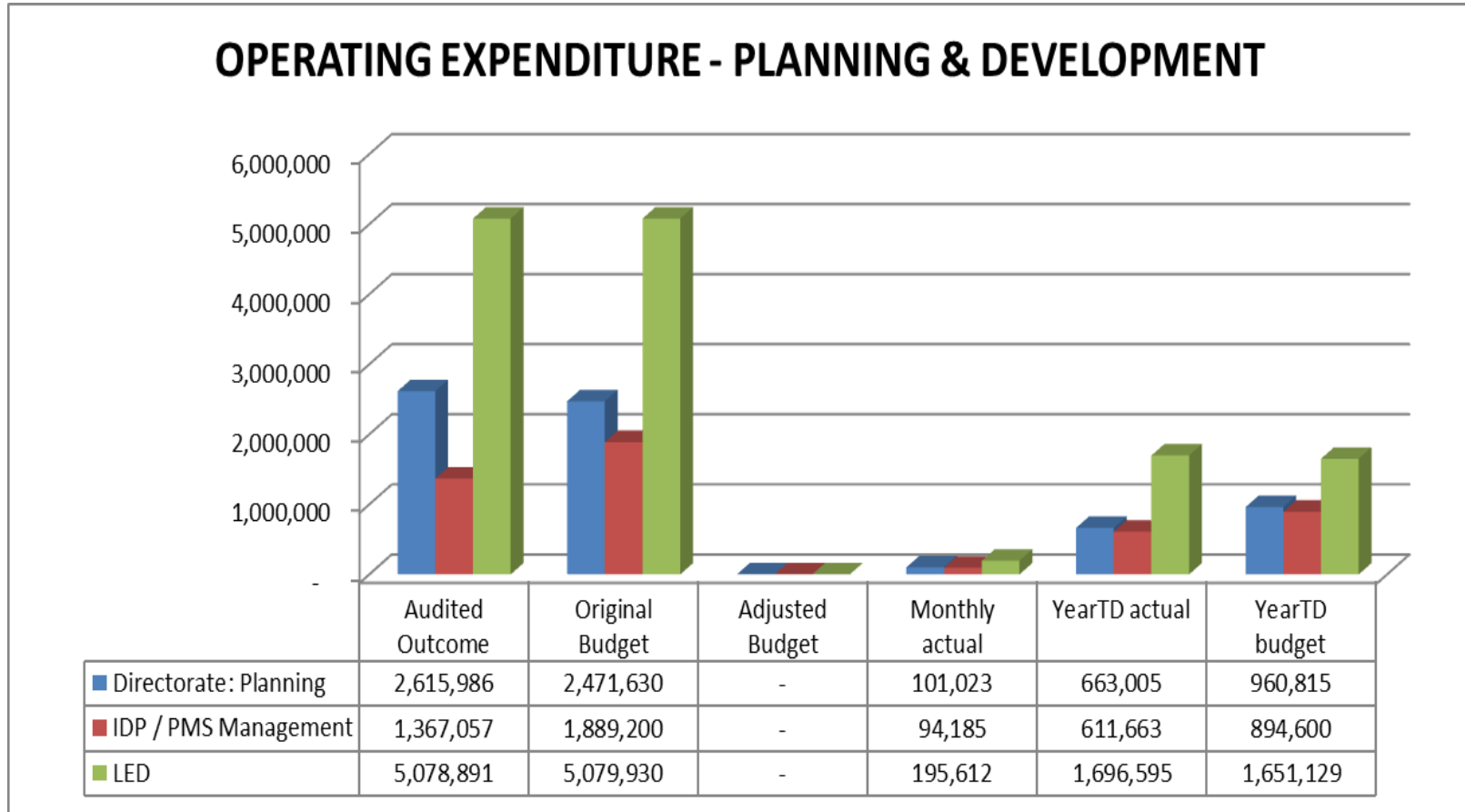
Approved vacant posts of Assistant Accountant and 1 x intern still have to be filled. Both were advertised in December 2012.

- **CORPORATE SERVICES**

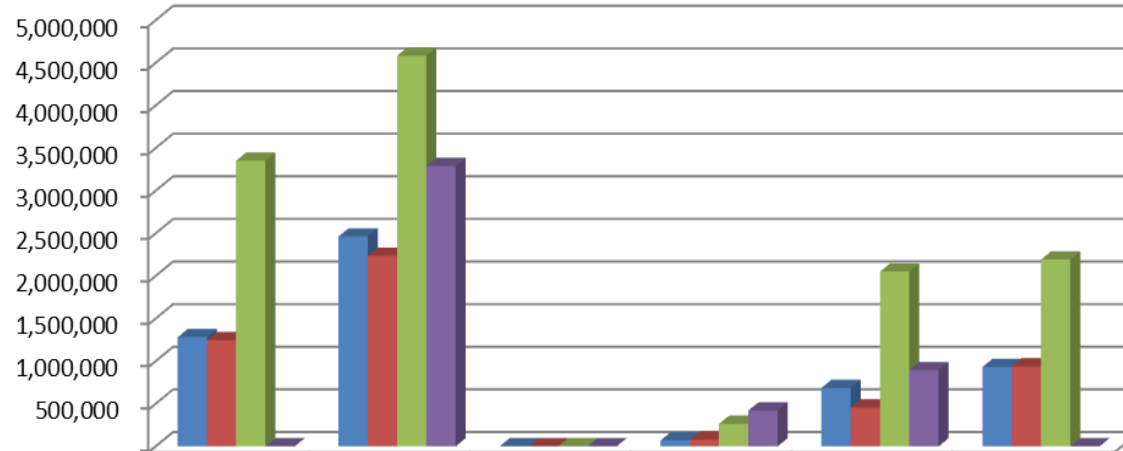


Actual operating expenditure of Corporate Services is 66.96% of the year-to-date budget projections. The main areas where expenditure is less than YTD budgets are: maintenance of computer hardware, software, printers, networks and telephone system, consultancy, special projects, training, study bursaries and general expenses.

- **PLANNING & DEVELOPMENT**



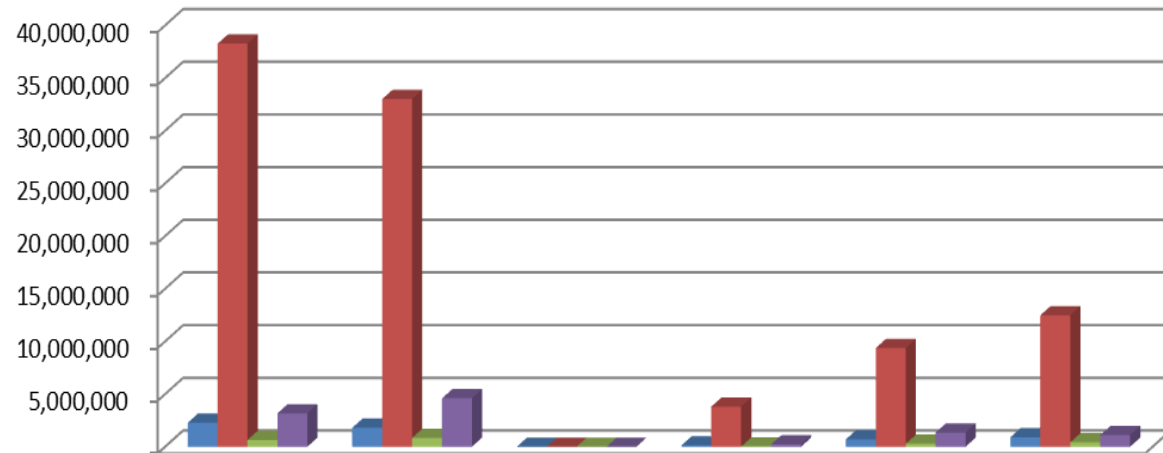
## OPERATING EXPENDITURE - PLANNING & DEVELOPMENT CONTINUED



	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget
■ GIS	1,280,346	2,463,230	-	70,616	686,777	931,615
■ Spatial Planning	1,245,258	2,236,620	-	78,942	456,347	941,054
■ Firefighting & Disaster Management	3,351,664	4,583,770	-	264,488	2,050,622	2,191,885
■ Tourism	-	3,290,930	-	421,437	891,678	-

Actual operating expenditure of Planning & Development is 100.51% of the year-to-date budget projections. The main areas where expenditure is more than YTD budgets are: LED and Tourism. Some of the LED and Tourism projects are 100% completed.

## OPERATING EXPENDITURE - PROJECT MANAGEMENT & ADVISORY SERVICES



	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget
Directorate	2,262,487	1,789,370	-	112,203	698,280	894,685
Project Management Services	38,250,073	32,988,060	-	3,801,341	9,368,611	12,475,288
Maintenance of Roads	637,784	831,180	-	17,868	273,452	415,590
Housing	3,167,549	4,588,320	-	212,215	1,348,305	1,094,160

Actual operating expenditure of Project Management & Advisory Services is 78.55% of the year-to-date budget projections. The main areas where expenditure is less than YTD budgets are: consultancy, maintenance and provision of infrastructure projects and general expenses.

**Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure)**

Description	Ref	2011/12	Budget Year 2012/13							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>										
<b>Revenue By Source</b>										
Property rates		-	-	-	-	-	-	-	-	-
Property rates - penalties & collection charges		-	-	-	-	-	-	-	-	-
Service charges - electricity revenue		-	-	-	-	-	-	-	-	-
Service charges - water revenue		-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-
Service charges - refuse revenue		-	-	-	-	-	-	-	-	-
Service charges - other		-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		507	632	-	149	184	316	(132)	-42%	368
Interest earned - external investments		5,491	4,708	-	30	2,685	2,354	331	14%	5,373
Interest earned - outstanding debtors		-	-	-	-	-	-	-	-	-
Dividends received		-	-	-	-	-	-	-	-	-
Fines		-	-	-	-	-	-	-	-	-
Licences and permits		-	-	-	-	-	-	-	-	-
Agency services		-	-	-	-	-	-	-	-	-
Transfers recognised - operational		88,914	92,592	-	1,347	62,588	61,145	1,444	2%	92,592
Other revenue		333	25	-	3	34	12	22	178%	68
Gains on disposal of PPE		-	100	-	-	-	-	-	-	100
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>95,246</b>	<b>98,056</b>	<b>-</b>	<b>1,530</b>	<b>65,492</b>	<b>63,827</b>	<b>1,665</b>	<b>3%</b>	<b>98,502</b>
<b>Expenditure By Type</b>										
Employee related costs		33,909	42,556	-	2,942	17,760	21,278	(3,518)	-17%	37,987
Remuneration of councillors		4,595	5,357	-	394	2,419	2,679	(260)	-10%	4,868
Debt impairment		-	3	-	-	-	-	-	-	3
Depreciation & asset impairment		22,562	4,498	-	-	-	2,249	(2,249)	-100%	4,498
Finance charges		3,259	2,362	-	703	703	548	155	28%	2,408
Bulk purchases		-	-	-	-	-	-	-	-	-
Other materials		2,314	4,362	-	116	858	2,181	(1,322)	-61%	3,845
Contracted services		2,512	-	-	-	-	-	-	-	-
Transfers and grants		26,382	45,692	-	4,814	12,126	14,850	(2,724)	-18%	44,943
Other expenditure		10,369	15,195	-	618	5,508	7,598	(2,089)	-27%	12,938
Loss on disposal of PPE		615	50	-	-	-	-	-	-	50
<b>Total Expenditure</b>		<b>106,517</b>	<b>120,075</b>	<b>-</b>	<b>9,585</b>	<b>39,375</b>	<b>51,382</b>	<b>(12,007)</b>	<b>-23%</b>	<b>111,539</b>
<b>Surplus/ (Deficit) for the year</b>		<b>(11,272)</b>	<b>(22,019)</b>	<b>-</b>	<b>(8,056)</b>	<b>26,116</b>	<b>12,444</b>	<b>13,672</b>	<b>0</b>	<b>(13,037)</b>
Transfers recognised - capital		-	-	-	-	-	-	-	-	-
Contributions recognised - capital		-	-	-	-	-	-	-	-	-
Contributed assets		-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>(11,272)</b>	<b>(22,019)</b>	<b>-</b>	<b>(8,056)</b>	<b>26,116</b>	<b>12,444</b>			<b>(13,037)</b>
Taxation		-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after taxation</b>		<b>(11,272)</b>	<b>(22,019)</b>	<b>-</b>	<b>(8,056)</b>	<b>26,116</b>	<b>12,444</b>			<b>(13,037)</b>
Attributable to minorities		-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) attributable to municipality</b>		<b>(11,272)</b>	<b>(22,019)</b>	<b>-</b>	<b>(8,056)</b>	<b>26,116</b>	<b>12,444</b>			<b>(13,037)</b>
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-
<b>Surplus/ (Deficit) for the year</b>		<b>(11,272)</b>	<b>(22,019)</b>	<b>-</b>	<b>(8,056)</b>	<b>26,116</b>	<b>12,444</b>			<b>(13,037)</b>



**Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)**

Vote Description	Ref	2011/12 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	Budget Year YearTD actual	2012/13 YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b>Multi-Year expenditure appropriation</b>	2									
Vote 1 - Council & Executive		-	-	-	-	-	-	-		-
Vote 2 - Budget & Treasury		-	-	-	-	-	-	-		-
Vote 3 - Corporate Services		-	-	-	-	-	-	-		-
Vote 4 - Planning & Development		-	-	-	-	-	-	-		-
Vote 5 - Project Management & Advisory Services		-	-	-	-	-	-	-		-
<b>Total Capital Multi-year expenditure</b>	4,7	-	-	-	-	-	-	-		-
<b>Single Year expenditure appropriation</b>	2									
Vote 1 - Council & Executive		138	127	-	-	0	60	(60)	-100%	127
Vote 2 - Budget & Treasury		295	1,826	-	714	718	324	394	122%	1,504
Vote 3 - Corporate Services		593	1,412	-	70	387	196	191	97%	1,506
Vote 4 - Planning & Development		49	4,794	-	-	1,234	68	1,166	1715%	4,794
Vote 5 - Project Management & Advisory Services		1,307	855	-	-	53	59	(7)	-11%	855
<b>Total Capital single-year expenditure</b>	4	2,382	9,013	-	784	2,392	707	1,684	238%	8,785
<b>Total Capital Expenditure</b>		2,382	9,013	-	784	2,392	707	1,684	238%	8,785
<b>Capital Expenditure - Standard Classification</b>										
<b>Governance and administration</b>		1,026	3,362	-	784	1,104	580	524	90%	3,134
Executive and council		138	127	-	-	0	60	(60)	-100%	127
Budget and treasury office		295	1,826	-	714	718	324	394	122%	1,504
Corporate services		593	1,409	-	70	387	196	191	97%	1,503
<b>Community and public safety</b>		43	5,315	-	-	1,200	39	1,160	2945%	5,315
Community and social services		-	-	-	-	-	-	-		-
Sport and recreation		-	-	-	-	-	-	-		-
Public safety	1	1	4,672	-	-	1,147	-	1,147	#DIV/0!	4,672
Housing		42	643	-	-	53	39	13	34%	643
Health		-	-	-	-	-	-	-		-
<b>Economic and environmental services</b>		1,313	337	-	-	88	88	(1)	-1%	337
Planning and development		1,313	334	-	-	88	88	(1)	-1%	334
Road transport		-	-	-	-	-	-	-		-
Environmental protection		-	3	-	-	-	-	-		3
<b>Trading services</b>		-	-	-	-	-	-	-		-
Electricity		-	-	-	-	-	-	-		-
Water		-	-	-	-	-	-	-		-
Waste water management		-	-	-	-	-	-	-		-
Waste management		-	-	-	-	-	-	-		-
<b>Other</b>		-	-	-	-	-	-	-		-
<b>Total Capital Expenditure - Standard Classification</b>	3	2,382	9,013	-	784	2,392	707	1,684	238%	8,785
<b>Funded by:</b>										
National Government		-	-	-	-	-	-	-		-
Provincial Government		42	-	-	-	-	-	-		-
District Municipality		-	-	-	-	-	-	-		-
Other transfers and grants		-	-	-	-	-	-	-		-
Transfers recognised - capital		42	-	-	-	-	-	-		-
Public contributions & donations	5	-	-	-	-	-	-	-		-
Borrowing	6	-	-	-	-	-	-	-		-
<b>Internally generated funds</b>		2,340	9,013	-	784	2,392	707	1,684	238%	8,785
<b>Total Capital Funding</b>		2,382	9,013	-	784	2,392	707	1,684	238%	8,785

**Table C6 Monthly Budget Statement - Financial Position**

Description	Ref	2011/12 Audited Outcome	Original Budget	Budget Year Adjusted Budget	2012/13 YearTD actual	Full Year Forecast
<b>R thousands</b>	1					
<b>ASSETS</b>						
<b>Current assets</b>						
Cash		2,714	454		2,844	454
Call investment deposits		83,500	47,800		107,500	44,900
Consumer debtors		-	-		-	-
Other debtors		2,878	1,300		2,161	1,300
Current portion of long-term receivables		-	-		-	-
Inventory		350	370		352	370
<b>Total current assets</b>		<b>89,442</b>	<b>49,924</b>	<b>-</b>	<b>112,857</b>	<b>47,024</b>
<b>Non current assets</b>						
Long-term receivables		-	-		-	-
Investments		2,900	-		2,900	2,900
Investment property		-	-		-	-
Investments in Associate		-	-		-	-
Property, plant and equipment		46,606	58,291		48,997	58,291
Agricultural		-	-		-	-
Biological assets		-	-		-	-
Intangible assets		895	-		895	-
Other non-current assets		-	-		-	-
<b>Total non current assets</b>		<b>50,401</b>	<b>58,291</b>	<b>-</b>	<b>52,792</b>	<b>61,191</b>
<b>TOTAL ASSETS</b>		<b>139,843</b>	<b>108,216</b>	<b>-</b>	<b>165,649</b>	<b>108,216</b>
<b>LIABILITIES</b>						
<b>Current liabilities</b>						
Bank overdraft		-	-		-	-
Borrowing		1,333	1,444		1,333	1,444
Consumer deposits		-	-		-	-
Trade and other payables		7,547	1,778		8,858	1,778
Provisions		6,024	4,828		5,030	4,828
<b>Total current liabilities</b>		<b>14,905</b>	<b>8,051</b>	<b>-</b>	<b>15,221</b>	<b>8,051</b>
<b>Non current liabilities</b>						
Borrowing		11,486	10,058		10,859	10,058
Provisions		22,526	13,549		22,526	13,549
<b>Total non current liabilities</b>		<b>34,012</b>	<b>23,607</b>	<b>-</b>	<b>33,386</b>	<b>23,607</b>
<b>TOTAL LIABILITIES</b>		<b>48,917</b>	<b>31,657</b>	<b>-</b>	<b>48,606</b>	<b>31,657</b>
<b>NET ASSETS</b>	2	<b>90,926</b>	<b>76,558</b>	<b>-</b>	<b>117,042</b>	<b>76,558</b>
<b>COMMUNITY WEALTH/EQUITY</b>						
Accumulated Surplus/(Deficit)		64,025	66,176		90,141	66,176
Reserves		26,901	10,382		26,901	10,382
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	2	<b>90,926</b>	<b>76,558</b>	<b>-</b>	<b>117,042</b>	<b>76,558</b>

**Internal Provisions:**

Council has internal liabilities related to personnel bonuses, performance bonuses, leave, post-employment health care, pension and long service awards provisions. These liabilities are adequately provided for and are included under Provisions in the Statement of Financial Position. Provisions are properly backed by cash reserves where applicable.

**Table C7 Monthly Budget Statement - Cash Flow**

Description	Ref	2011/12	Budget Year 2012/13							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
<b>R thousands</b>	1								%	
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>										
<b>Receipts</b>										
Ratepayers and other		1,637	668	-	399	3,869	382	3,487	912%	668
Government - operating		86,365	92,592	-	-	68,727	47,597	21,130	44%	92,592
Government - capital		-	-	-	-	-	-	-		-
Interest		5,491	4,708	-	350	2,915	2,278	637	28%	4,708
Dividends		-	-	-	-	-	-	-		-
<b>Payments</b>										
Suppliers and employees		(48,845)	(67,226)	-	(6,276)	(36,269)	(31,577)	4,692	-15%	(67,226)
Finance charges		(1,516)	(2,362)	-	-	(703)	(549)	154	-28%	(2,362)
Transfers and Grants		(26,382)	(45,692)	-	(5,376)	(11,107)	(12,128)	(1,021)	8%	(45,692)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>16,751</b>	<b>(17,312)</b>	<b>-</b>	<b>(10,903)</b>	<b>27,431</b>	<b>6,003</b>	<b>21,428</b>	<b>357%</b>	<b>(17,312)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
<b>Receipts</b>										
Proceeds on disposal of PPE		-	100	-	-	-	-	-		100
Decrease (Increase) in non-current debtors		6	-	-	-	-	-	-		-
Decrease (increase) other non-current receivables		-	-	-	-	-	-	-		-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-		-
<b>Payments</b>										
Capital assets		(2,382)	(9,013)	-	(965)	(2,675)	(957)	1,718	-179%	(9,013)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		<b>(2,375)</b>	<b>(8,913)</b>	<b>-</b>	<b>(965)</b>	<b>(2,675)</b>	<b>(957)</b>	<b>1,718</b>	<b>-179%</b>	<b>(8,913)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
<b>Receipts</b>										
Short term loans		-	-	-	-	-	-	-		-
Borrowing long term/refinancing		-	-	-	-	-	-	-		-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-		-
<b>Payments</b>										
Repayment of borrowing		(1,289)	(1,139)	-	(626)	(626)	(569)	57	-10%	(1,139)
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		<b>(1,289)</b>	<b>(1,139)</b>	<b>-</b>	<b>(626)</b>	<b>(626)</b>	<b>(569)</b>	<b>57</b>	<b>-10%</b>	<b>(1,139)</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>		<b>13,086</b>	<b>(27,364)</b>	<b>-</b>	<b>(12,494)</b>	<b>24,130</b>	<b>4,476</b>			<b>(27,364)</b>
Cash/cash equivalents at beginning:		73,128	72,817	-	122,838	86,214	72,817			86,214
Cash/cash equivalents at month/year end:		86,214	45,454	-	110,344	110,344	77,294			58,851

## 7.3 RELATED SUPPORTING DOCUMENTATION

**Table SC1 Material variance explanations**

Ref	Description	Variance	Reasons for material deviations	Remedial or corrective steps/remarks
	<b>R thousands</b>			
1	<b>Revenue By Source</b>			
	Government grants & subsidies	2%	Equitable share grant for the quarter ended 31 December 2012	Acceptable
	Rental of facilities and equipment	-41.66%	Rental of grader to municipalities did not pick up as fast as expected regarding maintenance of roads	None - projects will gain momentum as the year progresses.
	Interest earned - external investments	14.07%	Interest earned is more than expected	Will be adjusted upwards with the adjustment budget scheduled for January 2013
	Other income	178.24%	Revenue generated is more than the budget	Acceptable
2	<b>Expenditure By Type</b>			
	Salaries	-16.53%	Vacant Posts: Manager in office of the Municipal Manager, Accountant, Assistant Accountant, bulding inspetor and HSS clerk	The vacant posts were advertised in November and will be filled shortly. The vacant post of Municipal Manager was only filled in November 2012.
	Depreciation	-100.00%	No depreciation runs has been done for new financial year - Error on the system	Will be done as soon as the system is up and running
	Other Materials	-60.64%	All maintenance projects not yet implemented. FBDM does not have infrastructure assets to maintain	Maintenance programmes will gain momentum as the financial year gains momentum
	Transfers and grants	-18.34%	Most projects are in the planning phases and expenditure will gain momentum as the financial year progresses	
	Other expenditure	-27.50%	Underspending occurred on payment of municipal services, audit fees and motor vehicle usage.	Expenditure will gain momentum as the financial year progress
3	<b>Capital Expenditure</b>			
	Capital expenditure	238.10%	Expenditure on capital projects will pick up as the year progresses. Actual expenditure is ahead of monthly budgled projections due to improved budget implementation procedures.	Acceptable
4	<b>Financial Position</b>			
	Reserves	R 16,519,248	The R16 m increase in reserves relates to the revaluation of councils land & buildings.	Will be adjusted in the adjustment budget
	Property, plant & equipment	R 9,294,006	The decrease of R10 m is due to the impairment of the council chambers that occurred during the revaluation process.	
5	<b>Cash Flow</b>			
	Net cash from operating / (used) Operating Activities	356.98%	RSC Levy Replacement Grant Receipts	Acceptable
	Net cash from operating / (used) Investing Activities	-179.49%	Capital Expenditure not materialising per SDBIP	Departments are urged to spent their budget allocations
	Net cash from operating / (used) Financing Activities	-10.04%	Repayment of borrowing	Bi-Annual DBSA Loan Repayment
6	<b>Measureable performance</b>			
7	<b>Municipal Entities</b>			

More detail on operating variances is available on pages 10 to 13 of this report.

**Table SC2 Monthly Budget Statement - performance indicators**

Description of financial indicator	Basis of calculation	Ref	2011/12	Budget Year 2012/13			
			Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<b>Percentage</b>							
<b>Borrowing Management</b>							
Borrowing to Asset Ratio	Total Long-term Borrowing/ Total Assets		8.2%	9.3%	0.0%	6.6%	0.0%
Capital Charges to Operating Expenditure	Interest & principal paid/Operating Expenditure		24.2%	5.7%	0.0%	1.8%	6.5%
Borrowed funding of capital expenditure	Borrowings/Capital expenditure ex cl. transfers and grants		0.0%	0.0%	0.0%	0.0%	0.0%
<b>Safety of Capital</b>							
Debt to Equity	Loans, Accounts Payable, Overdraft & Tax Provision/ Funds & Reserves		22.4%	17.3%	0.0%	18.0%	17.3%
Gearing	Long Term Borrowing/ Funds & Reserves		42.7%	96.9%	0.0%	40.4%	96.9%
<b>Liquidity</b>							
Current Ratio 1	Current assets/current liabilities	1	600.1%	620.1%	0.0%	741.5%	584.1%
Liquidity Ratio	Monetary Assets/Current Liabilities		597.9%	599.4%	0.0%	744.0%	599.4%
<b>Revenue Management</b>							
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/ Last 12 Mths Billing						
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue		3.0%	1.3%	0.0%	3.3%	1.3%
Longstanding Debtors Reduction Due To Recovery	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old		0.0%	0.0%	0.0%	0.0%	0.0%
<b>Creditors Management</b>							
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))		100.0%	100.0%			
<b>Funding of Provisions</b>							
Percentage Of Provisions Not Funded	Unfunded Provisions/Total Provisions		0.0%	0.0%		0.0%	0.0%
<b>Other Indicators</b>							
Electricity Distribution Losses	% Volume (units purchased and generated less units sold)/units purchased and generated	2					
Water Distribution Losses	% Volume (units purchased and own source less units sold)/Total units purchased and own source	2					
Employee costs	Employee costs/Total Revenue - capital revenue		35.6%	43.4%	0.0%	27.1%	38.6%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		2.4%	4.4%	0.0%	0.2%	0.9%
Interest & Depreciation	I&D/Total Revenue - capital revenue		27.1%	7.0%	0.0%	1.1%	7.4%
<b>IDP regulation financial viability indicators</b>							
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)		139.2%	143.6%	0.0%	142.6%	275.2%
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services						
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure		11.5	2.6	-	4.4	1.5

The above ratios indicate that the municipality is financially stable and adequately funded to continue with its operations. The level of employee costs for the year to date is 38% which indicates that it should be monitored and managed effectively.

**Table SC3 Monthly Budget Statement - aged debtors**

Description	NT Code	Budget Year 2012/13									Total	Bad Debts	>90 days
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr				
<b>R thousands</b>													
<b>Debtors Age Analysis By Revenue Source</b>													
Rates	1200												
Electricity	1300												
Water	1400												
Sewerage / Sanitation	1500												
Refuse Removal	1600												
Housing (Rental Revenue)	1700												
Other	1900	1,157	72	66	68	66	73	493	-	1,995		700	
<b>Total By Revenue Source</b>	<b>2000</b>	<b>1,157</b>	<b>72</b>	<b>66</b>	<b>68</b>	<b>66</b>	<b>73</b>	<b>493</b>	<b>-</b>	<b>1,995</b>	<b>-</b>	<b>700</b>	
2011/12 - totals only		1,099	69	62	65	62	69	469	-	1,895		665	
<b>Debtors Age Analysis By Customer Category</b>													
Government	2200	294	59	64	66	64	64	490	-	1,100			
Business	2300	-	-	-	-	-	-	-	-	-			
Households	2400	(1)	-	-	-	-	-	-	-	(1)			
Other	2500	864	14	2	3	2	8	4	-	895			
<b>Total By Customer Category</b>	<b>2600</b>	<b>1,157</b>	<b>72</b>	<b>66</b>	<b>68</b>	<b>66</b>	<b>73</b>	<b>493</b>	<b>-</b>	<b>1,995</b>	<b>-</b>		

Council’s debtors consist of three main groups, namely:

- Provincial or Local government bodies for services rendered to or on behalf of these bodies,
- Ex-employees entitled to post-service benefits,
- Other entities by way of service delivery for which costs are to be recovered.

Matters reported below are in respect of debts outstanding in excess of 90 days on the effective reporting date.

• ***Provincial and Local Government - Department of Roads***

Dikgatlong Municipality is in arrears with an amount of R11 940.57 for free basic electricity and street lights which the District Municipality previously paid to Eskom for Koopmansfontein indigent households.

• ***Post-Service Benefits***

The only outstanding debts reflected for more than 90 days as at 31 December is Meyer PJ R959.90, Van Niekerk J R999.20, Oosthuizen HJ R646.00, Payne ME R5 461.00 and former employees of Frances Baard District Municipality who were transferred to Department of Roads and Public Works R803 974.97 for post service medical aid. A large portion of the post-service benefits will be recovered from Department of Roads and Public Works and the matter will be finalized in due course.

- **Sundry Debtors**

No difficulties are experienced due to the fact that strict credit control procedures are applied in terms of Council's Credit Control Policy. The only outstanding debts reflected for more than 90 days as at 31 December is Department of Health R1 710.00 for hiring of the Lecture Rooms and M.L. Mokoena R8 676.00 study bursary not recovered from his final salary – the matter is being pursued.

Outstanding debts are a concern for the District Municipality and the lack of co-operation remains a challenge. Debts are continuously monitored and reviewed and adequate controls are in place according to approved policies.

**Table SC4 Monthly Budget Statement - aged creditors**

Description	NT Code	Budget Year 2012/13									Total	Prior year totals for chart (same period)
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year			
<b>Creditors Age Analysis By Customer Type</b>												
Bulk Electricity	0100										-	
Bulk Water	0200										-	
PAYE deductions	0300										-	
VAT (output less input)	0400										-	
Pensions / Retirement deductions	0500										-	
Loan repayments	0600										-	
Trade Creditors	0700										-	
Auditor General	0800										-	
Other	0900	11 710	2	-	-	-	-	-	-	-	11 712	
<b>Total By Customer Type</b>	<b>2600</b>	<b>11 710</b>	<b>2</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>11 712</b>	<b>-</b>

The expenditure section continued to administer, manage, assess and improve creditors, salaries and sundry payments subject to internal prescriptions.

**Salary Payment:**

Salary payments are under adequate control and occur according to approved policies and agreement in terms of the Bargaining Council. Salary increases of 6.5% for staff has been implemented in August 2012 back-dated to July 2012.

The annual increase for Councilors' in terms of the remuneration of Public Office Bearers Act, 1998, was 5% and has been implemented in December 2012 back-dated to July 2012.

**Trade Creditors:**

Council purchases and payments to creditors are under adequate control. Expenditure controls are continuously being re-evaluated and tightened up to allow closer monitoring of daily purchases, order transactions and the extension of budgetary control over departmental activities.

**Table SC5 Monthly Budget Statement - investment portfolio**

Investments by maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Expiry date of investment	Accrued interest for the month	Yield for the month 1 (%)	Market value at beginning of the month	Change in market value	Market value at end of the month
R thousands		Yrs/Months							
<b>Municipality</b>									
ABSA		3	Term Deposit	8-Feb-13	43	0%	10,000		10,000
ABSA		4	Term Deposit	28-Mar-13	21	0%	5,000		5,000
ABSA		3	Term Deposit	18-Feb-13	60	0%	14,000		14,000
ABSA		4	Term Deposit	5-Apr-13	25	0%	6,000		6,000
FIRST RAND		1	Call Deposit	Call		0%	5,000		5,000
FIRST RAND		4	Term Deposit	28-Mar-13	25	0%	6,000		6,000
FIRST RAND		4	Term Deposit	28-Mar-13	26	0%	6,000		6,000
NEDCOR		1	Call Deposit	Call		0%	2,000		2,000
NEDCOR		4	Term Deposit	7-Mar-13	38	0%	9,000		9,000
NEDCOR		4	Term Deposit	28-Mar-13	26	0%	6,000		6,000
NEDCOR		4	Term Deposit	20-Mar-13	20	0%	4,750		4,750
NEDCOR		4	Term Deposit	5-Apr-13	26	0%	6,000		6,000
STANDARD BANK		4	Term Deposit	7-Mar-13	21	0%	5,000		5,000
STANDARD BANK		4	Term Deposit	13-Mar-13	30	0%	7,000		7,000
STANDARD BANK		4	Term Deposit	20-Mar-13	20	0%	4,750		4,750
STANDARD BANK		4	Term Deposit	28-Mar-13	21	0%	5,000		5,000
STANDARD BANK		4	Term Deposit	15-May-13	25	0%	6,000		6,000
STANDARD BANK		12 Months	Investment	28-Jun-13		0%	2,900		2,900
<b>TOTAL INVESTMENTS AND INTEREST</b>					427		110,400	-	110,400
<b>Entities</b>									
<b>Entities sub-total</b>					-		-	-	-
<b>TOTAL INVESTMENTS AND INTEREST</b>	2				427		110,400	-	110,400

Surplus cash is invested at approved banking institutions in accordance with current cash and investment policy.



**Table SC6 Monthly Budget Statement - transfers and grant receipts**

Description	Ref	Budget Year 2012/13									
		2011/12 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast	
<b>R thousands</b>											
<b>RECEIPTS:</b>	1,2										
<b>Operating Transfers and Grants</b>											
<b>National Government:</b>		81,731	90,692			69,855	31,897	37,957	119.0%	90,692	
Local Government Equitable Share		10,012	10,391			10,606	4,330	6,276	145.0%	10,391	
Special Contribution: Councillor Remuneration		1,624	3,318			2,212	1,383	830	60.0%	3,318	
Levy replacement	3	67,645	73,733			53,977	23,735	30,242	127.4%	73,733	
Finance Management Grant		1,250	1,250			1,250	1,250			1,250	
Municipal Systems Improvement		1,200	1,000			1,000	1,000			1,000	
Extended Public Works Programme			1,000			810	200	610	305.0%	1,000	
Water Affairs											
<b>Provincial Government:</b>		4,424	1,900				733	(500)	-68.2%	1,900	
Housing	4	2,784	1,200				500	(500)	-100.0%	1,200	
Near Grant		569									
Fire Fighting Equipment Grant		371									
NC Tourism											
Environmental Health Recycling Grant		700	700				233			700	
District Aids Programme											
Other transfers and grants [insert description]											
<b>District Municipality:</b>											
[insert description]											
<b>Other grant providers:</b>		210				87		87	#DIV/0!		
SETA Skills Grant		170				87		87	#DIV/0!		
Koopmansfontein Self Build Scheme		16									
ABSA		24									
<b>Total Operating Transfers and Grants</b>	5	86,365	92,592			69,941	32,631	37,544	115.1%	92,592	
<b>Capital Transfers and Grants</b>											
<b>National Government:</b>											
Municipal Infrastructure (MIG)											
Water Affairs											
EPWP											
Other capital transfers [insert description]											
<b>Provincial Government:</b>											
[insert description]											
<b>District Municipality:</b>											
[insert description]											
<b>Other grant providers:</b>											
[insert description]											
ESCOM (Electricity on Farms)											
<b>Total Capital Transfers and Grants</b>	5										
<b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>	5	86,365	92,592			69,941	32,631	37,544	115.1%	92,592	

**Table SC7 Monthly Budget Statement - transfers and grant expenditure**

Description	Ref	2011/12	Budget Year 2012/13							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>										
<b>EXPENDITURE</b>										
<b>Operating expenditure of Transfers and Grants</b>										
<b>National Government:</b>		83,299	90,692	-	1,335	61,722	45,346	16,376	36.1%	90,692
Local Government Equitable Share		9,897	10,391	-	1,215	5,225	5,196	30	0.6%	10,391
Special Contribution: Councillor Remuneration		1,739	3,318	-	-	2,212	1,659	553	33.3%	3,318
Levy replacement		67,645	73,733	-	-	53,977	36,867	17,111	46.4%	73,733
Finance Management Grant		1,250	1,250	-	121	202	625	(423)	-67.7%	1,250
Municipal Systems Improvement		1,200	1,000	-	-	-	500	(500)	-100.0%	1,000
Extended Public Works Programme		78	1,000	-	-	-	500	(500)	-100.0%	1,000
Water Affairs		1,489	-	-	-	106	-	106	#DIV/0!	-
<b>Provincial Government:</b>		5,325	1,900	-	(10)	769	950	(171)	-18.0%	1,900
Housing		3,149	1,200	-	-	713	600	113	18.9%	1,200
Near Grant		-	-	-	-	-	-	-	-	-
Fire Fighting Equipment Grant		-	-	-	-	-	-	-	-	-
NC Tourism		-	-	-	-	-	-	-	-	-
Environmental Health Recycling Grant		2,062	700	-	-	66	350	(284)	-81.1%	700
District Aids Programme		115	-	-	(10)	(10)	-	-	-	-
<b>District Municipality:</b>		-	-	-	-	-	-	-	-	-
<i>[insert description]</i>		-	-	-	-	-	-	-	-	-
<b>Other grant providers:</b>		290	-	-	-	87	-	87	#DIV/0!	-
Koopmansfontein Self Build Sceme		96	-	-	-	-	-	-	-	-
ABSA		24	-	-	-	-	-	-	-	-
SETA Skills Grant		170	-	-	-	87	-	87	#DIV/0!	-
<b>Total operating expenditure of Transfers and Grants:</b>		88,914	92,592	-	1,325	62,578	46,296	16,292	35.2%	92,592
<b>Capital expenditure of Transfers and Grants</b>										
<b>National Government:</b>		-	-	-	-	-	-	-	-	-
Municipal Infrastructure (MIG)		-	-	-	-	-	-	-	-	-
Water Affairs		-	-	-	-	-	-	-	-	-
EPWP		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
Other capital transfers <i>[insert description]</i>		-	-	-	-	-	-	-	-	-
<b>Provincial Government:</b>		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
<b>District Municipality:</b>		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
<b>Other grant providers:</b>		-	-	-	-	-	-	-	-	-
ESCOM (Electricity on Farms)		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
<b>Total capital expenditure of Transfers and Grants</b>		-	-	-	-	-	-	-	-	-
<b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>		88,914	92,592	-	1,325	62,578	46,296	16,292	35.2%	92,592

External funding account balances reflect transfers to revenue adequate to cover the relevant operating or capital expenditure for which the funds have been received. Grant funding is reflected as unspent grants where relevant, with revenue transferred to the income statement as expenditure is incurred.

**Table SC8 Monthly Budget Statement - councilor and staff benefits**

Summary of Employee and Councillor remuneration	Ref	2011/12	Budget Year 2012/13					YTD variance	YTD variance %	Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget			
R thousands	1	A	B	C					D	
<b>Councillors (Political Office Bearers plus Other)</b>										
Salary		3,139	3,871	-	283	1,756	1,935	(179)	-9%	3,513
Pension Contributions		156	164	-	13	78	82	(4)	-5%	156
Medical Aid Contributions		17	18	-	1	9	9	(0)	-5%	17
Motor vehicle allowance		1,043	1,240	-	78	467	620	(153)	-25%	933
Cell phone and other allowances		240	64	-	18	109	32			248
Housing allowance		-	-	-	-	-	-	-	-	-
<b>Sub Total - Councillors</b>		<b>4,595</b>	<b>5,357</b>	<b>-</b>	<b>394</b>	<b>2,419</b>	<b>2,679</b>	<b>(260)</b>	<b>-10%</b>	<b>4,868</b>
% increase	4		16.6%							5.9%
<b>Senior Managers of the Municipality</b>										
Basic Salaries and Wages	3	3,233	3,654	-	596	1,699	1,218	481	39%	2,997
Pension and UIF Contributions		366	619	-	45	179	206	(27)	-13%	507
Medical Aid Contributions		134	195	-	11	56	65	(9)	-13%	160
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		209	464	-	-	-	155	(155)	-100%	381
Motor Vehicle Allowance		358	476	-	41	154	159	(5)	-3%	390
Cellphone Allowance		72	72	-	8	40	24	16	67%	59
Housing Allowances		33	43	-	3	15	14	1	5%	35
Other benefits and allowances		14	121	-	6	18	40	(23)	-56%	100
Payments in lieu of leave		-	81	-	-	-	27	(27)	-100%	66
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	2	-	-	-	-	-	-	-	-	-
<b>Sub Total - Senior Managers of Municipality</b>		<b>4,420</b>	<b>5,726</b>	<b>-</b>	<b>711</b>	<b>2,161</b>	<b>1,909</b>	<b>252</b>	<b>13%</b>	<b>4,695</b>
% increase	4		29.5%							6.2%
<b>Other Municipal Staff</b>										
Basic Salaries and Wages		20,897	26,198	-	1,528	11,248	13,576	(2,328)	-17%	24,561
Pension and UIF Contributions		3,358	4,176	-	304	1,850	2,088	(238)	-11%	3,424
Medical Aid Contributions		954	1,127	-	91	522	563	(42)	-7%	924
Overtime		58	79	-	2	18	39	(21)	-53%	65
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		1,534	1,883	-	148	917	941	(25)	-3%	1,544
Cellphone Allowance		109	99	-	8	54	50	4	9%	81
Housing Allowances		495	524	-	31	192	262	(70)	-27%	430
Other benefits and allowances		758	1,082	-	43	288	541	(253)	-47%	887
Payments in lieu of leave		883	619	-	-	74	309	(235)	-76%	507
Long service awards		141	180	-	20	101	90	11	12%	148
Post-retirement benefit obligations	2	304	864	-	56	336	432	(96)	-22%	709
<b>Sub Total - Other Municipal Staff</b>		<b>29,489</b>	<b>36,831</b>	<b>-</b>	<b>2,230</b>	<b>15,600</b>	<b>18,893</b>	<b>(3,293)</b>	<b>-17%</b>	<b>33,280</b>
% increase	4		24.9%							12.9%
<b>Total Parent Municipality</b>		<b>38,504</b>	<b>47,914</b>	<b>-</b>	<b>3,335</b>	<b>20,179</b>	<b>23,480</b>	<b>(3,301)</b>	<b>-14%</b>	<b>42,842</b>

**Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class**

Description	Ref	2011/12	Budget Year 2012/13							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b>Capital expenditure on new assets by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		-	-	-	-	-	-	-	-	-
<b>Community</b>		-	-	-	-	-	-	-	-	-
Parks & gardens		-	-	-	-	-	-	-	-	-
Sportsfields & stadia		-	-	-	-	-	-	-	-	-
Swimming pools		-	-	-	-	-	-	-	-	-
Community halls		-	-	-	-	-	-	-	-	-
Libraries		-	-	-	-	-	-	-	-	-
Recreational facilities		-	-	-	-	-	-	-	-	-
Fire, safety & emergency		-	-	-	-	-	-	-	-	-
Security and policing		-	-	-	-	-	-	-	-	-
Buses		-	-	-	-	-	-	-	-	-
Clinics		-	-	-	-	-	-	-	-	-
Museums & Art Galleries		-	-	-	-	-	-	-	-	-
Cemeteries		-	-	-	-	-	-	-	-	-
Social rental housing		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
<b>Heritage assets</b>		-	-	-	-	-	-	-	-	-
Buildings		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
<b>Investment properties</b>		-	-	-	-	-	-	-	-	-
Housing development		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
<b>Other assets</b>		-	6,432	-	146	1,387	228	(1,159)	-508.3%	6,432
General vehicles		-	1,590	-	-	-	-	-	-	1,590
Specialised vehicles		-	-	-	-	-	-	-	-	-
Plant & equipment		-	3,103	-	6	1,188	128	(1,060)	-828.5%	3,103
Computers - hardware/equipment		-	358	-	-	10	20	10	48.2%	358
Furniture and other office equipment		-	283	-	60	108	80	(28)	-35.1%	283
Abattoirs		-	-	-	-	-	-	-	-	-
Markets		-	-	-	-	-	-	-	-	-
Civic Land and Buildings		-	1,097	-	80	80	-	(80)	#DIV/0!	1,097
Other Buildings		-	-	-	-	-	-	-	-	-
Other Land		-	-	-	-	-	-	-	-	-
Surplus Assets - (Investment or Inventory)		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
<b>Agricultural assets</b>		-	-	-	-	-	-	-	-	-
List sub-class		-	-	-	-	-	-	-	-	-
<b>Biological assets</b>		-	-	-	-	-	-	-	-	-
List sub-class		-	-	-	-	-	-	-	-	-
<b>Intangibles</b>		-	310	-	-	55	-	(55)	#DIV/0!	310
Computers - software & programming		-	310	-	-	55	-	(55)	#DIV/0!	310
Other		-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure on new assets</b>	1	-	6,742	-	146	1,442	228	(1,214)	-532.5%	6,742

**Table SC13b Monthly Budget Statement - capital expenditure on renewal of existing assets by asset class**

Description	Ref	2011/12	Budget Year 2012/13							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b>Capital expenditure on renewal of existing assets by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		-	-	-	-	-	-	-	-	-
<b>Community</b>		-	-	-	-	-	-	-	-	-
Parks & gardens										
Sportsfields & stadia										
Swimming pools										
Community halls										
Libraries										
Recreational facilities										
Fire, safety & emergency										
Security and policing										
Buses										
Clinics										
Museums & Art Galleries										
Cemeteries										
Social rental housing										
Other										
<b>Heritage assets</b>		-	-	-	-	-	-	-	-	-
Buildings										
Other										
<b>Investment properties</b>		-	-	-	-	-	-	-	-	-
Housing development										
Other										
<b>Other assets</b>		-	2,272	-	154	166	300	134	44.8%	2,322
General vehicles			1,200				300	300	100.0%	1,200
Specialised vehicles										
Plant & equipment			627		154	154		(154)	#DIV/0!	677
Computers - hardware/equipment			445			12		(12)	#DIV/0!	445
Furniture and other office equipment			-							
Abattoirs										
Markets										
Civic Land and Buildings										
Other Buildings										
Other Land			-							
Surplus Assets - (Investment or Inventory)										
Other										
<b>Agricultural assets</b>		-	-	-	-	-	-	-	-	-
List sub-class										
<b>Biological assets</b>		-	-	-	-	-	-	-	-	-
List sub-class										
<b>Intangibles</b>		-	-	-	-	-	-	-	-	-
Computers - software & programming										
Other										
<b>Total Capital Expenditure on renewal of existing ass</b>	1	-	2,272	-	154	166	300	134	44.8%	2,322

**Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class**

Description	Ref	2011/12 Audited Outcome	Budget Year 2012/13							
			Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b>Repairs and maintenance expenditure by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		-	-	-	-	-	-	-	-	-
<b>Community</b>		-	-	-	-	-	-	-	-	-
Parks & gardens		-	-	-	-	-	-	-	-	-
Sportsfields & stadia		-	-	-	-	-	-	-	-	-
Swimming pools		-	-	-	-	-	-	-	-	-
Community halls		-	-	-	-	-	-	-	-	-
Libraries		-	-	-	-	-	-	-	-	-
Recreational facilities		-	-	-	-	-	-	-	-	-
Fire, safety & emergency		-	-	-	-	-	-	-	-	-
Security and policing		-	-	-	-	-	-	-	-	-
Buses		-	-	-	-	-	-	-	-	-
Clinics		-	-	-	-	-	-	-	-	-
Museums & Art Galleries		-	-	-	-	-	-	-	-	-
Cemeteries		-	-	-	-	-	-	-	-	-
Social rental housing		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
<b>Heritage assets</b>		-	-	-	-	-	-	-	-	-
Buildings		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
<b>Investment properties</b>		-	-	-	-	-	-	-	-	-
Housing development		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
<b>Other assets</b>		-	1,944	-	34	480	486	6	1.2%	1,944
General vehicles		-	414	-	7	131	103	(28)	-26.9%	414
Specialised vehicles		-	-	-	-	-	-	-	-	-
Plant & equipment		-	486	-	2	33	122	89	72.8%	486
Computers - hardware/equipment		-	574	-	22	196	143	(52)	-36.3%	574
Furniture and other office equipment		-	149	-	1	1	37	36	97.2%	149
Abattoirs		-	-	-	-	-	-	-	-	-
Markets		-	-	-	-	-	-	-	-	-
Civic Land and Buildings		-	322	-	2	119	80	(39)	-48.2%	322
Other Buildings		-	-	-	-	-	-	-	-	-
Other Land		-	-	-	-	-	-	-	-	-
Surplus Assets - (Investment or Inventory)		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
<b>Agricultural assets</b>		-	-	-	-	-	-	-	-	-
List sub-class		-	-	-	-	-	-	-	-	-
<b>Biological assets</b>		-	-	-	-	-	-	-	-	-
List sub-class		-	-	-	-	-	-	-	-	-
<b>Intangibles</b>		-	2,418	-	82	378	604	226	37.4%	2,418
Computers - software & programming		-	2,418	-	82	378	604	226	37.4%	2,418
Other		-	-	-	-	-	-	-	-	-
<b>Total Repairs and Maintenance Expenditure</b>		-	4,362	-	116	858	1,090	232	21.3%	4,362

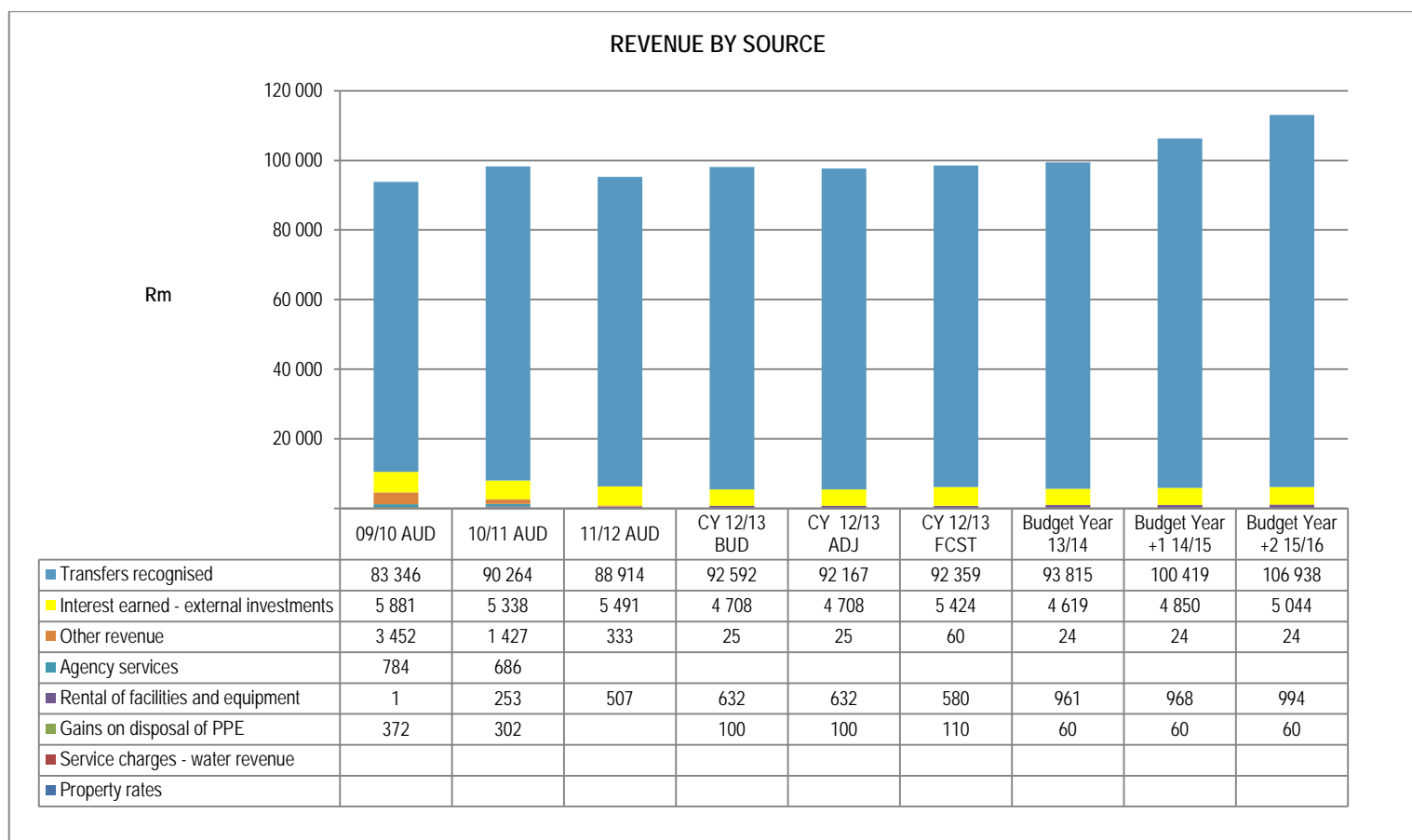
**Table SC13d Monthly Budget Statement - depreciation by asset class**

Description	Ref	2011/12 Audited Outcome	Budget Year 2012/13							
			Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b>Repairs and maintenance expenditure by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		-	-	-	-	-	-	-	-	-
<b>Community</b>		-	200	-	-	-	67	67	100.0%	200
Parks & gardens										
Sportsfields & stadia										
Swimming pools										
Community halls										
Libraries										
Recreational facilities										
Fire, safety & emergency										
Security and policing										
Buses										
Clinics										
Museums & Art Galleries										
Cemeteries										
Social rental housing										
Other			200				67	67	100.0%	200
<b>Heritage assets</b>		-	-	-	-	-	-	-	-	-
Buildings										
Other										
<b>Investment properties</b>		-	-	-	-	-	-	-	-	-
Housing development										
Other										
<b>Other assets</b>		-	4,098	-	-	-	1,366	1,366	100.0%	4,098
General vehicles			550				183	183	100.0%	550
Specialised vehicles			-				-	-		-
Plant & equipment			645				215	215	100.0%	645
Computers - hardware/equipment			650				217	217	100.0%	650
Furniture and other office equipment			853				284	284	100.0%	853
Abattoirs										
Markets										
Civic Land and Buildings										
Other Buildings			1,400				467	467	100.0%	1,400
Other Land										
Surplus Assets - (Investment or Inventory)										
Other										
<b>Agricultural assets</b>		-	-	-	-	-	-	-	-	-
List sub-class										
<b>Biological assets</b>		-	-	-	-	-	-	-	-	-
List sub-class										
<b>Intangibles</b>		-	200	-	-	-	67	67	100.0%	200
Computers - software & programming			200				67	67	100.0%	200
Other										
<b>Total Repairs and Maintenance Expenditure</b>		-	4,498	-	-	-	1,499	1,499	100.0%	4,498

## 8. BUDGET 2013/14

The budget document that is tabled is prescribed by the Budget Regulations as published in Government Gazette of 17 April 2009. According to section 14 (1) (b), the budget must be realistic, credible and capable of being approved and implemented as tabled. This implies that the envisaged expenditure may not exceed the probable revenues and expected cash flows must be sufficient to cover all council's financial responsibilities and service delivery targets. The content of the budget is illustrated by the following graphs and explanations.

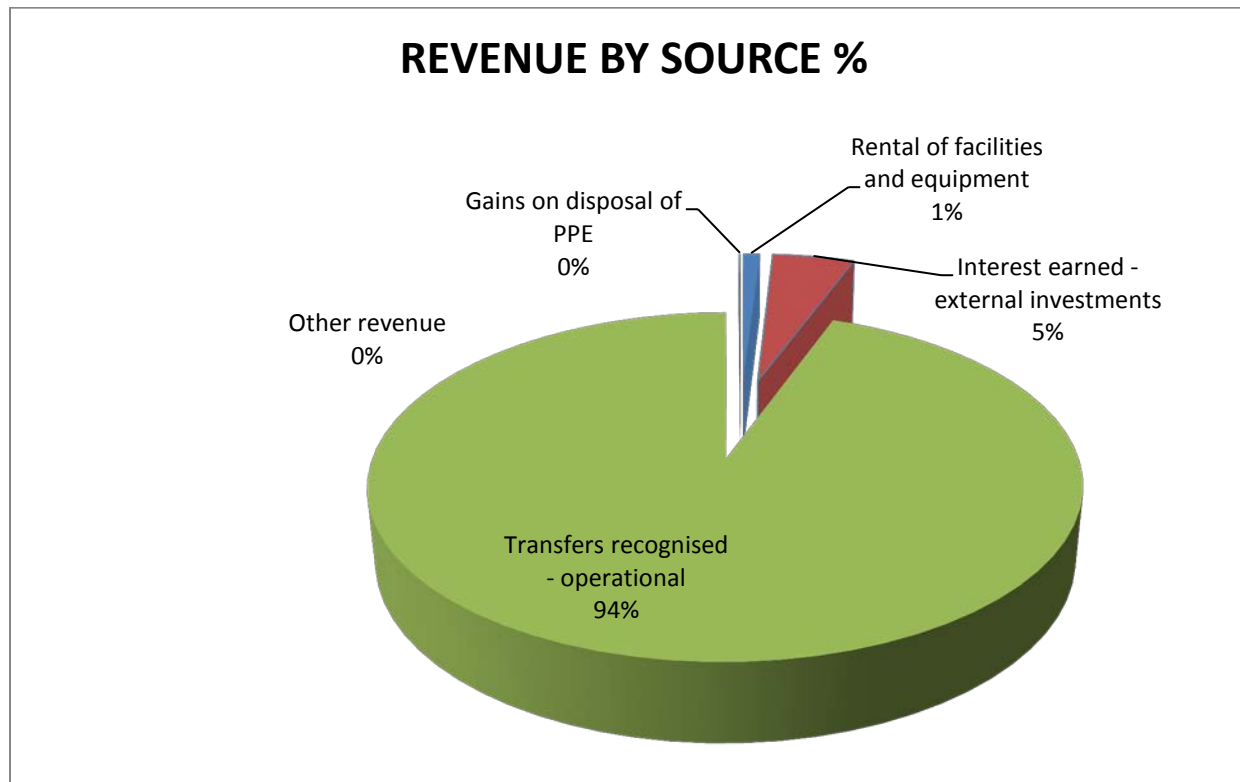
### 8.1 Revenue by Source – R99, 479,410



Detail breakdown in respect of revenue can be viewed in the budget – Table A1 & Table A4 (Page B1 & B 13 respectively).



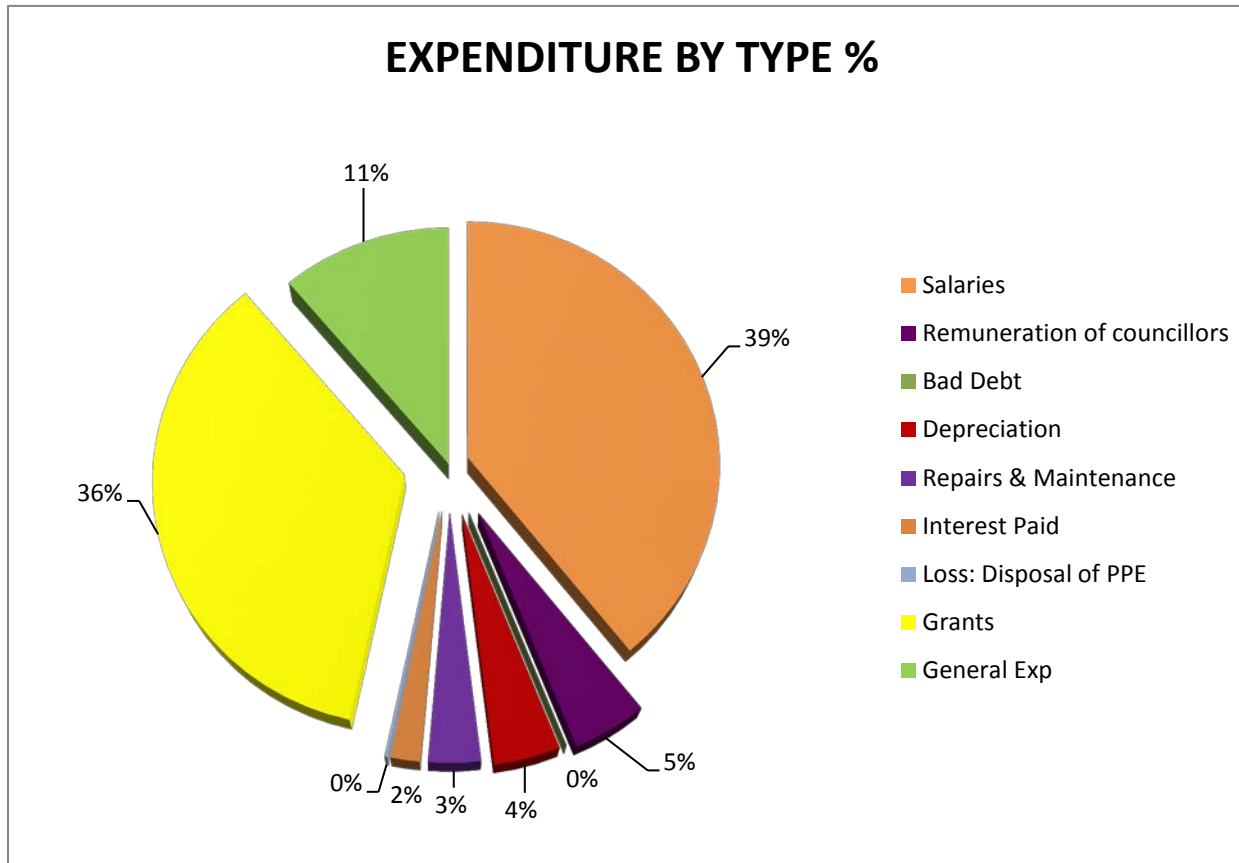
## 8.2 Main Revenue Streams:



- The graph clearly illustrates the district municipality's high reliance on grants funding as the DM's main source of revenue
- Main revenue stream – Grants 94% and interest on external investment 5%.
- The municipality anticipates collecting R93, 8m compare to the previous year budget amount of 97,6m. The decrease is mainly as a result of unspent grants at year end included in the budget for 2012 / 13 and a decrease in allocations regarding the Housing Accreditation Grant.
- Contribution from reserves to fund infrastructure projects drastically declined with regard to the outer years as the DM will not be able to sustain the high level reserve funding. DM has to maintain accumulated surplus at the minimum prescribed level of 10% and higher.

- The decrease in revenue reflect (1,89% compare to the previous year's budget which is less than the prescribe growth rate of 5,5% for expenditure by NT.

### 8.3 Expenditure Cost Drivers – R121, 160,0790:



Main contributors as a percentage of the total expenditure:

- Transfer & Grants R42,937,480 and / or 35,44%
- Employee Related Cost ( Councillors& Employees) R53,176,970 and / or 43,89%
- Other Expenditure R13,594,730 and / or 11,22%

## 8.4 Expenditure by Type – Mayor:

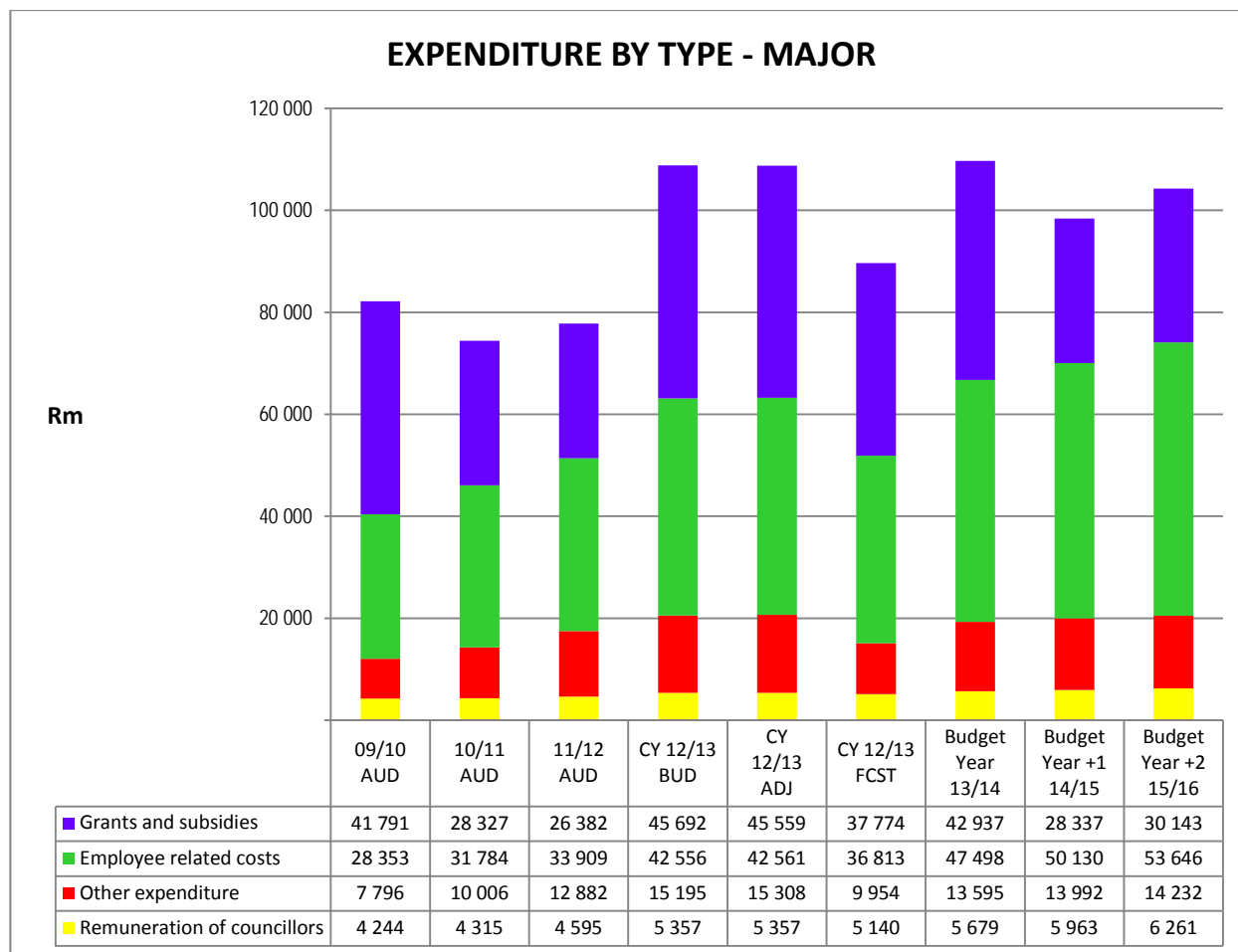
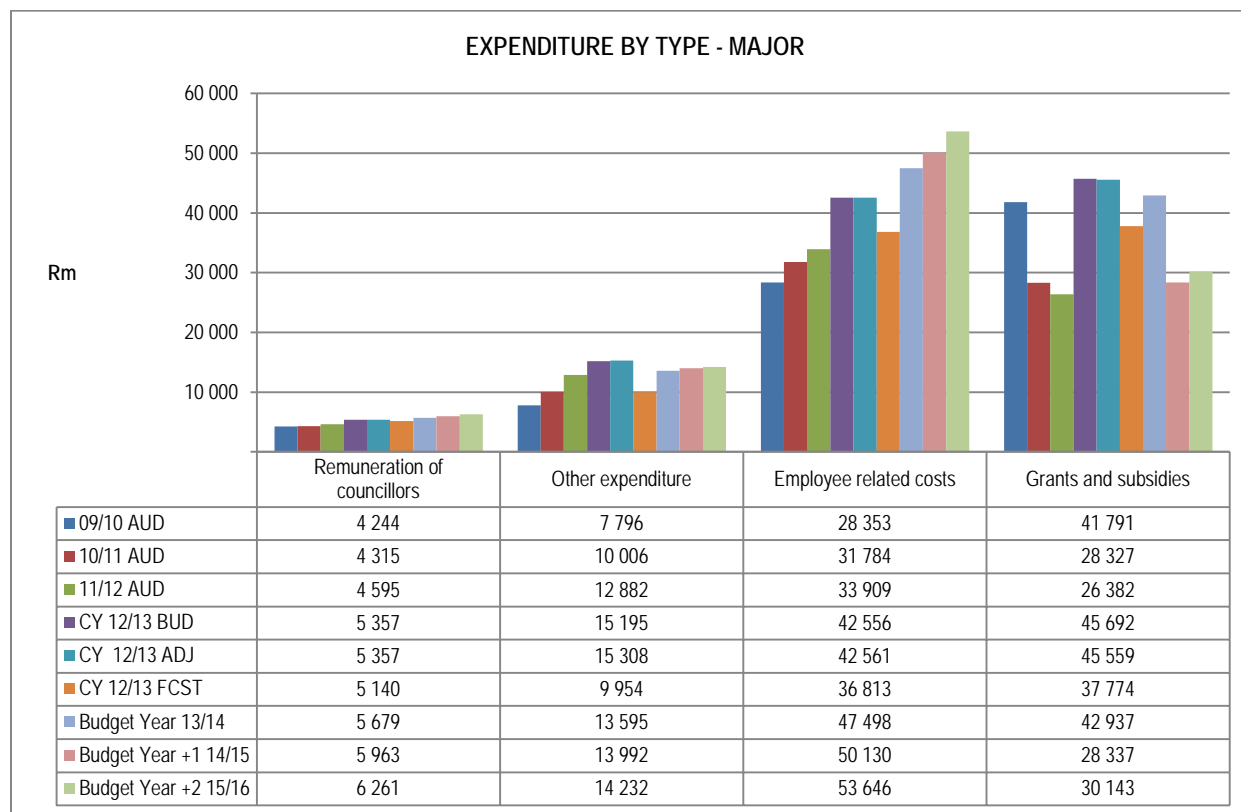


Table A1 & A4 on page B1& B13 and Supporting table SA 1 on page B 31 and B32 provide a detailed breakdown of all expenditure.

➤ Salaries exceeded the prescribe norm of 35% norm as a result of the following reasons:  
*Executive Summary*

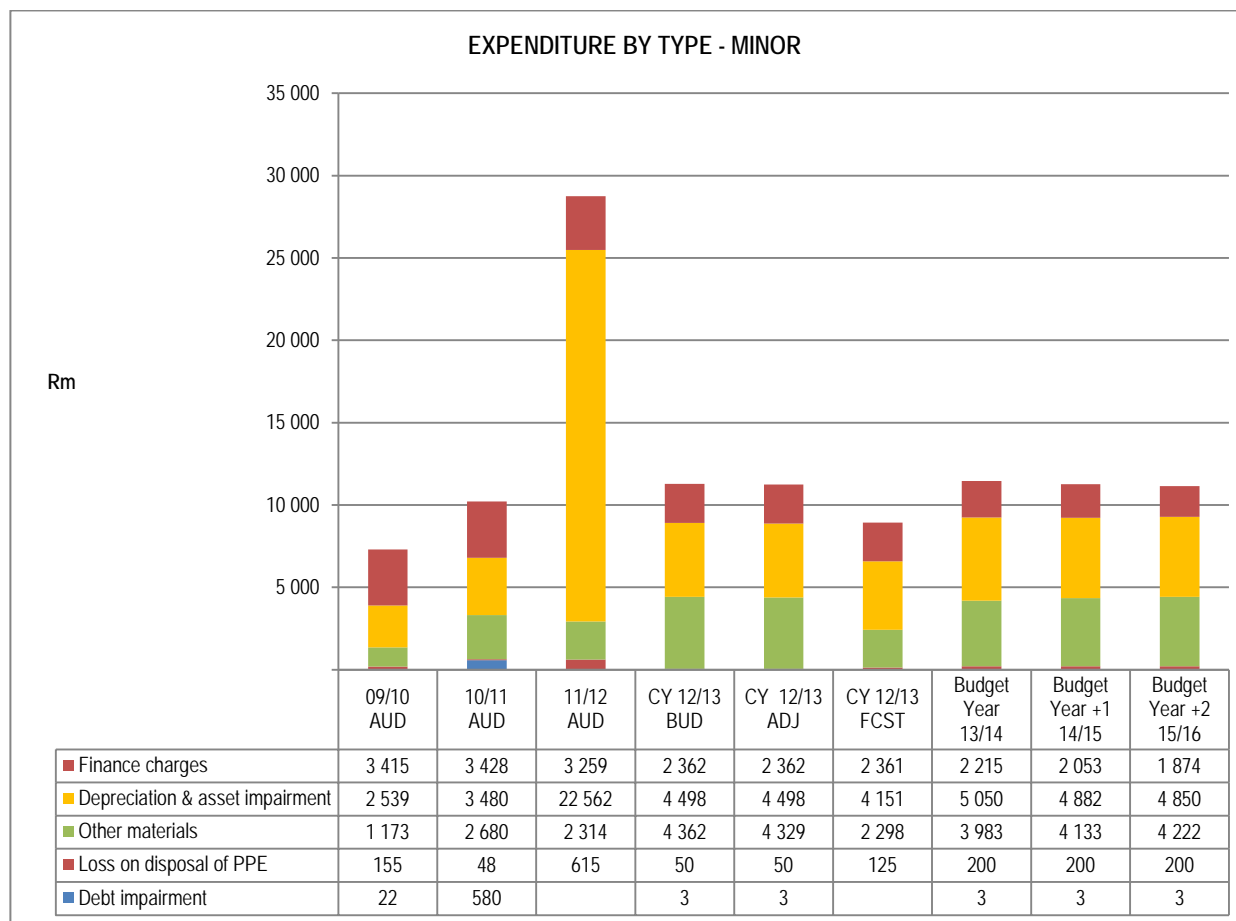
- Organogram approved by council is focused on external support to LM's. 71 Positions are directly and / or indirectly involved in support to LM's to the estimated amount of R15,19m or 28,83% of the total employee related costs budget;
  - As part of council's commitment for job creation and assisting youth to be developed for the labour market, Council employed 30 interns to the estimated amount of R1,90m – inclusive of five finance interns compulsory in terms of the FMG grant
  - Furthermore council budgeted for 17 vacant and 6 unfunded position to the value of R4,31m or 8,10%
- Salaries increase is mainly due to:
- annual notch increments;
  - annual salary increase based on the multi-year Salary and Wage Collective Agreement - estimated at 6,9% for the year
  - Additional position as per needs requirement;
  - Unfunded positions from the previous year been budgeted for as per approve organogram.
- **Transfers & Grants (Special Projects)** decreased from R45,55m in respect of the previous budget year to an amount of R42,94m or 5,75%. The funding of these projects consists of contributions from government grants – R12, 72m, own revenue – R24, 46m and roll overs from uncompleted projects of the previous year's R5, 76m.
- **Other Expenditure** mainly inclusive of non-priority expenditure such as printing & stationary, advertising cost, motor vehicle usage, subsistence & travelling, accommodation and transportation reflects a decrease of R1,713,060 or 11,19% compare to the previous budget year.

**Expenditure by Type – Mayor (Continues):**



- Graph clearly illustrates the decreasing trends in other expenditure and transfers & grants compare to the previous years as well as the increasing trends in employee related cost excluding councillors remuneration.
- Councillor’s remuneration reflects a fair increase over the past years based on the Remuneration of Public Office Bearers Act, 1998 (Act No. 20 Of 1998)
-

## 8.5 Expenditure by Type – Minor:

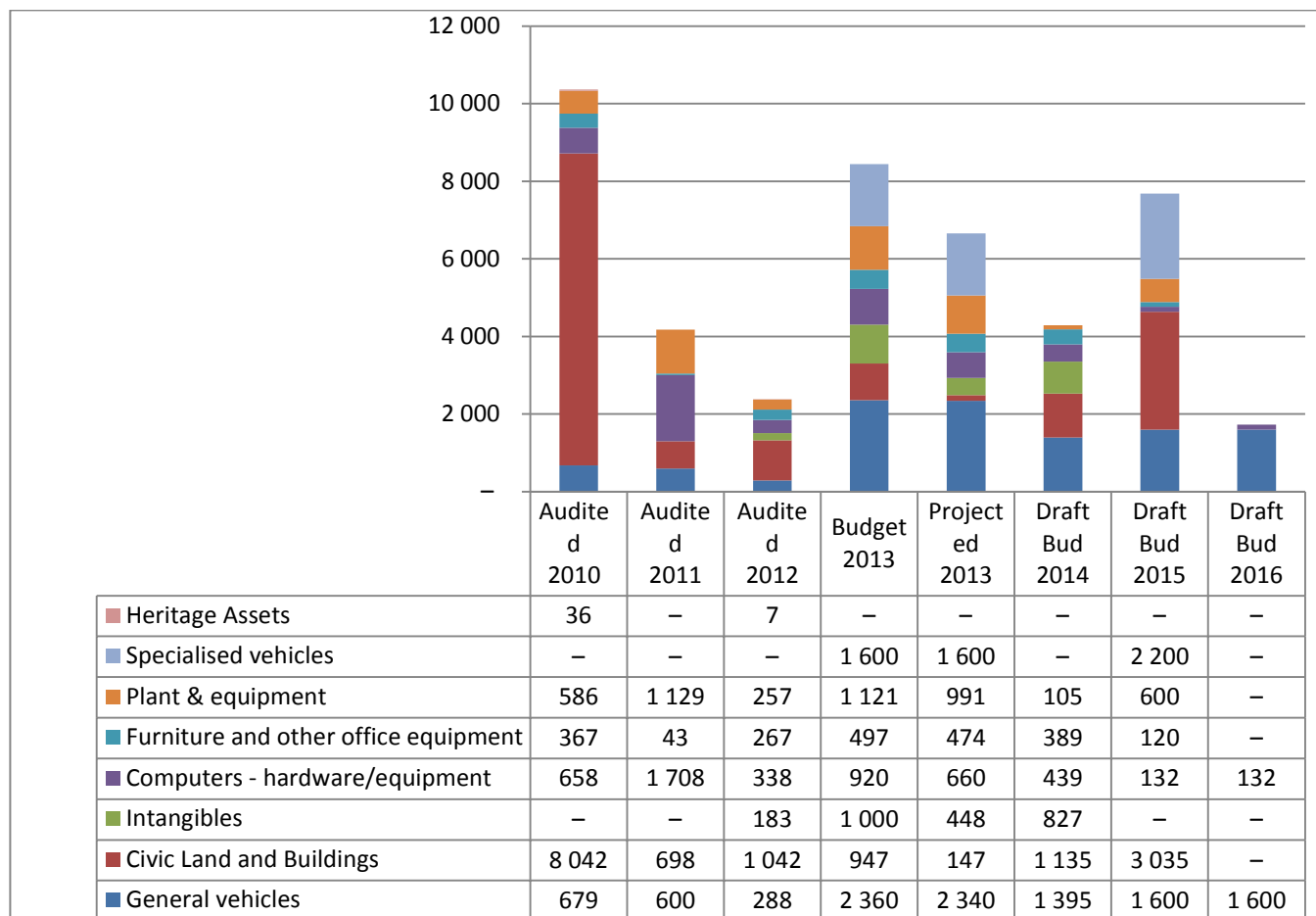


- Expenditure relating to minor expenditure consist mainly of finance charges, depreciation & asset impairment and other materials which remains fairly consistent compare to the previous expenditure patterns.
- The increase in depreciation is mainly due to the acquirement of new and replacement of property, plant and equipment needed to fulfil the municipality’s mandate. This includes capital items such as motor vehicles, computer equipment and other office furniture etc. A detail list of the capital needs can be viewed in table SA 36 on page B113.

## 8.6 Capital Expenditure – R4, 289, 690

The decrease in capital expenditure is mainly due to a lower need for the acquisition of general and specialised motor vehicles. The increase in 2015 is due to a proposed expenditure on office space to accommodate the housing unit.

Capital expenditure consists of the acquiring of new assets and the replacement of assets.



**8.7 Capital Expenditure – Funding Source**

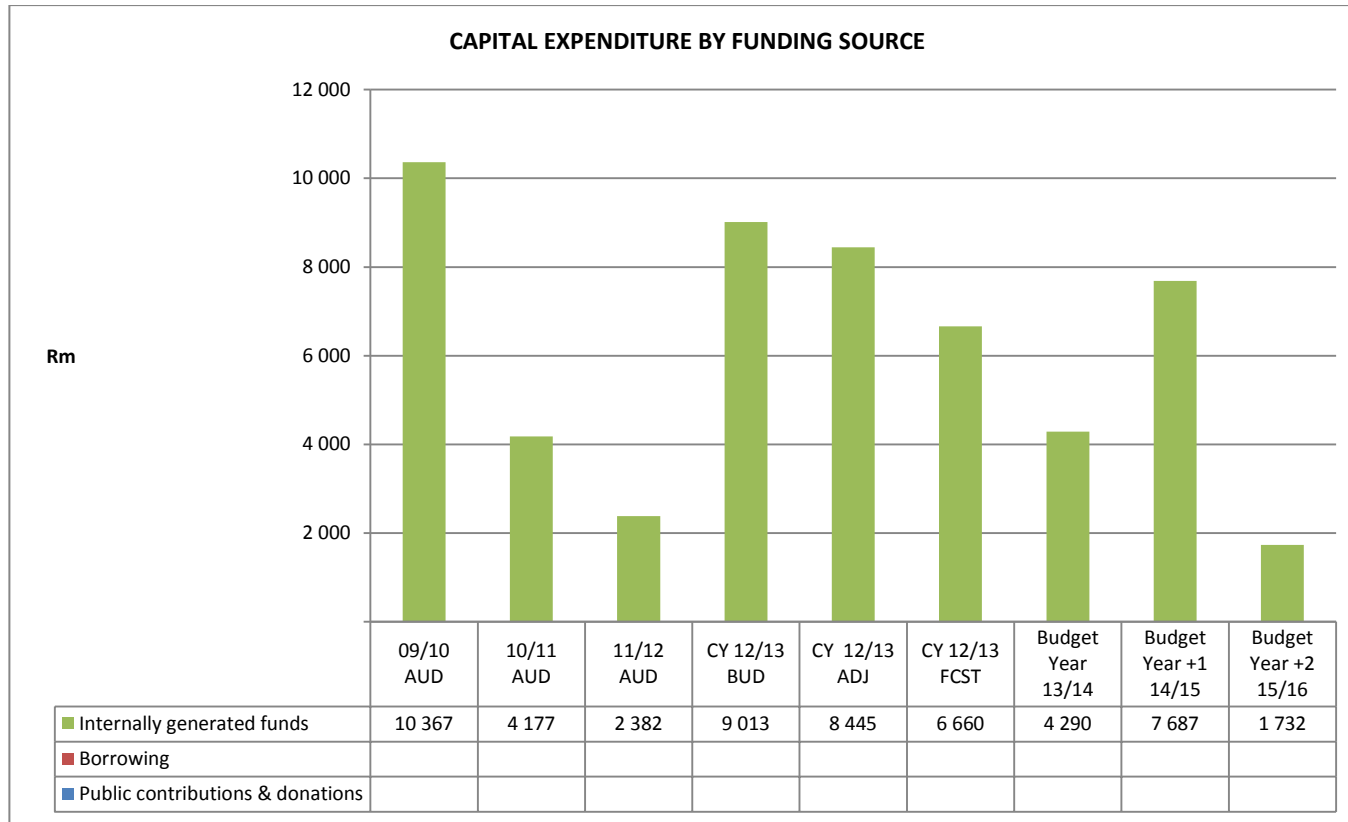
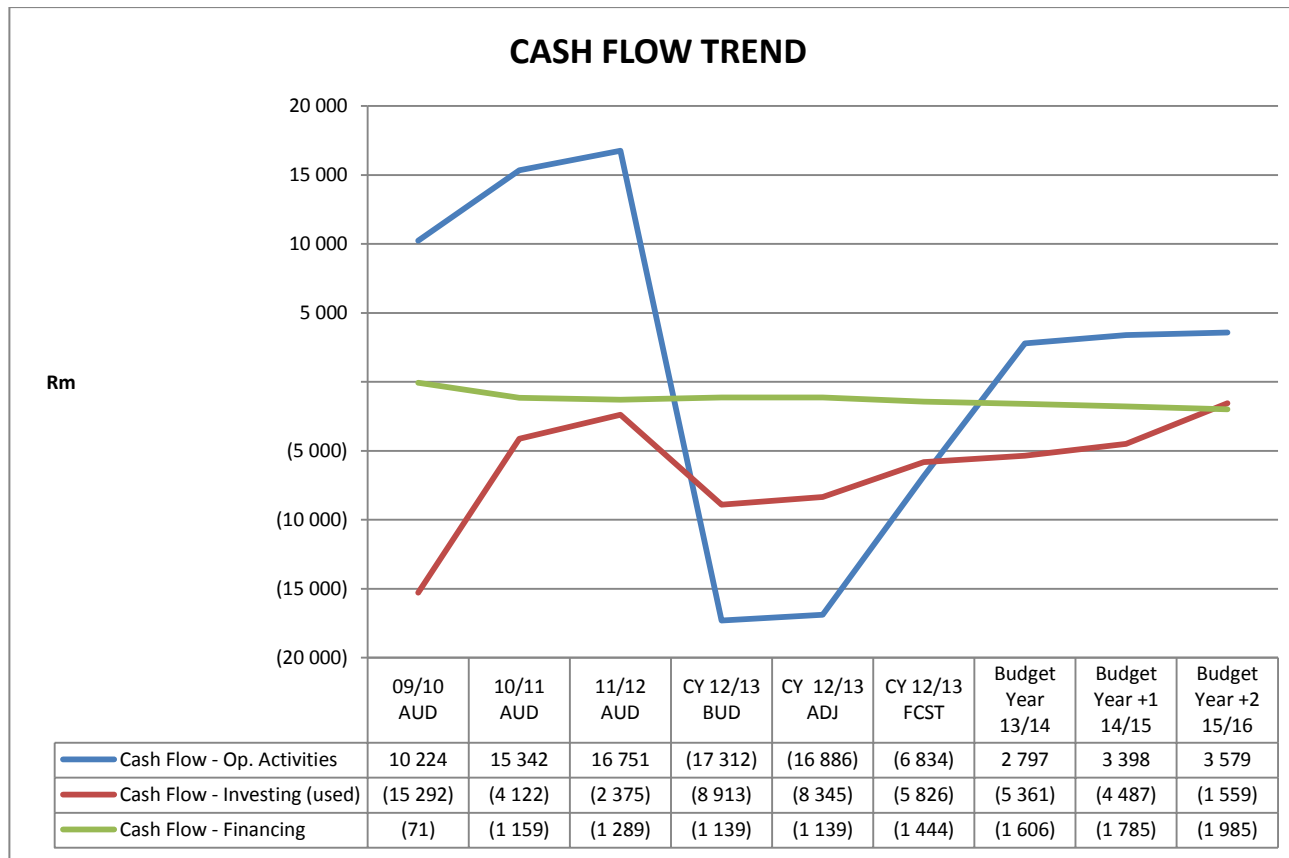


Table A5 on page B15 as well as other supporting documentation - SA34a to SA36 from page B100 till B115 has further reference and breakdown relating to capital expenditure. Included in the amount of R4, 290m is an amount of R5, 55k relating to roll overs from the previous year’s projects that has not been fully completed.

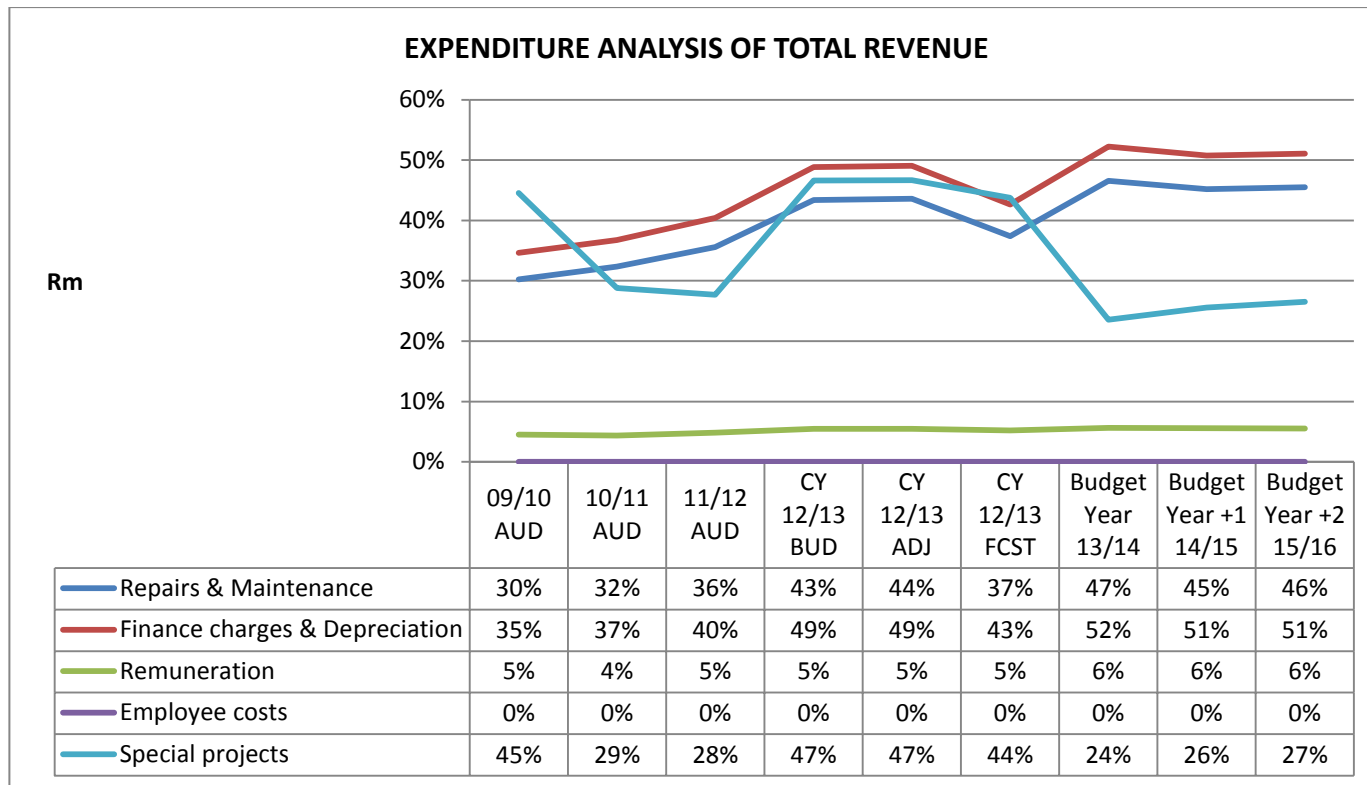


## 8.8 Projected Cash Flows



- The decrease in cash is mainly as a result of the utilisation of cash reserves to assist the local municipalities in the district to fund basic infrastructure and social priorities as per community needs assessment form the respective IDP's. However the district municipality will not be in a position to sustain the high level of reserve funding.

## 8.9 Other



- Above mentioned graph illustrates the ration of expenditure by type versus the total revenue.

## 9. SERVICE DELIVERY AND PROPOSED TARIFFS

Council reviewed and amended its tariff policy in respect of the 2013/14 budget year and the following proposed tariffs will be for implementation effective from 1 July 2013:

**Sundry Charges:**

***Finance & Administration:-***

- Rental of Council Facilities
  - Lecture room: R1,500 per day per room, excluding VAT
  - If both 1 & 2 utilised: R2,500 per day, excluding VAT
  - Projector required: R 300 per day, excluding Vat
  
  - A refundable breakage deposit of 20% of total rent amount.
  
- Photostat Fees
  - R0-75 per copy / Photostat
  
- Tender Documents – Bids from R200,000 to R500,000
  - R100-00 non-refundable deposit (Under discretion of Municipal Manager)
- Bids from R500,001 and More
  - R200-00 non-refundable deposit (Under discretion of Municipal Manager)

***Planning and Development:-***

- Rental of Plant & Machinery - Grader
  - R910.00 per hour, excluding VAT

***10. POLICY REVIEWS***

In accordance with the MFMA the mayor of a municipality must co-ordinate the processes for preparing the annual budget and for reviewing the municipality's integrated development plan and budget-related policies to ensure that the tabled budget and any revisions of the integrated development plan and budget-related policies are mutually consistent and credible. Therefore all budget

related policies have been reviewed during the course of the financial year and any amendments if necessary will be implemented as an ongoing process during the 2013/14 budget year. The following policies have been classified as budget related:

- ***Asset management Policy***  
*Approved on 26 May 2010 – Due for review and amendments during April / May 2013*
- ***Debt and Credit Control Policy***  
*Approved on 25 May 2005 – Due for review and update during April / May 2013*
- ***Indigent Policy***  
*Approved on 25 May 2005 – To be repealed as a result of the abolishment of the District Management Area during April / May 2013*
- ***Tariff Policy***  
*Approved on 26 May 2010 – Amendments as an on-going procedure as and if required*
- ***Investment Policy***  
*Approved on 26 May 2010 – Amendments as an on-going procedure as and if required*
- ***Supply Chain Management Policy***  
*Approved on 27 November 2007 – Due for review and amendments during April / May 2013*
- ***Property Rates Policy***  
*Approved on 27 May 2009 – To be repealed as a result of the abolishment of the District Management Area during April / May 2013*

***QUALITY CERTIFICATE***

DC9 Frances Baard District Municipality – Quality Certificate: Annual Budget 2013 / 14

I, ZM Bogatsu, Municipal Manager of Frances Baard District Municipality, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name Z M Bogatsu

Municipal Manager of Frances Baard District Municipality (DC9)

Signature  \_\_\_\_\_

Date 06 June 2013

***BUDGET TABLES***

DC9 Frances Baard - Table A1 Budget Summary

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Financial Performance</b>									
Property rates	-	-	-	-	-	-	-	-	-
Service charges	-	-	-	-	-	-	-	-	-
Investment revenue	5 880 677	5 337 922	5 491 386	4 707 600	4 707 600	5 423 824	4 619 200	4 850 160	5 044 170
Transfers recognised - operational	83 345 642	90 264 456	88 913 873	92 592 000	92 166 870	92 358 870	93 815 000	100 419 000	106 938 000
Other own revenue	4 608 972	2 668 396	840 282	756 100	756 100	749 620	1 045 210	1 051 560	1 077 570
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>93 835 290</b>	<b>98 270 774</b>	<b>95 245 541</b>	<b>98 055 700</b>	<b>97 630 570</b>	<b>98 532 313</b>	<b>99 479 410</b>	<b>106 320 720</b>	<b>113 059 740</b>
Employee costs	28 353 272	31 784 160	33 908 509	42 556 450	42 561 450	36 813 377	47 498 130	50 129 660	53 645 890
Remuneration of councillors	4 244 467	4 314 680	4 595 182	5 357 390	5 357 390	5 139 683	5 678 840	5 962 790	6 260 930
Depreciation & asset impairment	2 538 833	3 479 536	22 562 484	4 498 000	4 498 000	4 151 176	5 050 000	4 881 624	4 850 000
Finance charges	3 414 837	3 427 691	3 258 997	2 361 600	2 361 600	2 361 000	2 215 200	2 053 100	1 873 700
Materials and bulk purchases	1 172 759	2 679 828	2 313 608	4 361 730	4 329 330	2 297 508	3 983 410	4 132 710	4 221 730
Transfers and grants	41 790 767	28 326 868	26 381 679	45 691 700	45 558 690	37 774 142	42 937 480	28 337 360	30 143 350
Other expenditure	7 972 330	10 634 667	13 496 803	15 248 120	15 360 790	10 078 645	13 797 730	14 194 590	14 434 540
<b>Total Expenditure</b>	<b>89 487 265</b>	<b>84 647 430</b>	<b>106 517 261</b>	<b>120 074 990</b>	<b>120 027 250</b>	<b>98 615 532</b>	<b>121 160 790</b>	<b>109 691 834</b>	<b>115 430 140</b>
<b>Surplus/(Deficit)</b>	<b>4 348 026</b>	<b>13 623 343</b>	<b>(11 271 720)</b>	<b>(22 019 290)</b>	<b>(22 396 680)</b>	<b>(83 219)</b>	<b>(21 681 380)</b>	<b>(3 371 114)</b>	<b>(2 370 400)</b>
Transfers recognised - capital	-	-	-	-	-	-	-	-	-
Contributions recognised - capital & contributed assets	-	-	-	-	-	-	-	-	-
	4 348 026	13 623 343	(11 271 720)	(22 019 290)	(22 396 680)	(83 219)	(21 681 380)	(3 371 114)	(2 370 400)
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>									
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	<b>4 348 026</b>	<b>13 623 343</b>	<b>(11 271 720)</b>	<b>(22 019 290)</b>	<b>(22 396 680)</b>	<b>(83 219)</b>	<b>(21 681 380)</b>	<b>(3 371 114)</b>	<b>(2 370 400)</b>
<b>Capital expenditure &amp; funds sources</b>									
<b>Capital expenditure</b>	<b>10 366 535</b>	<b>4 177 318</b>	<b>2 381 662</b>	<b>9 013 270</b>	<b>8 445 290</b>	<b>6 659 588</b>	<b>4 289 690</b>	<b>7 687 000</b>	<b>1 732 000</b>
Transfers recognised - capital	-	-	-	-	-	-	-	-	-
Public contributions & donations	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	10 366 535	4 177 318	2 381 662	9 013 270	8 445 290	6 659 588	4 289 690	7 687 000	1 732 000
<b>Total sources of capital funds</b>	<b>10 366 535</b>	<b>4 177 318</b>	<b>2 381 662</b>	<b>9 013 270</b>	<b>8 445 290</b>	<b>6 659 588</b>	<b>4 289 690</b>	<b>7 687 000</b>	<b>1 732 000</b>
<b>Financial position</b>									
Total current assets	69 677 299	77 532 411	89 442 409	49 924 144	49 546 745	79 687 672	61 659 341	61 433 129	67 485 284
Total non current assets	54 234 908	55 307 097	50 400 516	58 291 443	57 723 463	53 700 011	53 249 704	55 805 080	52 437 080
Total current liabilities	18 222 837	13 516 305	14 904 756	8 050 622	8 050 622	10 468 505	10 665 192	10 879 983	11 114 906
Total non current liabilities	33 074 522	32 913 605	34 011 929	23 606 677	23 606 677	32 442 148	26 441 733	23 052 440	18 992 280
Community wealth/Equity	72 614 849	86 409 598	90 926 240	76 558 288	75 612 909	90 477 030	77 802 120	83 305 786	89 815 178



DC9 Frances Baard - Table A1 Budget Summary - Continue

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Cash flows</b>									
Net cash from (used) operating	10 223 880	15 341 599	16 750 565	(17 311 805)	(16 886 100)	(1 359 119)	(11 891 631)	8 177 584	9 596 374
Net cash from (used) investing	(15 292 448)	(4 121 857)	(2 375 444)	(8 913 270)	(8 345 290)	(6 093 629)	(3 860 721)	(7 218 300)	(1 558 800)
Net cash from (used) financing	(70 513)	(1 158 900)	(1 289 109)	(1 138 510)	(1 138 510)	(1 444 018)	(1 605 705)	(1 785 496)	(1 985 418)
<b>Cash/cash equivalents at the year end</b>	<b>63 067 308</b>	<b>73 128 151</b>	<b>86 214 163</b>	<b>47 553 870</b>	<b>48 547 555</b>	<b>77 317 397</b>	<b>59 959 341</b>	<b>59 133 129</b>	<b>65 185 284</b>
<b>Cash backing/surplus reconciliation</b>									
Cash and investments available	65 885 054	76 034 371	89 114 164	48 253 869	47 876 471	80 317 397	62 959 341	62 133 129	68 185 284
Application of cash and investments	36 094 810	27 325 496	32 888 699	19 032 918	19 032 918	35 396 981	26 922 581	25 309 784	23 271 043
<b>Balance - surplus (shortfall)</b>	<b>29 790 244</b>	<b>48 708 875</b>	<b>56 225 465</b>	<b>29 220 952</b>	<b>28 843 554</b>	<b>44 920 416</b>	<b>36 036 760</b>	<b>36 823 345</b>	<b>44 914 241</b>
<b>Asset management</b>									
Asset register summary (WDV)	51 417 155	52 407 097	47 500 516	58 291 443	57 723 463	50 700 011	50 249 704	52 805 080	49 437 080
Depreciation & asset impairment	2 538 833	3 479 536	22 562 484	4 498 000	3 498 000	4 151 176	5 050 000	4 881 624	4 850 000
Renewal of Existing Assets	1 211 114	709 882	432 297	2 684 500	2 854 500	2 629 721	1 332 670	1 852 000	1 732 000
Repairs and Maintenance	1 172 759	2 679 743	2 313 608	4 361 730	4 329 330	2 297 508	3 983 410	4 132 710	4 221 730
<b>Free services</b>									
Cost of Free Basic Services provided	-	-	-	-	-	-	-	-	-
Revenue cost of free services provided	-	-	-	-	-	-	-	-	-
<b>Households below minimum service level</b>									
Water:	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:	-	-	-	-	-	-	-	-	-
Energy:	-	-	-	-	-	-	-	-	-
Refuse:	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Revenue - Standard</b>									
<i>Governance and administration</i>	71 034 514	72 342 075	76 734 314	83 214 700	83 214 700	84 060 444	85 749 600	93 786 560	100 311 570
Executive and council	1 258 810	1 393 914	1 762 682	3 318 000	3 318 000	3 318 000	3 716 000	4 687 000	4 864 000
Budget and treasury office	69 775 704	70 948 160	74 971 632	79 896 700	79 896 700	80 742 444	82 033 600	89 099 560	95 447 570
Corporate services	-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>	2 961 682	3 045 077	3 148 561	1 200 000	1 200 000	1 200 000	600 000	630 000	662 000
Community and social services	-	-	-	-	-	-	-	-	-
Sport and recreation	-	-	-	-	-	-	-	-	-
Public safety	1 411 510	961 842	-	-	-	-	600 000	630 000	662 000
Housing	1 550 172	2 083 235	3 148 561	1 200 000	1 200 000	1 200 000	-	-	-
Health	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>	19 809 702	22 860 632	15 362 667	13 641 000	13 215 870	13 271 870	13 129 810	11 904 160	12 086 170
Planning and development	19 595 293	22 706 787	10 301 029	9 941 000	9 941 000	9 997 000	10 129 810	8 904 160	9 086 170
Road transport	-	-	-	-	-	-	-	-	-
Environmental protection	214 409	153 845	5 061 638	3 700 000	3 274 870	3 274 870	3 000 000	3 000 000	3 000 000
<i>Trading services</i>	29 392	22 989	-	-	-	-	-	-	-
Electricity	8 134	-	-	-	-	-	-	-	-
Water	21 259	12 789	-	-	-	-	-	-	-
Waste water management	-	3 360	-	-	-	-	-	-	-
Waste management	-	6 840	-	-	-	-	-	-	-
<i>Other</i>	-	-	-	-	-	-	-	-	-
<b>Total Revenue - Standard</b>	<b>93 835 290</b>	<b>98 270 774</b>	<b>95 245 541</b>	<b>98 055 700</b>	<b>97 630 570</b>	<b>98 532 313</b>	<b>99 479 410</b>	<b>106 320 720</b>	<b>113 059 740</b>
<b>Expenditure - Standard</b>									
<i>Governance and administration</i>	44 112 543	41 835 213	43 568 690	54 867 710	54 738 070	45 158 837	54 044 440	56 166 554	58 086 970
Executive and council	17 653 753	12 762 910	12 613 264	19 496 720	19 215 320	14 870 210	19 239 990	20 449 410	21 373 920
Budget and treasury office	16 120 555	16 976 101	18 493 206	18 301 860	18 293 620	16 945 891	18 408 510	18 537 394	18 839 850
Corporate services	10 338 235	12 096 201	12 462 221	17 069 130	17 229 130	13 342 735	16 395 940	17 179 750	17 873 200
<i>Community and public safety</i>	4 709 769	4 872 283	6 519 213	9 172 090	9 339 660	6 932 394	9 494 990	9 145 540	9 868 630
Community and social services	399 477	101 742	-	-	-	-	-	-	-
Sport and recreation	-	-	-	-	-	-	-	-	-
Public safety	2 435 139	2 622 317	3 351 664	4 583 770	4 445 740	3 784 041	4 842 960	4 456 100	4 707 460
Housing	1 875 153	2 148 223	3 167 549	4 588 320	4 893 920	3 148 353	4 652 030	4 689 440	5 161 170
Health	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification) - Continue

Standard Classification Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<i>Economic and environmental services</i>	40 633 233	37 890 947	56 429 358	52 744 260	52 552 590	44 460 483	53 515 990	40 723 000	43 549 520
Planning and development	38 429 553	36 280 092	52 737 882	49 749 220	50 040 280	42 606 629	50 866 070	38 242 840	40 923 410
Road transport	-	-	-	-	-	-	-	-	-
Environmental protection	2 203 681	1 610 855	3 691 476	2 995 040	2 512 310	1 853 855	2 649 920	2 480 160	2 626 110
<i>Trading services</i>	31 719	48 903	-	-	-	-	-	-	-
Electricity	8 741	14 140	-	-	-	-	-	-	-
Water	22 836	27 949	-	-	-	-	-	-	-
Waste water management	-	2 890	-	-	-	-	-	-	-
Waste management	142	3 925	-	-	-	-	-	-	-
<i>Other</i>	-	-	-	3 290 930	3 396 930	2 063 819	4 105 370	3 656 740	3 925 020
<b>Total Expenditure - Standard</b>	<b>89 487 265</b>	<b>84 647 346</b>	<b>106 517 261</b>	<b>120 074 990</b>	<b>120 027 250</b>	<b>98 615 532</b>	<b>121 160 790</b>	<b>109 691 834</b>	<b>115 430 140</b>
<b>Surplus/(Deficit) for the year</b>	<b>4 348 025</b>	<b>13 623 428</b>	<b>(11 271 720)</b>	<b>(22 019 290)</b>	<b>(22 396 680)</b>	<b>(83 219)</b>	<b>(21 681 380)</b>	<b>(3 371 114)</b>	<b>(2 370 400)</b>

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Revenue - Standard</b>									
<i>Municipal governance and administration</i>	71 034 514	72 342 075	76 734 314	83 214 700	83 214 700	84 060 444	85 749 600	93 786 560	100 311 570
Executive and council	1 258 810	1 393 914	1 762 682	3 318 000	3 318 000	3 318 000	3 716 000	4 687 000	4 864 000
<i>Mayor and Council</i>	1 258 810	1 393 914	1 738 682	3 318 000	3 318 000	3 318 000	3 716 000	4 687 000	4 864 000
<i>Municipal Manager</i>	-	-	24 000	-	-	-	-	-	-
Budget and treasury office	69 775 704	70 948 160	74 971 632	79 896 700	79 896 700	80 742 444	82 033 600	89 099 560	95 447 570
Corporate services	-	-	-	-	-	-	-	-	-
<i>Human Resources</i>									
<i>Information Technology</i>									
<i>Property Services</i>									
<i>Other Admin</i>									
<i>Community and public safety</i>	2 961 682	3 045 077	3 148 561	1 200 000	1 200 000	1 200 000	600 000	630 000	662 000
Community and social services	-	-	-	-	-	-	-	-	-
<i>Libraries and Archives</i>									
<i>Museums &amp; Art Galleries etc</i>									
<i>Community halls and Facilities</i>									
<i>Cemeteries &amp; Crematoriums</i>									
<i>Child Care</i>									
<i>Aged Care</i>									
<i>Other Community</i>									
<i>Other Social</i>									
Sport and recreation									
Public safety	1 411 510	961 842	-	-	-	-	600 000	630 000	662 000
<i>Police</i>									
<i>Fire</i>									
<i>Civil Defence</i>	1 411 510	961 842	-	-	-	-	600 000	630 000	662 000
<i>Street Lighting</i>									
<i>Other</i>									
Housing	1 550 172	2 083 235	3 148 561	1 200 000	1 200 000	1 200 000	-	-	-
Health	-	-	-	-	-	-	-	-	-
<i>Clinics</i>									
<i>Ambulance</i>									
<i>Other</i>									

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification) - Continue

Standard Classification Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<i>Economic and environmental services</i>	19 809 702	22 860 632	15 362 667	13 641 000	13 215 870	13 271 870	13 129 810	11 904 160	12 086 170
Planning and development	19 595 293	22 706 787	10 301 029	9 941 000	9 941 000	9 997 000	10 129 810	8 904 160	9 086 170
<i>Economic Development/Planning</i>	19 595 293	22 706 787	10 301 029	9 941 000	9 941 000	9 997 000	10 129 810	8 904 160	9 086 170
<i>Town Planning/Building enforcement</i>									
<i>Licensing &amp; Regulation</i>									
Road transport	-	-	-	-	-	-	-	-	-
<i>Roads</i>									
<i>Public Buses</i>									
<i>Parking Garages</i>									
<i>Vehicle Licensing and Testing</i>									
<i>Other</i>									
Environmental protection	214 409	153 845	5 061 638	3 700 000	3 274 870	3 274 870	3 000 000	3 000 000	3 000 000
<i>Pollution Control</i>									
<i>Biodiversity &amp; Landscape</i>									
<i>Other</i>	214 409	153 845	5 061 638	3 700 000	3 274 870	3 274 870	3 000 000	3 000 000	3 000 000
<i>Trading services</i>	29 392	22 989	-	-	-	-	-	-	-
Electricity	8 134	-	-	-	-	-	-	-	-
<i>Electricity Distribution</i>	8 134	-	-	-	-	-	-	-	-
<i>Electricity Generation</i>									
Water	21 259	12 789	-	-	-	-	-	-	-
<i>Water Distribution</i>	21 259	12 789	-	-	-	-	-	-	-
<i>Water Storage</i>									
Waste water management	-	3 360	-	-	-	-	-	-	-
<i>Sewerage</i>	-	3 360	-	-	-	-	-	-	-
<i>Storm Water Management</i>									
<i>Public Toilets</i>									
Waste management	-	6 840	-	-	-	-	-	-	-
<i>Solid Waste</i>	-	6 840	-	-	-	-	-	-	-
<i>Other</i>	-	-	-	-	-	-	-	-	-
Air Transport									
Abattoirs									
Tourism									
Forestry									
Markets									
<b>Total Revenue - Standard</b>	<b>93 835 290</b>	<b>98 270 774</b>	<b>95 245 541</b>	<b>98 055 700</b>	<b>97 630 570</b>	<b>98 532 313</b>	<b>99 479 410</b>	<b>106 320 720</b>	<b>113 059 740</b>

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification) - Continue

Standard Classification Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Expenditure - Standard</b>									
<i>Municipal governance and administration</i>	44 112 543	41 835 213	43 568 690	54 867 710	54 738 070	45 158 837	54 044 440	56 166 554	58 086 970
Executive and council	17 653 753	12 762 910	12 613 264	19 496 720	19 215 320	14 870 210	19 239 990	20 449 410	21 373 920
<i>Mayor and Council</i>	7 394 968	6 885 899	7 324 473	8 968 010	9 086 610	8 237 038	9 060 660	9 483 610	9 907 360
<i>Municipal Manager</i>	10 258 785	5 877 011	5 288 790	10 528 710	10 128 710	6 633 173	10 179 330	10 965 800	11 466 560
Budget and treasury office	16 120 555	16 976 101	18 493 206	18 301 860	18 293 620	16 945 891	18 408 510	18 537 394	18 839 850
Corporate services	10 338 235	12 096 201	12 462 221	17 069 130	17 229 130	13 342 735	16 395 940	17 179 750	17 873 200
<i>Human Resources</i>	2 113 319	3 079 489	3 444 611	4 271 570	4 271 570	3 238 412	4 145 930	4 239 310	4 334 460
<i>Information Technology</i>	2 483 470	3 917 586	3 526 742	4 667 780	4 827 780	3 767 864	4 299 310	4 511 140	4 655 180
<i>Property Services</i>									
<i>Other Admin</i>	5 741 446	5 099 127	5 490 868	8 129 780	8 129 780	6 336 459	7 950 700	8 429 300	8 883 560
<i>Community and public safety</i>	4 709 769	4 872 283	6 519 213	9 172 090	9 339 660	6 932 394	9 494 990	9 145 540	9 868 630
Community and social services	399 477	101 742	-	-	-	-	-	-	-
<i>Libraries and Archives</i>									
<i>Museums &amp; Art Galleries etc</i>									
<i>Community halls and Facilities</i>									
<i>Cemeteries &amp; Crematoriums</i>									
<i>Child Care</i>									
<i>Aged Care</i>									
<i>Other Community</i>									
<i>Other Social</i>	399 477	101 742	-	-	-	-	-	-	-
Sport and recreation									
Public safety	2 435 139	2 622 317	3 351 664	4 583 770	4 445 740	3 784 041	4 842 960	4 456 100	4 707 460
<i>Police</i>									
<i>Fire</i>									
<i>Civil Defence</i>	2 435 139	2 622 317	3 351 664	4 583 770	4 445 740	3 784 041	4 842 960	4 456 100	4 707 460
<i>Street Lighting</i>									
<i>Other</i>									
Housing	1 875 153	2 148 223	3 167 549	4 588 320	4 893 920	3 148 353	4 652 030	4 689 440	5 161 170
Health	-	-	-	-	-	-	-	-	-
<i>Clinics</i>									
<i>Ambulance</i>									
<i>Other</i>									
<i>Economic and environmental services</i>	40 633 233	37 890 947	56 429 358	52 744 260	52 552 590	44 460 483	53 515 990	40 723 000	43 549 520
Planning and development	38 429 553	36 280 092	52 737 882	49 749 220	50 040 280	42 606 629	50 866 070	38 242 840	40 923 410
<i>Economic Development/Planning</i>	38 429 553	36 280 092	52 737 882	49 749 220	50 040 280	42 606 629	50 866 070	38 242 840	40 923 410
<i>Licensing &amp; Regulation</i>									
Road transport									

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification) - Continue

Standard Classification Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<i>Roads</i>									
<i>Public Buses</i>									
<i>Parking Garages</i>									
<i>Vehicle Licensing and Testing</i>									
<i>Other</i>									
Environmental protection	2 203 681	1 610 855	3 691 476	2 995 040	2 512 310	1 853 855	2 649 920	2 480 160	2 626 110
<i>Pollution Control</i>									
<i>Biodiversity &amp; Landscape</i>									
<i>Other</i>	2 203 681	1 610 855	3 691 476	2 995 040	2 512 310	1 853 855	2 649 920	2 480 160	2 626 110
<i>Trading services</i>	31 719	48 903	-	-	-	-	-	-	-
Electricity	8 741	14 140	-	-	-	-	-	-	-
<i>Electricity Distribution</i>	8 741	14 140	-	-	-	-	-	-	-
<i>Electricity Generation</i>									
Water	22 836	27 949	-	-	-	-	-	-	-
<i>Water Distribution</i>	22 836	27 949	-	-	-	-	-	-	-
<i>Water Storage</i>									
Waste water management	-	2 890	-	-	-	-	-	-	-
<i>Sewerage</i>	-	2 890	-	-	-	-	-	-	-
<i>Storm Water Management</i>									
<i>Public Toilets</i>									
Waste management	142	3 925	-	-	-	-	-	-	-
<i>Solid Waste</i>	142	3 925	-	-	-	-	-	-	-
<i>Other</i>	-	-	-	3 290 930	3 396 930	2 063 819	4 105 370	3 656 740	3 925 020
Air Transport									
Abattoirs									
Tourism	-	-	-	3 290 930	3 396 930	2 063 819	4 105 370	3 656 740	3 925 020
Forestry									
Markets									
<b>Total Expenditure - Standard</b>	<b>89 487 265</b>	<b>84 647 346</b>	<b>106 517 261</b>	<b>120 074 990</b>	<b>120 027 250</b>	<b>98 615 532</b>	<b>121 160 790</b>	<b>109 691 834</b>	<b>115 430 140</b>
<b>Surplus/(Deficit) for the year</b>	<b>4 348 025</b>	<b>13 623 428</b>	<b>(11 271 720)</b>	<b>(22 019 290)</b>	<b>(22 396 680)</b>	<b>(83 219)</b>	<b>(21 681 380)</b>	<b>(3 371 114)</b>	<b>(2 370 400)</b>

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Revenue by Vote</b>									
Vote 1 - Executive & Council	1 258 810	1 393 914	1 762 682	3 318 000	3 318 000	3 318 000	3 716 000	4 687 000	4 864 000
Vote 2 - Budget & Treasury	69 775 704	70 948 160	74 971 632	79 896 700	79 896 700	80 742 444	82 033 600	89 099 560	95 447 570
Vote 3 - Corporate Services	214 409	153 845	5 061 638	3 700 000	3 274 870	3 274 870	3 600 000	3 630 000	3 662 000
Vote 4 - Planning & Development	3 628 971	2 523 789	1 200 000	1 000 000	1 000 000	1 000 000	890 000	934 000	967 000
Vote 5 - Project Management & Advisory Services	18 957 396	23 251 065	12 249 590	10 141 000	10 141 000	10 197 000	9 239 810	7 970 160	8 119 170
<b>Total Revenue by Vote</b>	<b>93 835 290</b>	<b>98 270 774</b>	<b>95 245 541</b>	<b>98 055 700</b>	<b>97 630 570</b>	<b>98 532 313</b>	<b>99 479 410</b>	<b>106 320 720</b>	<b>113 059 740</b>
<b>Expenditure by Vote to be appropriated</b>									
Vote 1 - Executive & Council	17 653 753	12 762 910	12 613 264	19 496 720	19 215 320	14 870 210	19 239 990	20 449 410	21 373 920
Vote 2 - Budget & Treasury	16 120 555	16 976 101	18 493 206	18 301 860	18 293 620	16 945 891	18 408 510	18 537 394	18 839 850
Vote 3 - Corporate Services	12 941 393	13 808 799	16 153 697	20 064 170	19 741 440	15 196 590	23 888 820	24 116 010	25 206 770
Vote 4 - Planning & Development	12 008 867	12 906 810	14 939 201	22 015 310	22 397 030	18 405 001	19 241 820	19 143 100	20 445 840
Vote 5 - Project Management & Advisory Services	30 762 697	28 192 725	44 317 894	40 196 930	40 379 840	33 197 840	40 381 650	27 445 920	29 563 760
<b>Total Expenditure by Vote</b>	<b>89 487 265</b>	<b>84 647 346</b>	<b>106 517 261</b>	<b>120 074 990</b>	<b>120 027 250</b>	<b>98 615 532</b>	<b>121 160 790</b>	<b>109 691 834</b>	<b>115 430 140</b>
<b>Surplus/(Deficit) for the year</b>	<b>4 348 025</b>	<b>13 623 428</b>	<b>(11 271 720)</b>	<b>(22 019 290)</b>	<b>(22 396 680)</b>	<b>(83 219)</b>	<b>(21 681 380)</b>	<b>(3 371 114)</b>	<b>(2 370 400)</b>



DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Revenue by Vote</b>									
<b>Vote 1 - Executive &amp; Council</b>	1 258 810	1 393 914	1 762 682	3 318 000	3 318 000	3 318 000	3 716 000	4 687 000	4 864 000
1.1 - Council	1 258 810	1 393 914	1 738 682	3 318 000	3 318 000	3 318 000	3 716 000	4 687 000	4 864 000
1.2 - Municipal Manager	-	-	24 000	-	-	-	-	-	-
1.3 - Committee Services & Administration									
1.4 - Internal Audit									
1.5 - Communications									
<b>Vote 2 - Budget &amp; Treasury</b>	69 775 704	70 948 160	74 971 632	79 896 700	79 896 700	80 742 444	82 033 600	89 099 560	95 447 570
2.1 - Directorate	-	-	-	-	-	-	1 250 000	1 250 000	1 250 000
2.2 - Revenue & Expenditure	66 158 139	69 705 872	73 721 632	78 646 700	78 646 700	79 492 444	80 783 600	87 849 560	94 197 570
2.3 - Budget Office	3 617 566	1 242 288	1 250 000	1 250 000	1 250 000	1 250 000	-	-	-
2.4 - Supply Chain									
2.5 - Motor Vehicle Pool									
<b>Vote 3 - Corporate Services</b>	214 409	153 845	5 061 638	3 700 000	3 274 870	3 274 870	3 600 000	3 630 000	3 662 000
3.1 - Directorate									
3.2 - Information Technology									
3.3 - Human Resource Management									
3.4 - Office Support Services									
3.5 - Environmental Protection	214 409	153 845	5 061 638	3 700 000	3 274 870	3 274 870	3 000 000	3 000 000	3 000 000
3.6 - Community Development									
3.7 - Fire Fighting & Disaster Management	-	-	-	-	-	-	600 000	630 000	662 000
<b>Vote 4 - Planning &amp; Development</b>	3 628 971	2 523 789	1 200 000	1 000 000	1 000 000	1 000 000	890 000	934 000	967 000
4.1 - Directorate	-	1 511 947	1 200 000	1 000 000	1 000 000	1 000 000	890 000	934 000	967 000
4.2 - IDP / PMS Management	2 167 462	-	-	-	-	-	-	-	-
4.3 - PMS Management									
4.4 - LED & Tourism	50 000	50 000	-	-	-	-	-	-	-
4.5 - Local Economic Development	-	-	-	-	-	-	-	-	-
4.6 - GIS Management									
4.7 - Spacial Planning									
4.8 - Fire Fighting & Disaster Management	1 411 510	961 842	-	-	-	-	-	-	-
4.9 - Tourism									
4.10 - IDP Management									

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A - Continue

Vote Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget year +1 2014/15	Budget year +2 2015/16
<b>Vote 5 - Project Management &amp; Advisory Services</b>	<b>18 957</b>	<b>23 251</b>	<b>12 250</b>	<b>10 141</b>	<b>10 141</b>	<b>10 197</b>	<b>9 240</b>	<b>7 970</b>	<b>8 119</b>
5.1 - Directorate									
5.2 - Project Management Services	17 378	20 936	8 676	8 391	8 391	8 497	8 329	7 053	7 176
5.3 - Maintenance of Roads	-	209	425	550	550	500	911	917	943
5.4 - Housing	1 550	2 083	3 149	1 200	1 200	1 200	-	-	-
5.5 - Water Services - Koopmansfontein	21	13	-	-	-	-	-	-	-
5.6 - Electricity Services - Koopmansfontein	8	-	-	-	-	-	-	-	-
5.7 - Sanitation Services - Koopmansfontein	-	3	-	-	-	-	-	-	-
5.8 - Refuse Removal - Koopmansfontein	-	7	-	-	-	-	-	-	-
<b>Total Revenue by Vote</b>	<b>93 835</b>	<b>98 271</b>	<b>95 246</b>	<b>98 056</b>	<b>97 631</b>	<b>98 532</b>	<b>99 479</b>	<b>106 321</b>	<b>113 060</b>
<b>Expenditure by Vote</b>									
<b>Vote 1 - Executive &amp; Council</b>	<b>17 653 753</b>	<b>12 762 910</b>	<b>12 613 264</b>	<b>19 496 720</b>	<b>19 215 320</b>	<b>14 870 210</b>	<b>19 239 990</b>	<b>20 449 410</b>	<b>21 373 920</b>
1.1 - Council	7 394 968	6 885 899	7 324 473	8 968 010	9 086 610	8 237 038	9 060 660	9 483 610	9 907 360
1.2 - Municipal Manager	4 570 207	662 790	1 613 524	1 716 300	1 716 300	1 406 101	2 414 240	2 470 560	2 569 260
1.3 - Committee Services & Administration	2 564 673	2 355 610	1 067 422	3 909 420	3 509 420	1 909 191	3 286 700	4 020 870	4 204 030
1.4 - Internal Audit	1 377 984	1 512 341	1 359 454	2 494 360	2 494 360	1 612 382	2 689 870	2 567 120	2 702 800
1.5 - Communications	1 745 922	1 346 270	1 248 390	2 408 630	2 408 630	1 705 500	1 788 520	1 907 250	1 990 470
<b>Vote 2 - Budget &amp; Treasury</b>	<b>16 120 555</b>	<b>16 976 101</b>	<b>18 493 206</b>	<b>18 301 860</b>	<b>18 293 620</b>	<b>16 945 891</b>	<b>18 408 510</b>	<b>18 537 394</b>	<b>18 839 850</b>
2.1 - Directorate	8 762 171	5 570 139	4 984 072	5 909 630	6 049 630	5 935 692	5 794 720	5 737 050	5 657 810
2.2 - Revenue & Expenditure	1 343 729	1 582 622	2 759 826	2 667 010	2 708 370	2 529 754	2 856 240	2 970 260	3 088 360
2.3 - Budget Office	4 443 771	7 707 157	8 220 864	7 319 610	7 319 610	5 947 508	7 280 800	7 218 294	7 333 650
2.4 - Supply Chain	1 324 826	1 849 296	2 170 264	2 405 610	2 405 610	2 202 523	2 476 750	2 613 150	2 761 920
2.5 - Motor Vehicle Pool	246 058	266 888	358 181	-	(189 600)	330 414	-	(1 360)	(1 890)
<b>Vote 3 - Corporate Services</b>	<b>12 941 393</b>	<b>13 808 799</b>	<b>16 153 697</b>	<b>20 064 170</b>	<b>19 741 440</b>	<b>15 196 590</b>	<b>23 888 820</b>	<b>24 116 010</b>	<b>25 206 770</b>
3.1 - Directorate	1 068 583	1 257 518	1 375 173	1 480 640	1 480 640	1 367 486	1 578 030	1 659 760	1 742 660
3.2 - Information Technology	2 483 470	3 917 586	3 526 742	4 667 780	4 827 780	3 767 864	4 299 310	4 511 140	4 655 180
3.3 - Human Resource Management	2 113 319	3 079 489	3 444 611	4 271 570	4 271 570	3 238 412	4 145 930	4 239 310	4 334 460
3.4 - Office Support Services	4 672 863	3 841 609	4 115 696	6 649 140	6 649 140	4 968 974	6 372 670	6 769 540	7 140 900
3.5 - Environmental Protection	2 203 681	1 610 855	3 691 476	2 995 040	2 512 310	1 853 855	2 649 920	2 480 160	2 626 110
3.6 - Community Development	399 477	101 742	-	-	-	-	-	-	-
3.7 - Fire Fighting & Disaster Management	-	-	-	-	-	-	4 842 960	4 456 100	4 707 460
<b>Vote 4 - Planning &amp; Development</b>	<b>12 008 867</b>	<b>12 906 810</b>	<b>14 939 201</b>	<b>22 015 310</b>	<b>22 397 030</b>	<b>18 405 001</b>	<b>19 241 820</b>	<b>19 143 100</b>	<b>20 445 840</b>
4.1 - Directorate	1 026 416	2 811 206	2 615 986	2 471 630	2 471 630	2 441 020	2 476 680	2 604 680	2 722 510
4.2 - IDP / PMS Management	3 212 150	1 276 885	1 367 057	1 889 200	1 889 200	1 291 945	-	-	-
4.3 - PMS Management	-	-	-	-	-	-	1 045 770	1 122 690	1 178 920
4.4 - LED & Tourism	3 972 439	4 055 598	5 078 891	-	-	-	-	-	-
4.5 - Local Economic Development	-	-	-	5 079 930	5 229 930	4 682 288	4 408 710	4 830 640	5 377 050
4.6 - GIS Management	500 858	768 930	1 280 346	2 463 230	2 463 230	2 405 545	2 987 300	3 883 620	4 055 330
4.7 - Spacial Planning	861 864	1 371 875	1 245 258	2 236 620	2 500 370	1 736 343	3 488 990	2 282 880	2 382 530
4.8 - Fire Fighting & Disaster Management	2 435 139	2 622 317	3 351 664	4 583 770	4 445 740	3 784 041	-	-	-
4.9 - Tourism	-	-	-	3 290 930	3 396 930	2 063 819	4 105 370	3 656 740	3 925 020
4.10 - IDP Management	-	-	-	-	-	-	729 000	761 850	804 480

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A - Continue

Vote Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Vote 5 - Project Management &amp; Advisory Services</b>	<b>30 762 697</b>	<b>28 192 725</b>	<b>44 317 894</b>	<b>40 196 930</b>	<b>40 379 840</b>	<b>33 197 840</b>	<b>40 381 650</b>	<b>27 445 920</b>	<b>29 563 760</b>
5.1 - Directorate	1 493 649	1 710 459	2 262 487	1 789 370	1 740 300	1 592 199	1 886 640	1 970 910	2 055 600
5.2 - Project Management Services	27 088 778	23 855 196	38 250 073	32 988 060	32 897 060	27 788 512	32 932 170	19 868 410	21 403 820
5.3 - Maintenance of Roads	273 399	429 944	637 784	831 180	848 560	668 775	910 810	917 160	943 170
5.4 - Housing	1 875 153	2 148 223	3 167 549	4 588 320	4 893 920	3 148 353	4 652 030	4 689 440	5 161 170
5.5 - Water Services - Koopmansfontein	22 836	27 949	-	-	-	-	-	-	-
5.6 - Electricity Services - Koopmansfontein	8 741	14 140	-	-	-	-	-	-	-
5.7 - Sanitation Services - Koopmansfontein	-	2 890	-	-	-	-	-	-	-
5.8 - Refuse Removal - Koopmansfontein	142	3 925	-	-	-	-	-	-	-
<b>Total Expenditure by Vote</b>	<b>89 487 265</b>	<b>84 647 346</b>	<b>106 517 261</b>	<b>120 074 990</b>	<b>120 027 250</b>	<b>98 615 532</b>	<b>121 160 790</b>	<b>109 691 834</b>	<b>115 430 140</b>
<b>Surplus/(Deficit) for the year</b>	<b>4 348 025</b>	<b>13 623 428</b>	<b>(11 271 720)</b>	<b>(22 019 290)</b>	<b>(22 396 680)</b>	<b>(83 219)</b>	<b>(21 681 380)</b>	<b>(3 371 114)</b>	<b>(2 370 400)</b>

DC9 Frances Baard - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Revenue By Source</b>									
Property rates	-	-	-	-	-	-	-	-	-
Property rates - penalties & collection charges	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-
Service charges - other	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	1 316	253 274	507 491	631 600	631 600	579 904	961 210	967 560	993 570
Interest earned - external investments	5 880 677	5 337 922	5 491 386	4 707 600	4 707 600	5 423 824	4 619 200	4 850 160	5 044 170
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-	-
Fines	-	-	-	-	-	-	-	-	-
Licences and permits	-	-	-	-	-	-	-	-	-
Agency services	783 743	686 271	-	-	-	-	-	-	-
Transfers recognised - operational	83 345 642	90 264 456	88 913 873	92 592 000	92 166 870	92 358 870	93 815 000	100 419 000	106 938 000
Other revenue	3 451 913	1 426 549	332 791	24 500	24 500	59 716	24 000	24 000	24 000
Gains on disposal of PPE	372 000	302 302	-	100 000	100 000	110 000	60 000	60 000	60 000
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>93 835 290</b>	<b>98 270 774</b>	<b>95 245 541</b>	<b>98 055 700</b>	<b>97 630 570</b>	<b>98 532 313</b>	<b>99 479 410</b>	<b>106 320 720</b>	<b>113 059 740</b>
<b>Expenditure By Type</b>									
Employee related costs	28 353 272	31 784 160	33 908 509	42 556 450	42 561 450	36 813 377	47 498 130	50 129 660	53 645 890
Remuneration of councillors	4 244 467	4 314 680	4 595 182	5 357 390	5 357 390	5 139 683	5 678 840	5 962 790	6 260 930
Debt impairment	21 558	580 000	-	3 000	3 000	-	3 000	3 000	3 000
Depreciation & asset impairment	2 538 833	3 479 536	22 562 484	4 498 000	4 498 000	4 151 176	5 050 000	4 881 624	4 850 000
Finance charges	3 414 837	3 427 691	3 258 997	2 361 600	2 361 600	2 361 000	2 215 200	2 053 100	1 873 700
Bulk purchases	-	-	-	-	-	-	-	-	-
Other materials	1 172 759	2 679 828	2 313 608	4 361 730	4 329 330	2 297 508	3 983 410	4 132 710	4 221 730
Contracted services	-	-	-	-	-	-	-	-	-
Transfers and grants	41 790 767	28 326 868	26 381 679	45 691 700	45 558 690	37 774 142	42 937 480	28 337 360	30 143 350
Other expenditure	7 795 820	10 006 422	12 881 610	15 195 120	15 307 790	9 953 985	13 594 730	13 991 590	14 231 540
Loss on disposal of PPE	154 952	48 246	615 192	50 000	50 000	124 660	200 000	200 000	200 000
<b>Total Expenditure</b>	<b>89 487 265</b>	<b>84 647 430</b>	<b>106 517 261</b>	<b>120 074 990</b>	<b>120 027 250</b>	<b>98 615 532</b>	<b>121 160 790</b>	<b>109 691 834</b>	<b>115 430 140</b>

DC9 Frances Baard - Table A4 Budgeted Financial Performance (revenue and expenditure) - Continue

R	Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
	Surplus/(Deficit)	4 348 026	13 623 343	(11 271 720)	(22 019 290)	(22 396 680)	(83 219)	(21 681 380)	(3 371 114)	(2 370 400)
	Transfers recognised - capital									
	Contributions recognised - capital	-	-	-	-	-	-	-	-	-
	Contributed assets									
	Surplus/(Deficit) after capital transfers & contributions	4 348 026	13 623 343	(11 271 720)	(22 019 290)	(22 396 680)	(83 219)	(21 681 380)	(3 371 114)	(2 370 400)
	Taxation									
	Surplus/(Deficit) after taxation	4 348 026	13 623 343	(11 271 720)	(22 019 290)	(22 396 680)	(83 219)	(21 681 380)	(3 371 114)	(2 370 400)
	Attributable to minorities									
	Surplus/(Deficit) attributable to municipality	4 348 026	13 623 343	(11 271 720)	(22 019 290)	(22 396 680)	(83 219)	(21 681 380)	(3 371 114)	(2 370 400)
	Share of surplus/ (deficit) of associate									
	Surplus/(Deficit) for the year	4 348 026	13 623 343	(11 271 720)	(22 019 290)	(22 396 680)	(83 219)	(21 681 380)	(3 371 114)	(2 370 400)

DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>R</b>									
<b>Capital expenditure - Vote</b>									
<b>Multi-year expenditure to be appropriated</b>									
Vote 1 - Executive & Council	-	-	-	-	-	-	-	-	-
Vote 2 - Budget & Treasury	-	-	-	-	-	-	-	-	-
Vote 3 - Corporate Services	-	-	-	-	-	-	-	-	-
Vote 4 - Planning & Development	-	-	-	-	-	-	-	-	-
Vote 5 - Project Management & Advisory Services	-	-	-	-	-	-	-	-	-
<b>Capital multi-year expenditure sub-total</b>	-	-	-	-	-	-	-	-	-
<b>Single-year expenditure to be appropriated</b>									
Vote 1 - Executive & Council	118 006	79 108	137 616	126 800	126 800	114 302	82 000	-	-
Vote 2 - Budget & Treasury	438 052	397 945	295 324	1 826 000	1 996 000	1 974 885	862 200	1 600 000	1 600 000
Vote 3 - Corporate Services	928 273	2 084 597	593 088	1 412 270	1 962 270	1 200 960	2 593 290	2 932 000	132 000
Vote 4 - Planning & Development	295 443	924 877	48 691	4 793 500	3 600 400	2 631 621	141 200	-	-
Vote 5 - Project Management & Advisory Services	8 586 761	690 791	1 306 943	854 700	759 820	737 820	611 000	3 155 000	-
<b>Capital single-year expenditure sub-total</b>	<b>10 366 535</b>	<b>4 177 318</b>	<b>2 381 662</b>	<b>9 013 270</b>	<b>8 445 290</b>	<b>6 659 588</b>	<b>4 289 690</b>	<b>7 687 000</b>	<b>1 732 000</b>
<b>Total Capital Expenditure - Vote</b>	<b>10 366 535</b>	<b>4 177 318</b>	<b>2 381 662</b>	<b>9 013 270</b>	<b>8 445 290</b>	<b>6 659 588</b>	<b>4 289 690</b>	<b>7 687 000</b>	<b>1 732 000</b>

DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding - Continue

Vote Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Capital Expenditure - Standard</b>									
<i>Governance and administration</i>	1 471 912	2 561 650	1 026 028	3 362 070	4 082 070	3 290 147	2 092 490	1 732 000	1 732 000
Executive and council	118 006	79 108	137 616	126 800	126 800	114 302	82 000	-	-
Budget and treasury office	438 052	397 945	295 324	1 826 000	1 996 000	1 974 885	862 200	1 600 000	1 600 000
Corporate services	915 854	2 084 597	593 088	1 409 270	1 959 270	1 200 960	1 148 290	132 000	132 000
<i>Community and public safety</i>	489 363	798 029	42 985	5 314 700	4 026 720	3 091 941	1 476 000	2 800 000	-
Community and social services									
Sport and recreation									
Public safety	182 547	791 750	1 101	4 672 000	3 478 900	2 544 121	1 385 000	2 800 000	-
Housing	306 816	6 279	41 884	642 700	547 820	547 820	91 000	-	-
Health									
<i>Economic and environmental services</i>	8 405 260	817 639	1 312 649	336 500	336 500	277 500	721 200	3 155 000	-
Planning and development	8 392 841	817 639	1 312 649	333 500	333 500	277 500	661 200	3 155 000	-
Road transport									
Environmental protection	12 419	-	-	3 000	3 000	-	60 000	-	-
<i>Trading services</i>	-	-	-	-	-	-	-	-	-
Electricity									
Water									
Waste water management									
Waste management									
<i>Other</i>									
<b>Total Capital Expenditure - Standard</b>	<b>10 366 535</b>	<b>4 177 318</b>	<b>2 381 662</b>	<b>9 013 270</b>	<b>8 445 290</b>	<b>6 659 588</b>	<b>4 289 690</b>	<b>7 687 000</b>	<b>1 732 000</b>
<b>Funded by:</b>									
National Government									
Provincial Government									
District Municipality									
Other transfers and grants									
Transfers recognised - capital	-	-	-	-	-	-	-	-	-
Public contributions & donations									
Borrowing									
Internally generated funds	10 366 535	4 177 318	2 381 662	9 013 270	8 445 290	6 659 588	4 289 690	7 687 000	1 732 000
<b>Total Capital Funding</b>	<b>10 366 535</b>	<b>4 177 318</b>	<b>2 381 662</b>	<b>9 013 270</b>	<b>8 445 290</b>	<b>6 659 588</b>	<b>4 289 690</b>	<b>7 687 000</b>	<b>1 732 000</b>

DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

R	Vote Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
	<b>Capital expenditure - Municipal Vote</b>									
	<b>Single-year expenditure appropriation</b>									
	<b>Vote 1 - Executive &amp; Council</b>	<b>118 006</b>	<b>79 108</b>	<b>137 616</b>	<b>126 800</b>	<b>126 800</b>	<b>114 302</b>	<b>82 000</b>	-	-
	1.1 - Council	42 045	68 293	1 550	1 400	1 400	-	-	-	-
	1.2 - Municipal Manager	-	6 168	-	-	-	-	55 000	-	-
	1.3 - Committee Services & Administration	-	1 577	-	6 000	6 000	-	20 000	-	-
	1.4 - Internal Audit	19 121	1 491	99 700	-	-	-	-	-	-
	1.5 - Communications	56 840	1 579	36 366	119 400	119 400	114 302	7 000	-	-
	<b>Vote 2 - Budget &amp; Treasury</b>	<b>438 052</b>	<b>397 945</b>	<b>295 324</b>	<b>1 826 000</b>	<b>1 996 000</b>	<b>1 974 885</b>	<b>862 200</b>	<b>1 600 000</b>	<b>1 600 000</b>
	2.1 - Directorate	2 805	10 650	-	-	-	-	4 000	-	-
	2.2 - Revenue & Expenditure	11 304	12 700	8 052	5 000	5 000	3 885	30 000	-	-
	2.3 - Budget Office	-	109 186	2 798	-	-	-	-	-	-
	2.4 - Supply Chain	5 262	-	-	71 000	71 000	71 000	28 200	-	-
	2.5 - Motor Vehicle Pool	418 680	265 409	284 474	1 750 000	1 920 000	1 900 000	800 000	1 600 000	1 600 000
	<b>Vote 3 - Corporate Services</b>	<b>928 273</b>	<b>2 084 597</b>	<b>593 088</b>	<b>1 412 270</b>	<b>1 962 270</b>	<b>1 200 960</b>	<b>2 593 290</b>	<b>2 932 000</b>	<b>132 000</b>
	3.1 - Directorate	-	-	-	-	-	-	-	-	-
	3.2 - Information Technology	556 976	2 043 038	583 792	900 000	900 000	900 000	520 800	132 000	132 000
	3.3 - Human Resource Management	-	5 785	-	-	-	-	17 190	-	-
	3.4 - Office Support Services	358 878	35 773	9 296	509 270	1 059 270	300 960	610 300	-	-
	3.5 - Environmental Protection	12 419	-	-	3 000	3 000	-	60 000	-	-
	3.6 - Community Development									
	3.7 - Fire Fighting & Disaster Management							1 385 000	2 800 000	-
	<b>Vote 4 - Planning &amp; Development</b>	<b>295 443</b>	<b>924 877</b>	<b>48 691</b>	<b>4 793 500</b>	<b>3 600 400</b>	<b>2 631 621</b>	<b>141 200</b>	-	-
	4.1 - Directorate	7 012	-	-	-	-	-	-	-	-
	4.2 - IDP / PMS Management	45 000	1 146	-	21 500	21 500	-	-	-	-
	4.3 - PMS Management							26 700	-	-
	4.4 - LED & Tourism	-	27 093	28 090						
	4.5 - Local Economic Development				10 000	10 000	-	-	-	-
	4.6 - GIS Management	60 884	90 942	19 500	90 000	90 000	87 500	85 000	-	-
	4.7 - Spacial Planning	-	13 946	-	-	-	-	29 500	-	-
	4.8 - Fire Fighting & Disaster Management	182 547	791 750	1 101	4 672 000	3 478 900	2 544 121			
	4.9 - Tourism	-	-	-	-	-	-	-	-	-
	4.10 - IDP Management	-	-	-	-	-	-	-	-	-



DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding - Continue

Vote Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Vote 5 - Project Management &amp; Advisory Services</b>	<b>8 586 761</b>	<b>690 791</b>	<b>1 306 943</b>	<b>854 700</b>	<b>759 820</b>	<b>737 820</b>	<b>611 000</b>	<b>3 155 000</b>	<b>-</b>
5.1 - Directorate	-	-	-	127 000	127 000	105 000	-	-	-
5.2 - Project Management Services	8 279 945	684 513	1 087 009	85 000	85 000	85 000	520 000	3 155 000	-
5.3 - Maintenance of Roads	-	-	178 050	-	-	-	-	-	-
5.4 - Housing	306 816	6 279	41 884	642 700	547 820	547 820	91 000	-	-
5.5 - Water Services - Koopmansfontein									
5.6 - Electricity Services - Koopmansfontein									
5.7 - Sanitation Services - Koopmansfontein									
5.8 - Refuse Removal - Koopmansfontein									
<b>Capital single-year expenditure sub-total</b>	<b>10 366 535</b>	<b>4 177 318</b>	<b>2 381 662</b>	<b>9 013 270</b>	<b>8 445 290</b>	<b>6 659 588</b>	<b>4 289 690</b>	<b>7 687 000</b>	<b>1 732 000</b>
<b>Total Capital Expenditure</b>	<b>10 366 535</b>	<b>4 177 318</b>	<b>2 381 662</b>	<b>9 013 270</b>	<b>8 445 290</b>	<b>6 659 588</b>	<b>4 289 690</b>	<b>7 687 000</b>	<b>1 732 000</b>

DC9 Frances Baard - Table A6 Budgeted Financial Position

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>ASSETS</b>									
<b>Current assets</b>									
Cash	567 300	2 628 153	2 714 164	453 869	76 471	1 456 985	959 341	410 129	81 284
Call investment deposits	62 500 000	70 500 000	83 500 000	47 800 000	47 800 000	75 860 412	59 000 000	58 723 000	65 104 000
Consumer debtors	-	-	-	-	-	-	-	-	-
Other debtors	6 336 454	4 033 984	2 878 319	1 300 000	1 300 000	2 000 000	1 400 000	2 000 000	2 000 000
Current portion of long-term receivables									
Inventory	273 545	370 274	349 926	370 274	370 274	370 274	300 000	300 000	300 000
<b>Total current assets</b>	<b>69 677 299</b>	<b>77 532 411</b>	<b>89 442 409</b>	<b>49 924 144</b>	<b>49 546 745</b>	<b>79 687 672</b>	<b>61 659 341</b>	<b>61 433 129</b>	<b>67 485 284</b>
<b>Non current assets</b>									
Long-term receivables									
Investments	2 817 754	2 900 000	2 900 000			3 000 000	3 000 000	3 000 000	3 000 000
Investment property									
Investment in Associate									
Property, plant and equipment	51 417 155	52 407 097	46 605 692	57 370 291	56 252 311	49 114 103	48 087 197	50 892 572	47 774 572
Agricultural									
Biological									
Intangible			894 823	921 151	1 471 151	1 585 908	2 162 508	1 912 508	1 662 508
Other non-current assets									
<b>Total non current assets</b>	<b>54 234 908</b>	<b>55 307 097</b>	<b>50 400 516</b>	<b>58 291 443</b>	<b>57 723 463</b>	<b>53 700 011</b>	<b>53 249 704</b>	<b>55 805 080</b>	<b>52 437 080</b>
<b>TOTAL ASSETS</b>	<b>123 912 208</b>	<b>132 839 508</b>	<b>139 842 925</b>	<b>108 215 586</b>	<b>107 270 208</b>	<b>133 387 683</b>	<b>114 909 045</b>	<b>117 238 209</b>	<b>119 922 364</b>
<b>LIABILITIES</b>									
<b>Current liabilities</b>									
Bank overdraft									
Borrowing	1 129 864	1 292 771	1 332 911	1 444 020	1 444 020	1 444 018	1 605 705	1 785 496	1 985 418
Consumer deposits									
Trade and other payables	12 187 729	6 994 951	7 547 358	1 778 441	1 778 441	3 000 000	3 035 000	3 070 000	3 105 000
Provisions	4 905 244	5 228 584	6 024 487	4 828 161	4 828 161	6 024 487	6 024 487	6 024 487	6 024 487
<b>Total current liabilities</b>	<b>18 222 837</b>	<b>13 516 305</b>	<b>14 904 756</b>	<b>8 050 622</b>	<b>8 050 622</b>	<b>10 468 505</b>	<b>10 665 192</b>	<b>10 879 983</b>	<b>11 114 906</b>
<b>Non current liabilities</b>									
Borrowing	14 136 733	12 814 926	11 485 678	10 057 998	10 057 998	10 075 959	8 470 254	6 684 758	4 699 339
Provisions	18 937 790	20 098 679	22 526 251	13 548 679	13 548 679	22 366 189	17 971 479	16 367 682	14 292 941
<b>Total non current liabilities</b>	<b>33 074 522</b>	<b>32 913 605</b>	<b>34 011 929</b>	<b>23 606 677</b>	<b>23 606 677</b>	<b>32 442 148</b>	<b>26 441 733</b>	<b>23 052 440</b>	<b>18 992 280</b>
<b>TOTAL LIABILITIES</b>	<b>51 297 359</b>	<b>46 429 910</b>	<b>48 916 685</b>	<b>31 657 299</b>	<b>31 657 299</b>	<b>42 910 653</b>	<b>37 106 925</b>	<b>33 932 423</b>	<b>30 107 186</b>
<b>NET ASSETS</b>	<b>72 614 849</b>	<b>86 409 598</b>	<b>90 926 240</b>	<b>76 558 288</b>	<b>75 612 909</b>	<b>90 477 030</b>	<b>77 802 120</b>	<b>83 305 786</b>	<b>89 815 178</b>

DC9 Frances Baard - Table A6 Budgeted Financial Position - Continue

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Accumulated Surplus/(Deficit)</b>	62 896 447	76 169 427	64 025 099	66 176 395	65 798 997	62 358 167	54 540 928	60 612 573	67 689 945
Reserves	9 718 402	10 240 171	26 901 140	10 381 892	9 813 912	28 118 863	23 261 193	22 693 213	22 125 233
Minorities' interests									
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	<b>72 614 849</b>	<b>86 409 598</b>	<b>90 926 240</b>	<b>76 558 288</b>	<b>75 612 909</b>	<b>90 477 030</b>	<b>77 802 120</b>	<b>83 305 786</b>	<b>89 815 178</b>

DC9 Frances Baard - Table A7 Budgeted Cash Flows

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>									
<b>Receipts</b>									
Ratepayers and other	89 346 364	2 455 429	1 636 851	667 680	667 680	88 711	72 061	72 378	73 679
Government - operating	83 345 642	89 947 488	86 365 123	92 592 000	92 166 870	92 358 870	93 815 000	100 419 000	106 938 000
Government - capital		-	-		-				
Interest	5 880 677	5 337 922	5 491 386	4 707 600	4 707 600	5 273 518	4 619 200	4 850 160	5 044 170
Dividends									
<b>Payments</b>									
Suppliers and employees	(125 439 002)	(52 431 372)	(48 844 951)	(67 225 785)	(66 800 080)	(59 454 932)	(67 426 856)	(69 190 362)	(72 949 592)
Finance charges	(1 119 034)	(1 641 000)	(1 516 165)	(2 361 600)	(2 361 600)	(1 360 000)	(1 215 200)	(1 053 100)	(873 700)
Transfers and Grants	(41 790 767)	(28 326 868)	(26 381 679)	(45 691 700)	(45 266 570)	(38 265 285)	(41 755 836)	(26 920 492)	(28 636 183)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>	<b>10 223 880</b>	<b>15 341 599</b>	<b>16 750 565</b>	<b>(17 311 805)</b>	<b>(16 886 100)</b>	<b>(1 359 119)</b>	<b>(11 891 631)</b>	<b>8 177 584</b>	<b>9 596 374</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>									
<b>Receipts</b>									
Proceeds on disposal of PPE	372 000	302 302		100 000	100 000	-	-	-	-
Decrease (Increase) in non-current debtors						-	-	-	-
Decrease (increase) other non-current receivables	(597 913)	(158 375)				-	-	-	-
Decrease (increase) in non-current investments	(700 000)	(88 464)	6 218			(100 000)	-	-	-
<b>Payments</b>									
Capital assets	(14 366 535)	(4 177 319)	(2 381 662)	(9 013 270)	(8 445 290)	(5 993 629)	(3 860 721)	(7 218 300)	(1 558 800)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>	<b>(15 292 448)</b>	<b>(4 121 857)</b>	<b>(2 375 444)</b>	<b>(8 913 270)</b>	<b>(8 345 290)</b>	<b>(6 093 629)</b>	<b>(3 860 721)</b>	<b>(7 218 300)</b>	<b>(1 558 800)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>									
<b>Receipts</b>									
Short term loans									
Borrowing long term/refinancing									
Increase (decrease) in consumer deposits									
<b>Payments</b>									
Repayment of borrowing	(70 513)	(1 158 900)	(1 289 109)	(1 138 510)	(1 138 510)	(1 444 018)	(1 605 705)	(1 785 496)	(1 985 418)
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>	<b>(70 513)</b>	<b>(1 158 900)</b>	<b>(1 289 109)</b>	<b>(1 138 510)</b>	<b>(1 138 510)</b>	<b>(1 444 018)</b>	<b>(1 605 705)</b>	<b>(1 785 496)</b>	<b>(1 985 418)</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>	<b>(5 139 081)</b>	<b>10 060 843</b>	<b>13 086 012</b>	<b>(27 363 585)</b>	<b>(26 369 900)</b>	<b>(8 896 765)</b>	<b>(17 358 057)</b>	<b>(826 212)</b>	<b>6 052 155</b>
Cash/cash equivalents at the year begin:	68 206 389	63 067 308	73 128 151	74 917 455	74 917 455	86 214 163	77 317 397	59 959 341	59 133 129
Cash/cash equivalents at the year end:	63 067 308	73 128 151	86 214 163	47 553 870	48 547 555	77 317 397	59 959 341	59 133 129	65 185 284

DC9 Frances Baard - Table A8 Cash backed reserves/accumulated surplus reconciliation

R	Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b><u>Cash and investments available</u></b>											
	Cash/cash equivalents at the year end	1	63 067 308	73 128 151	86 214 163	47 553 870	48 547 555	77 317 397	59 959 341	59 133 129	65 185 284
	Other current investments > 90 days		-	-	-	700 000	(671 084)	0	-	(0)	(0)
	Non current assets - Investments	1	2 817 754	2 900 000	2 900 000	-	-	3 000 000	3 000 000	3 000 000	3 000 000
	<b>Cash and investments available:</b>		<b>65 885 054</b>	<b>76 028 153</b>	<b>89 114 164</b>	<b>48 253 869</b>	<b>47 876 471</b>	<b>80 317 397</b>	<b>62 959 341</b>	<b>62 133 129</b>	<b>68 185 284</b>
<b><u>Application of cash and investments</u></b>											
	Unspent conditional transfers		6 544 350	4 727 393	2 178 633	578 441	578 441	-	-	-	-
	Unspent borrowing		-	-	-	-	-	-	-	-	-
	Statutory requirements	2	3 652 491	4 411 867	5 522 089	5 028 797	5 028 797	7 307 792	3 018 102	3 018 102	3 018 102
	Other working capital requirements	3	(127 975 621)	(1 918 442)	(238 275)	(123 000)	(123 000)	2 723 000	2 933 000	2 924 000	2 960 000
	Other provisions		153 873 590	20 098 679	22 526 251	13 548 679	13 548 679	22 366 189	17 971 479	16 367 682	14 292 941
	Long term investments committed	4	-	-	2 900 000	-	-	3 000 000	3 000 000	3 000 000	3 000 000
	Reserves to be backed by cash/investments	5									
	<b>Total Application of cash and investments:</b>		<b>36 094 810</b>	<b>27 319 496</b>	<b>32 888 699</b>	<b>19 032 918</b>	<b>19 032 918</b>	<b>35 396 981</b>	<b>26 922 581</b>	<b>25 309 784</b>	<b>23 271 043</b>
	<b>Surplus(shortfall)</b>		<b>29 790 244</b>	<b>48 708 657</b>	<b>56 225 465</b>	<b>29 220 952</b>	<b>28 843 554</b>	<b>44 920 416</b>	<b>36 036 760</b>	<b>36 823 345</b>	<b>44 914 241</b>

DC9 Frances Baard - Table A9 Asset Management

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>CAPITAL EXPENDITURE</b>									
<u>Total New Assets</u>	9 155 421	3 467 448	1 949 366	6 328 770	5 590 790	4 029 866	2 957 020	5 835 000	-
Infrastructure - Road transport	-	-	-	-	-	-	-	-	-
Infrastructure - Electricity	-	-	-	-	-	-	-	-	-
Infrastructure - Water	-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation	-	-	-	-	-	-	-	-	-
Infrastructure - Other	-	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-	-
Community	-	-	-	-	-	-	-	-	-
Heritage assets	35 529	-	3 990	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Other assets	9 119 892	3 467 448	1 762 267	5 878 770	4 590 790	3 582 366	2 130 420	5 835 000	-
Agricultural Assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Intangibles	-	-	183 108	450 000	1 000 000	447 500	826 600	-	-
<u>Total Renewal of Existing Assets</u>	1 211 114	709 882	432 297	2 684 500	2 854 500	2 629 721	1 332 670	1 852 000	1 732 000
Infrastructure - Road transport	-	-	-	-	-	-	-	-	-
Infrastructure - Electricity	-	-	-	-	-	-	-	-	-
Infrastructure - Water	-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation	-	-	-	-	-	-	-	-	-
Infrastructure - Other	-	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-	-
Community	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Other assets	1 211 114	709 882	432 297	2 684 500	2 854 500	2 629 721	1 332 670	1 852 000	1 732 000
Agricultural Assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Intangibles	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Table A9 Asset Management - Continue

R	Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
	<b>Total Capital Expenditure</b>									
	<i>Infrastructure - Road transport</i>	-	-	-	-	-	-	-	-	-
	<i>Infrastructure - Electricity</i>	-	-	-	-	-	-	-	-	-
	<i>Infrastructure - Water</i>	-	-	-	-	-	-	-	-	-
	<i>Infrastructure - Sanitation</i>	-	-	-	-	-	-	-	-	-
	<i>Infrastructure - Other</i>	-	-	-	-	-	-	-	-	-
	Infrastructure	-	-	-	-	-	-	-	-	-
	Community	-	-	-	-	-	-	-	-	-
	Heritage assets	35 529	-	3 990	-	-	-	-	-	-
	Investment properties	-	-	-	-	-	-	-	-	-
	Other assets	10 331 006	4 177 330	2 194 564	8 563 270	7 445 290	6 212 088	3 463 090	7 687 000	1 732 000
	Agricultural Assets	-	-	-	-	-	-	-	-	-
	Biological assets	-	-	-	-	-	-	-	-	-
	Intangibles	-	-	183 108	450 000	1 000 000	447 500	826 600	-	-
	<b>TOTAL CAPITAL EXPENDITURE - Asset class</b>	<b>10 366 535</b>	<b>4 177 330</b>	<b>2 381 662</b>	<b>9 013 270</b>	<b>8 445 290</b>	<b>6 659 588</b>	<b>4 289 690</b>	<b>7 687 000</b>	<b>1 732 000</b>
	<b>ASSET REGISTER SUMMARY - PPE (WDV)</b>									
	<i>Infrastructure - Road transport</i>									
	<i>Infrastructure - Electricity</i>									
	<i>Infrastructure - Water</i>									
	<i>Infrastructure - Sanitation</i>									
	<i>Infrastructure - Other</i>									
	Infrastructure	-	-	-	-	-	-	-	-	-
	Community	476 979	691 544	349 590	310 000	310 000	231 624	31 624	-	-
	Heritage assets	591 898	627 427	631 417	627 427	627 427	627 427	627 427	627 427	627 427
	Investment properties	-	-	-	-	-	-	-	-	-
	Other assets	50 348 278	51 088 127	45 624 686	56 432 865	55 314 885	48 255 052	47 428 145	50 265 145	47 147 145
	Agricultural Assets	-	-	-	-	-	-	-	-	-
	Biological assets	-	-	-	-	-	-	-	-	-
	Intangibles	-	-	894 823	921 151	1 471 151	1 585 908	2 162 508	1 912 508	1 662 508
	<b>TOTAL ASSET REGISTER SUMMARY - PPE (WDV)</b>	<b>51 417 155</b>	<b>52 407 097</b>	<b>47 500 516</b>	<b>58 291 443</b>	<b>57 723 463</b>	<b>50 700 011</b>	<b>50 249 704</b>	<b>52 805 080</b>	<b>49 437 080</b>

DC9 Frances Baard - Table A9 Asset Management - Continue

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>EXPENDITURE OTHER ITEMS</b>									
<u>Depreciation &amp; asset impairment</u>	2 538 833	3 479 536	22 562 484	4 498 000	4 498 000	4 151 176	5 050 000	4 881 624	4 850 000
<u>Repairs and Maintenance by Asset Class</u>	1 172 759	2 679 743	2 313 608	4 361 730	4 329 330	2 297 508	3 983 410	4 132 710	4 221 730
<i>Infrastructure - Road transport</i>	-	-	-	-	-	-	-	-	-
<i>Infrastructure - Electricity</i>	-	-	-	-	-	-	-	-	-
<i>Infrastructure - Water</i>	-	-	-	-	-	-	-	-	-
<i>Infrastructure - Sanitation</i>	-	-	-	-	-	-	-	-	-
<i>Infrastructure - Other</i>	-	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-	-
Community	53 279	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Other assets	1 119 479	2 679 743	2 313 608	4 361 730	4 329 330	2 297 508	3 983 410	4 132 710	4 221 730
<b>TOTAL EXPENDITURE OTHER ITEMS</b>	<b>3 711 592</b>	<b>6 159 279</b>	<b>24 876 092</b>	<b>8 859 730</b>	<b>8 827 330</b>	<b>6 448 685</b>	<b>9 033 410</b>	<b>9 014 334</b>	<b>9 071 730</b>
<i>Renewal of Existing Assets as % of total capex</i>	11.7%	17.0%	18.2%	29.8%	33.8%	39.5%	31.1%	24.1%	100.0%
<i>Renewal of Existing Assets as % of deprecn"</i>	47.7%	20.4%	1.9%	59.7%	63.5%	63.3%	26.4%	37.9%	35.7%
<i>R&amp;M as a % of PPE</i>	2.3%	5.1%	5.0%	7.6%	7.7%	4.7%	8.3%	8.1%	8.8%
<i>Renewal and R&amp;M as a % of PPE</i>	5.0%	6.0%	6.0%	12.0%	12.0%	10.0%	11.0%	11.0%	12.0%



DC9 Frances Baard - Table A10 Basic service delivery measurement

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Household service targets</b>									
<b><u>Water:</u></b>									
Piped water inside dwelling									
Piped water inside yard (but not in dwelling)									
Using public tap (at least min.service level)									
Other water supply (at least min.service level)									
<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
Using public tap (< min.service level)									
Other water supply (< min.service level)									
No water supply									
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	-	-	-	-	-	-	-	-	-
<b><u>Sanitation/sewerage:</u></b>									
Flush toilet (connected to sewerage)									
Flush toilet (with septic tank)									
Chemical toilet									
Pit toilet (ventilated)									
Other toilet provisions (> min.service level)									
<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
Bucket toilet									
Other toilet provisions (< min.service level)									
No toilet provisions									
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	-	-	-	-	-	-	-	-	-
<b><u>Energy:</u></b>									
Electricity (at least min.service level)									
Electricity - prepaid (min.service level)									
<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
Electricity (< min.service level)									
Electricity - prepaid (< min. service level)									
Other energy sources									
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Table A10 Basic service delivery measurement - Continue

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b><u>Refuse:</u></b>									
Removed at least once a week									
<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
Removed less frequently than once a week									
Using communal refuse dump									
Using own refuse dump									
Other rubbish disposal									
No rubbish disposal									
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	-	-	-	-	-	-	-	-	-
<b><u>Households receiving Free Basic Service</u></b>									
Water (6 kilolitres per household per month)									
Sanitation (free minimum level service)									
Electricity/other energy (50kwh per household per month)									
Refuse (removed at least once a week)									
<b><u>Cost of Free Basic Services provided (R'000)</u></b>									
Water (6 kilolitres per household per month)									
Sanitation (free sanitation service)									
Electricity/other energy (50kwh per household per month)									
Refuse (removed once a week)									
<b>Total cost of FBS provided (minimum social package)</b>	-	-	-	-	-	-	-	-	-
<b><u>Highest level of free service provided</u></b>									
Property rates (R value threshold)									
Water (kilolitres per household per month)									
Sanitation (kilolitres per household per month)									
Sanitation (Rand per household per month)									
Electricity (kwh per household per month)									
Refuse (average litres per week)									

DC9 Frances Baard - Table A10 Basic service delivery measurement - Continue

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Revenue cost of free services provided (R'000)</b>									
Property rates (R15 000 threshold rebate)									
Property rates (other exemptions, reductions and rebates)									
Water									
Sanitation									
Electricity/other energy									
Refuse									
Municipal Housing - rental rebates									
Housing - top structure subsidies									
Other									
<b>Total revenue cost of free services provided (total social package)</b>	-	-	-	-	-	-	-	-	-

***OTHER RELATED SUPPORTING  
DOCUMENTATION***

DC9 Frances Baard - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>R</b>									
<b>REVENUE ITEMS:</b>									
<u>Property rates</u>									
Total Property Rates									
<i>less Revenue Foregone</i>									
<b>Net Property Rates</b>	-	-	-	-	-	-	-	-	-
<u>Service charges - electricity revenue</u>									
Total Service charges - electricity revenue									
<i>less Revenue Foregone</i>									
<b>Net Service charges - electricity revenue</b>	-	-	-	-	-	-	-	-	-
<u>Service charges - water revenue</u>									
Total Service charges - water revenue									
<i>less Revenue Foregone</i>									
<b>Net Service charges - water revenue</b>	-	-	-	-	-	-	-	-	-
<u>Service charges - sanitation revenue</u>									
Total Service charges - sanitation revenue									
<i>less Revenue Foregone</i>									
<b>Net Service charges - sanitation revenue</b>	-	-	-	-	-	-	-	-	-
<u>Service charges - refuse revenue</u>									
Total refuse removal revenue									
Total landfill revenue									
<i>less Revenue Foregone</i>									
<b>Net Service charges - refuse revenue</b>	-	-	-	-	-	-	-	-	-
<u>Other Revenue by source</u>									
<i>List other revenue by source</i>									
Actuarial Gains	2 867 566	242 288	250 656						
Other income	371 883	755 884	82 135	24 500	24 500	59 716	24 000	24 000	24 000
Discontinued operations	212 464	428 377							
<b>Total 'Other' Revenue</b>	<b>3 451 913</b>	<b>1 426 549</b>	<b>332 791</b>	<b>24 500</b>	<b>24 500</b>	<b>59 716</b>	<b>24 000</b>	<b>24 000</b>	<b>24 000</b>

## DC9 Frances Baard - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance' - Continue

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>R</b>									
<b>EXPENDITURE ITEMS:</b>									
<b>Employee related costs</b>									
Basic Salaries and Wages	19 900 876	22 878 618	24 103 170	29 852 880	29 852 880	26 087 753	33 557 870	35 387 340	38 303 660
Pension and UIF Contributions	3 577 082	3 470 829	3 723 937	4 794 480	4 794 480	4 041 005	5 302 180	5 722 650	6 056 730
Medical Aid Contributions	872 816	973 495	1 087 820	1 321 980	1 321 980	1 149 435	1 446 570	1 562 470	1 684 040
Overtime	39 833	36 148	57 765	15 000	20 000	47 903	32 000	15 000	15 000
Performance Bonus	699 596	405 240	209 320	464 450	464 450	396 057	583 590	609 030	641 670
Motor Vehicle Allowance	1 599 245	1 817 504	1 891 503	2 358 330	2 358 330	2 154 640	2 620 430	2 696 870	2 558 270
Cellphone Allowance	155 611	109 752	180 511	171 000	171 000	170 743	230 400	230 400	230 400
Housing Allowances	520 435	531 608	527 834	567 060	567 060	391 338	477 960	489 180	489 180
Other benefits and allowances		505 786	798 513	1 267 160	1 267 160	911 736	1 464 310	1 519 550	1 624 280
Payments in lieu of leave	161 803	525 849	882 771	699 650	699 650	546 052	756 400	777 890	823 540
Long service awards	825 976	60 381	141 326	180 240	180 240	178 404	205 580	217 360	228 050
Post-retirement benefit obligations	-	468 950	304 037	864 220	864 220	738 311	820 840	901 920	991 070
<i>sub-total</i>	<b>28 353 272</b>	<b>31 784 160</b>	<b>33 908 509</b>	<b>42 556 450</b>	<b>42 561 450</b>	<b>36 813 377</b>	<b>47 498 130</b>	<b>50 129 660</b>	<b>53 645 890</b>
<u>Less: Employees costs capitalised to PPE</u>									
<b>Total Employee related costs</b>	<b>28 353 272</b>	<b>31 784 160</b>	<b>33 908 509</b>	<b>42 556 450</b>	<b>42 561 450</b>	<b>36 813 377</b>	<b>47 498 130</b>	<b>50 129 660</b>	<b>53 645 890</b>
<b>Contributions recognised - capital</b>									
<i>List contributions by contract</i>									
<b>Total Contributions recognised - capital</b>	-	-	-	-	-	-	-	-	-
<b>Depreciation &amp; asset impairment</b>									
Depreciation of Property, Plant & Equipment	2 538 833	3 479 536	3 897 820	4 498 000	4 498 000	4 151 176	5 050 000	4 881 624	4 850 000
Lease amortisation									
Capital asset impairment			18 664 664						
Depreciation resulting from revaluation of PPE									
<b>Total Depreciation &amp; asset impairment</b>	<b>2 538 833</b>	<b>3 479 536</b>	<b>22 562 484</b>	<b>4 498 000</b>	<b>4 498 000</b>	<b>4 151 176</b>	<b>5 050 000</b>	<b>4 881 624</b>	<b>4 850 000</b>
<b>Bulk purchases</b>									
Electricity Bulk Purchases									
Water Bulk Purchases									
<b>Total bulk purchases</b>	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance' - Continue

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>R</b>									
<b>Transfers and grants</b>									
Cash transfers and grants	135 000	135 000	135 000	135 000	135 000	135 000	135 000	135 000	135 000
Non-cash transfers and grants	41 655 767	28 191 868	26 246 679	45 556 700	45 423 690	37 639 142	42 802 480	28 202 360	30 008 350
<b>Total transfers and grants</b>	<b>41 790 767</b>	<b>28 326 868</b>	<b>26 381 679</b>	<b>45 691 700</b>	<b>45 558 690</b>	<b>37 774 142</b>	<b>42 937 480</b>	<b>28 337 360</b>	<b>30 143 350</b>
<b>Contracted services</b>									
<i>List services provided by contract</i>									
<i>sub-total</i>	-	-	-	-	-	-	-	-	-
Allocations to organs of state:									
Electricity									
Water									
Sanitation									
Other									
<b>Total contracted services</b>	-	-	-	-	-	-	-	-	-
<b>Other Expenditure By Type</b>									
Collection costs									
Contributions to 'other' provisions									
Consultant fees	1 483 581	1 462 860	2 512 257	1 285 800	1 285 800	242 514	950 500	962 730	973 000
Audit fees	1 028 497	1 070 507	1 330 070	1 400 000	1 400 000	1 430 000	1 600 000	1 600 000	1 600 000
General expenses	334 965	423 176	487 169	557 960	557 960	161 610	373 310	381 570	391 660
<i>Advertisement</i>	441 080	879 458	679 809	1 117 090	1 117 090	882 896	965 300	988 070	1 007 420
<i>Affiliation Fees</i>	202 939	253 768	305 936	335 400	400 000	400 000	474 980	500 000	536 460
<i>Bank Charges</i>	53 387	55 538	52 934	68 640	100 000	85 000	65 000	65 000	65 000
<i>Printing, stationery &amp; publications</i>	374 729	488 692	461 640	814 710	824 710	569 833	751 690	758 700	766 720
<i>Entertainment</i>	186 302	259 259	212 827	297 400	297 400	232 111	250 000	259 000	259 000
<i>Free basic services</i>	11 406	-	-	-	-	-	-	-	-
<i>Motor vehicle opratinbg cost</i>	402 182	429 558	755 336	700 550	703 950	633 142	777 190	772 710	766 370
<i>Motot vehicle usage</i>	(419 709)	(32 628)	(63 126)	-	-	(41 594)	-	-	-
<i>Insurance</i>	190 986	241 865	271 889	419 610	309 590	281 323	313 000	316 150	318 800
<i>Actuarial Losses</i>	176 834	655 877	1 514 214	500 000	500 000	500 000	500 000	500 000	500 000
<i>Municipal services &amp; Taxes</i>	277 264	500 802	748 821	1 725 890	1 725 890	874 502	1 450 000	1 641 140	1 745 390
<i>Postage</i>	9 977	10 382	6 215	10 000	10 000	15 230	13 500	13 500	13 500
<i>Office requirements</i>	12 613	7 376	22 087	16 510	16 510	6 476	16 300	15 770	15 820
<i>Pauper Burials</i>	11 200	2 000	4 500	10 000	20 400	-	20 000	20 000	20 000

DC9 Frances Baard - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance' - Continue

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>R</b>									
<i>Protective clothing</i>	8 472	11 928	14 883	25 800	25 800	18 639	31 700	32 790	33 710
<i>Relocation Cost</i>	56 068	236 505	43 644	85 000	85 000	-	85 000	85 000	85 000
Rentals	379 229	239 746	58 481	192 770	168 770	78 906	21 000	21 250	21 460
Security Services	172 889	344 641	414 251	464 510	464 510	447 073	499 850	524 840	545 830
Telecommunications	412 268	477 599	500 609	662 370	649 070	482 417	728 000	744 450	759 290
Training, Study Busaries, CinfERENCE & Seminars	809 200	762 523	985 439	1 578 350	1 632 350	987 789	1 754 050	1 768 970	1 771 850
Accommpdation	-	663 663	926 784	1 702 500	1 691 300	830 685	982 160	1 036 520	1 046 140
Transportation	1 179 459	561 329	634 940	1 224 260	1 321 690	835 431	972 200	983 430	989 120
<b>Total 'Other' Expenditure</b>	<b>7 795 820</b>	<b>10 006 422</b>	<b>12 881 610</b>	<b>15 195 120</b>	<b>15 307 790</b>	<b>9 953 985</b>	<b>13 594 730</b>	<b>13 991 590</b>	<b>14 231 540</b>
<b>Repairs and Maintenance by Expenditure Item</b>									
Employee related costs									
Other materials	1 172 759	2 679 828	2 313 608	4 361 730	4 329 330	2 297 508	3 983 410	4 132 710	4 221 730
Contracted Services									
Other Expenditure									
<b>Total Repairs and Maintenance Expenditure</b>	<b>1 172 759</b>	<b>2 679 828</b>	<b>2 313 608</b>	<b>4 361 730</b>	<b>4 329 330</b>	<b>2 297 508</b>	<b>3 983 410</b>	<b>4 132 710</b>	<b>4 221 730</b>



DC9 Frances Baard - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Vote 1 - Executive & Council	Vote 2 - Budget & Treasury	Vote 3 - Corporate Services	Vote 4 - Planning & Development	Vote 5 - Project Management & Advisory Services	Total
<b>R</b>						
<b>Revenue By Source</b>						
Property rates						-
Property rates - penalties & collection charges						-
Service charges - electricity revenue						-
Service charges - water revenue						-
Service charges - sanitation revenue						-
Service charges - refuse revenue						-
Service charges - other						-
Rental of facilities and equipment		50 400			910 810	961 210
Interest earned - external investments		4 619 200				4 619 200
Interest earned - outstanding debtors						-
Dividends received						-
Fines						-
Licences and permits						-
Agency services						-
Other revenue		24 000				24 000
Transfers recognised - operational	3 716 000	77 280 000	3 600 000	890 000	8 329 000	93 815 000
Gains on disposal of PPE		60 000				60 000
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>3 716 000</b>	<b>82 033 600</b>	<b>3 600 000</b>	<b>890 000</b>	<b>9 239 810</b>	<b>99 479 410</b>
<b>Expenditure By Type</b>						
Employee related costs	8 918 400	8 221 230	13 157 410	8 676 390	8 524 700	47 498 130
Remuneration of councillors	5 678 840	-	-	-	-	5 678 840
Debt impairment	3 000	-	-	-	-	3 000
Depreciation & asset impairment	-	3 670 000	1 200 000	-	180 000	5 050 000
Finance charges	-	2 215 200	-	-	-	2 215 200
Bulk purchases	-	-	-	-	-	-
Other materials	144 000	925 100	2 428 250	217 060	269 000	3 983 410
Contracted services	-	-	-	-	-	-
Transfers and grants	580 000	1 050 000	2 014 340	9 236 140	30 057 000	42 937 480
Other expenditure	3 915 750	2 126 980	5 088 820	1 112 230	1 350 950	13 594 730
Loss on disposal of PPE	-	200 000	-	-	-	200 000
<b>Total Expenditure</b>	<b>19 239 990</b>	<b>18 408 510</b>	<b>23 888 820</b>	<b>19 241 820</b>	<b>40 381 650</b>	<b>121 160 790</b>
<b>Surplus/(Deficit)</b>	<b>(15 523 990)</b>	<b>63 625 090</b>	<b>(20 288 820)</b>	<b>(18 351 820)</b>	<b>(31 141 840)</b>	<b>(21 681 380)</b>
Transfers recognised - capital						-
Contributions recognised - capital						-
Contributed assets						-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>(15 523 990)</b>	<b>63 625 090</b>	<b>(20 288 820)</b>	<b>(18 351 820)</b>	<b>(31 141 840)</b>	<b>(21 681 380)</b>

DC9 Frances Baard - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>R</b>									
<b>ASSETS</b>									
<u>Call investment deposits</u>									
Call deposits < 90 days	62 500 000	70 500 000	83 500 000	45 000 000	45 000 000	75 860 412	59 000 000	58 723 000	65 104 000
Other current investments > 90 days				2 800 000	2 800 000				
<b>Total Call investment deposits</b>	<b>62 500 000</b>	<b>70 500 000</b>	<b>83 500 000</b>	<b>47 800 000</b>	<b>47 800 000</b>	<b>75 860 412</b>	<b>59 000 000</b>	<b>58 723 000</b>	<b>65 104 000</b>
<u>Consumer debtors</u>									
Consumer debtors									
Less: Provision for debt impairment									
<b>Total Consumer debtors</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<u>Debt impairment provision</u>									
Balance at the beginning of the year									
Contributions to the provision									
Bad debts written off									
<b>Balance at end of year</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<u>Property, plant and equipment (PPE)</u>									
PPE at cost/valuation (excl. finance leases)	59 833 079	63 105 397	60 088 539	78 866 920	77 748 940	66 748 126	71 037 816	78 724 816	80 456 816
Leases recognised as PPE		266 597	266 597	266 597	266 597	266 597			
Less: Accumulated depreciation	8 415 924	10 964 896	13 749 444	21 763 226	21 763 226	17 900 620	22 950 620	27 832 244	32 682 244
<b>Total Property, plant and equipment (PPE)</b>	<b>51 417 155</b>	<b>52 407 097</b>	<b>46 605 692</b>	<b>57 370 291</b>	<b>56 252 311</b>	<b>49 114 103</b>	<b>48 087 197</b>	<b>50 892 572</b>	<b>47 774 572</b>
<b>LIABILITIES</b>									
<u>Current liabilities - Borrowing</u>									
Short term loans (other than bank overdraft)									
Current portion of long-term liabilities	1 129 864	1 292 771	1 332 911	1 444 020	1 444 020	1 444 018	1 605 705	1 785 496	1 985 418
<b>Total Current liabilities - Borrowing</b>	<b>1 129 864</b>	<b>1 292 771</b>	<b>1 332 911</b>	<b>1 444 020</b>	<b>1 444 020</b>	<b>1 444 018</b>	<b>1 605 705</b>	<b>1 785 496</b>	<b>1 985 418</b>
<u>Trade and other payables</u>									
Trade and other creditors	5 643 379	2 267 558	5 368 725	1 200 000	1 200 000	3 000 000	3 035 000	3 070 000	3 105 000
Unspent conditional transfers	6 544 350	4 727 393	2 178 633	578 441	578 441	-	-	-	-
VAT									
<b>Total Trade and other payables</b>	<b>12 187 729</b>	<b>6 994 951</b>	<b>7 547 358</b>	<b>1 778 441</b>	<b>1 778 441</b>	<b>3 000 000</b>	<b>3 035 000</b>	<b>3 070 000</b>	<b>3 105 000</b>
<u>Non current liabilities - Borrowing</u>									
Borrowing	14 136 733	12 814 926	11 485 678	10 057 998	10 057 998	10 075 959	8 470 254	6 684 758	4 699 339
Finance leases (including PPP asset element)									
<b>Total Non current liabilities - Borrowing</b>	<b>14 136 733</b>	<b>12 814 926</b>	<b>11 485 678</b>	<b>10 057 998</b>	<b>10 057 998</b>	<b>10 075 959</b>	<b>8 470 254</b>	<b>6 684 758</b>	<b>4 699 339</b>

DC9 Frances Baard - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position' - Continue

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>R</b>									
<b>Provisions - non-current</b>									
Retirement benefits	18 937 790	20 098 679	22 526 251	13 548 679	13 548 679	22 366 189	17 971 479	16 367 682	14 292 941
<i>List other major provision items</i>									
Refuse landfill site rehabilitation									
Other									
<b>Total Provisions - non-current</b>	<b>18 937 790</b>	<b>20 098 679</b>	<b>22 526 251</b>	<b>13 548 679</b>	<b>13 548 679</b>	<b>22 366 189</b>	<b>17 971 479</b>	<b>16 367 682</b>	<b>14 292 941</b>
<b>CHANGES IN NET ASSETS</b>									
<b>Accumulated Surplus/(Deficit)</b>									
Accumulated Surplus/(Deficit) - opening balance	45 320 290	62 896 446	76 169 343	87 958 072	87 958 072	64 025 006	62 358 167	54 540 928	60 612 573
GRAP adjustments									
Restated balance	45 320 290	62 896 446	76 169 343	87 958 072	87 958 072	64 025 006	62 358 167	54 540 928	60 612 573
Surplus/(Deficit)	4 348 026	13 623 343	(11 271 720)	(22 019 290)	(22 396 680)	(83 219)	(21 681 380)	(3 371 114)	(2 370 400)
Appropriations to Reserves	(2 691 550)	(4 415 020)	(3 450 000)	(9 013 270)	(9 013 270)	(8 445 290)			-
Transfers from Reserves	9 982 610	3 655 643	2 339 778	9 013 270	9 013 270	6 659 588	4 289 690	-	-
Depreciation offsets	233 543	237 605	237 605	237 605	237 605	237 605	237 605	237 605	237 605
Other adjustments	5 703 528	171 325		8		(35 523)	9 336 845	9 205 155	9 210 167
<b>Accumulated Surplus/(Deficit)</b>	<b>62 896 447</b>	<b>76 169 343</b>	<b>64 025 006</b>	<b>66 176 395</b>	<b>65 798 997</b>	<b>62 358 167</b>	<b>54 540 928</b>	<b>60 612 573</b>	<b>67 689 945</b>
<b>Reserves</b>									
Housing Development Fund									
Capital replacement	3 652 491	4 411 867	5 522 089	5 028 797	5 028 797	7 307 792	3 018 102	3 018 102	3 018 102
Self-insurance									
Other reserves									
Revaluation	6 065 911	5 828 304	21 379 051	5 353 095	4 785 115	20 811 071	20 243 091	19 675 111	19 107 131
<b>Total Reserves</b>	<b>9 718 402</b>	<b>10 240 171</b>	<b>26 901 140</b>	<b>10 381 892</b>	<b>9 813 912</b>	<b>28 118 863</b>	<b>23 261 193</b>	<b>22 693 213</b>	<b>22 125 233</b>
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	<b>72 614 849</b>	<b>86 409 514</b>	<b>90 926 147</b>	<b>76 558 288</b>	<b>75 612 909</b>	<b>90 477 030</b>	<b>77 802 120</b>	<b>83 305 786</b>	<b>89 815 178</b>

Total capital expenditure includes expenditure on nationally significant priorities:

Provision of basic services									
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DC9 Frances Baard - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Basic Services	Provision & maintenance of infrastructure & basic services		17 377 832	21 144 840	9 101 029	8 941 000	8 941 000	8 997 000	9 239 810	7 970 160	8 119 170
	Housing		1 550 172	2 083 235	3 148 561	1 200 000	1 200 000	1 200 000	-	-	-
	Water provision		21 259	12 789	-	-	-	-	-	-	-
	Sanitation Services		-	3 360	-	-	-	-	-	-	-
	Refuse Removal		-	6 840	-	-	-	-	-	-	-
	Electricity Provision		8 134	-	-	-	-	-	-	-	-
Municipal Institutional Development And Transformation	Social Services										
	Integrated Development Planning		2 167 462								
	Planning & Development			1 511 947	1 200 000	1 000 000	1 000 000	1 000 000	890 000	934 000	967 000
	Environmental Health		214 409	153 845	5 061 638	3 700 000	3 274 870	3 274 870	3 000 000	3 000 000	3 000 000
	Fire Fighting & Disaster Management		1 411 510	961 842	-	-	-	-	600 000	630 000	662 000
Local Economic Development	Local economic Development & Tourism		50 000	50 000	-	-	-	-	-	-	-
Municipal Financial Viability and Management	To effectively manage the revenue and expenditure functions of the municipality		66 158 139	69 705 872	73 721 632	78 646 700	78 646 700	79 492 444	80 783 600	87 849 560	94 197 570
	To implement an effective system of budgeting and in year reporting procedures		3 617 566	1 242 288	1 250 000	1 250 000	1 250 000	1 250 000	1 250 000	1 250 000	1 250 000
Good Governance and Public Participation	Good Governance		1 258 810	1 393 914	1 762 682	3 318 000	3 318 000	3 318 000	3 716 000	4 687 000	4 864 000
Allocations to other priorities											
Total Revenue (excluding capital transfers and contributions)			93 835 290	98 270 774	95 245 541	98 055 700	97 630 570	98 532 313	99 479 410	106 320 720	113 059 740

DC9 Frances Baard - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Basic Services	To facilitate and support the eradication of backlogs & maintenance of infrastructure		27 088 778	23 855 196	38 250 073	32 988 060	32 897 060	27 788 512	32 932 170	19 868 410	21 403 820
	Provision of basic services to other rural areas within DMA		31 719	48 903	-	-	-	-	-	-	-
	To support maintenance of municipal roads		273 399	429 944	637 784	831 180	848 560	668 775	910 810	917 160	943 170
	To facilitate and support provision of housing		1 875 153	2 148 223	3 167 549	4 588 320	4 893 920	3 148 353	4 652 030	4 689 440	5 161 170
	Management of basic service delivery		1 493 649	1 710 459	2 262 487	1 789 370	1 740 300	1 592 199	1 886 640	1 970 910	2 055 600
Municipal Institutional Development And Transformation	Prepare and monitor implementation of IDP		3 212 150	1 276 885	1 367 057	1 889 200	1 889 200	1 291 945	729 000	761 850	804 480
	Mange of planning & Development services		1 026 416	2 811 206	2 615 986	2 471 630	2 471 630	2 441 020	2 476 680	2 604 680	2 722 510
	To Prepare and Review Spatial Development Frameworks in Municipalities and DMA		861 864	1 371 875	1 245 258	2 236 620	2 500 370	1 736 343	3 488 990	2 282 880	2 382 530
	Develop and supply geographic information services to users in the district		500 858	768 930	1 280 346	2 463 230	2 463 230	2 405 545	2 987 300	3 883 620	4 055 330
	To facilitate community related services in the DMA		399 477	-	-	-	-	-	-	-	-
	Provision of effective IT service to all users & stakeholders		2 483 470	3 917 586	3 526 742	4 667 780	4 827 780	3 767 864	4 299 310	4 511 140	4 655 180
	Provision of an efficient and effective HR & performance management Function		2 113 319	3 079 489	3 444 611	4 271 570	4 271 570	3 238 412	5 191 700	5 362 000	5 513 380
	To manage auxiliary services efficiently and effectively		5 741 446	5 099 127	5 490 868	8 129 780	8 129 780	6 336 459	7 950 700	8 429 300	8 883 560
	Rendering of effective environmental protection services an food safety programmes		2 203 681	1 712 597	3 691 476	2 995 040	2 512 310	1 853 855	2 649 920	2 480 160	2 626 110
Rendering of disaster management services in the district		2 435 139	2 622 317	3 351 664	4 583 770	4 445 740	3 784 041	4 842 960	4 456 100	4 707 460	

DC9 Frances Baard - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure) - Continue

Strategic Objective	Goal	Goal Code	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R											
Local Economic Development	Enhance local economic development through LED capacity building and tourism		3 972 439	4 055 598	5 078 891	8 370 860	8 626 860	6 746 107	8 514 080	8 487 380	9 302 070
Municipal Financial Viability and Management	Ensure that all financial systems and procedures are managed properly and effectively		8 762 171	5 570 139	4 984 072	5 909 630	6 049 630	5 935 692	5 794 720	5 737 050	5 657 810
	To implement an effective system of supply chain management		1 324 826	1 849 296	2 170 264	2 405 610	2 405 610	2 202 523	2 476 750	2 613 150	2 761 920
	To implement an effective system of budgeting and in year reporting procedures		4 088 269	7 086 559	7 563 195	6 734 041	6 734 041	5 471 707	6 700 421	6 643 065	6 750 012
	To effectively manage the revenue and expenditure functions of the municipality and ensure that proper asset management systems are in place		1 589 787	1 849 510	3 118 007	2 667 010	2 518 770	2 860 168	2 856 240	2 968 900	3 086 470
	To establish a support service to category "B" municipalities		355 502	620 598	657 669	585 569	585 569	475 801	580 379	575 229	583 638
Good Governance and Public Participation	Political oversight & administration		9 959 641	9 241 509	8 391 895	12 877 430	12 596 030	10 146 228	12 347 360	13 504 480	14 111 390
	Ensure accountable administration		5 948 190	2 175 131	2 972 979	4 210 660	4 210 660	3 018 482	5 104 110	5 037 680	5 272 060
	Communication Services		1 745 922	1 346 270	1 248 390	2 408 630	2 408 630	1 705 500	1 788 520	1 907 250	1 990 470
Allocations to other priorities											
Total Expenditure			89 487 265	84 647 346	106 517 261	120 074 990	120 027 250	98 615 532	121 160 790	109 691 834	115 430 140

DC9 Frances Baard - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Basic Services	To facilitate and support the eradication of backlogs in infrastructure	A									
	Provision of basic services to other rural areas within DMA	A									
	To support maintenance of municipal roads	A	-	-	178 050	-	-	-	-	-	-
	To support the maintenance of municipal infrastructure	A									
	To facilitate and support provision of housing	A	306 816	6 279	41 884	642 700	547 820	547 820	91 000	-	-
	Management of basic service delivery	A	8 279 945	684 513	1 087 009	212 000	212 000	190 000	520 000	3 155 000	-
Municipal Institutional Development And Transformation	Prepare and monitor implementation of IDP	B	-	-	-	-	-	-	-	-	-
	Mange of planning & Development services	B	7 012	-	-	-	-	-	-	-	-
	To Prepare and Review Spatial Development Frameworks in Municipalities and DMA	B	-	13 946	-	-	-	-	29 500	-	-
	Develop and supply geographic information services to users in the district	B	60 884	90 942	19 500	90 000	90 000	87 500	85 000	-	-
	To facilitate community related services in the DMA	B									
	Provision of effective IT service to all users & stakeholders	B	556 976	2 043 038	583 792	900 000	900 000	900 000	520 800	132 000	132 000

DC9 Frances Baard - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure) - Continue

Strategic Objective	Goal	Goal Code	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R	Provision of an efficient and effective HR & performance management Function	B	45 000	6 931	-	21 500	21 500	-	43 890	-	-
	To manage auxiliary services efficiently and effectively	B	358 878	35 773	9 296	509 270	1 059 270	300 960	610 300	-	-
	Rendering of effective environmental protection services an food safety programmes	B	12 419	-	-	3 000	3 000	-	60 000	-	-
	Rendering of disaster management services in the district	B	182 547	791 750	1 101	4 672 000	3 478 900	2 544 121	1 385 000	2 800 000	-
Local Economic Development	Enhance local economic development trough LED capacity building and tourism	C	-	27 093	28 090	10 000	10 000	-	-	-	-
Municipal Financial Viability and Management	Ensure that all financial systems and procedures are managed properly and effectively	D	2 805	10 650	-	-	-	-	4 000	-	-
	To implement a effective system of supply chain management	D	5 262	-	-	71 000	71 000	71 000	28 200	-	-
	To implement an effective system of budgeting and in year reporting procedures	D	-	109 186	2 798	-	-	-	-	-	-
	To effectively manage the revenue and expenditure functions of the municipality and ensure that proper asset management systems are in place	D	429 984	278 109	292 526	1 755 000	1 925 000	1 903 885	830 000	1 600 000	1 600 000



DC9 Frances Baard - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure) - Continue

Strategic Objective	Goal	Goal Code	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Good Governance and Public Participation	To establish a support service to category "B" municipalities	D									
	Political oversight & administration	E	42 045	68 293	1 550	1 400	1 400	-	-	-	-
	Ensure accountable administration	E	19 121	9 236	99 700	6 000	6 000	-	75 000	-	-
	Communication Services	E	56 840	1 579	36 366	119 400	119 400	114 302	7 000	-	-
Allocations to other priorities											
<b>Total Capital Expenditure</b>			<b>10 366 535</b>	<b>4 177 318</b>	<b>2 381 662</b>	<b>9 013 270</b>	<b>8 445 290</b>	<b>6 659 588</b>	<b>4 289 690</b>	<b>7 687 000</b>	<b>1 732 000</b>

DC9 Frances Baard - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Vote1 - Executive &amp; Council</b>										
<b>Good Governance and Public Participation</b>										
<b>Committee Services &amp; Administration</b>										
To ensure administrative support to Council and the office of the Municipal Manager.	% compliance with applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<b>Communications</b>										
To implement projects in order to sustain a positive public opinion about service delivery in the district.	%/number of identified projects completed	100.0%	100.0%	100.0%	50.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To facilitate communications programmes to improve on a "one message" approach in the district.	%/number of identified programmes completed	100.0%	100.0%	100.0%	50.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To implement a support plan for staff morale and motivation.	% implementation of the support plan	100.0%	100.0%	100.0%	50.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<b>Internal Audit &amp; Risk Management</b>										
To assist in the risk management process in the district.	% implementation of approved Internal Audit Plan (risk management)	100.0%	100.0%	100.0%	95.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To implement the approved Internal Audit plan.	% implementation of approved Internal Audit Plan	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To comply with the shared services capacity building	% compliance with approved Internal Audit Plan capacity building plan for	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<b>Vote2 - Budget &amp; Treasury</b>										
<b>Sound Financial Management</b>										
<b>Budget Office</b>										
To ensure budget process & reporting mechanisms are in line with MFMA & NT guidelines.	% of compliance with applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To ensure accurate & timeous reporting to all stakeholders.	% of compliance with applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To compile & implement a financial plan.	% Implementation of approved Financial Plan	-	-	-	50.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To support with capacity building & performance management.	% of identified programmes				60.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<b>Revenue &amp; Expenditure</b>										
To maintain an effective payroll management system as per legislation.	% of compliance with applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To ensure creditor payments as per legislation.	% of compliance with applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To manage & maintain an effective revenue system.	% of compliance with applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

DC9 Frances Baard - Supporting Table SA7 Measureable performance objectives - Continue

Description	Unit of measurement	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<i>To manage financial resources according to councils investment policy.</i>	% of compliance with applicable policy	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<b>To effectively manage councils assets.</b>	% of compliance with applicable policy	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>SCM</i>										
<i>To acquire goods &amp; services timely in accordance with councils SCM policy.</i>	% of compliance with applicable policy	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To maintain an effective store function in accordance with Council's SCM policy.</i>	% of compliance with applicable policy	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<b>To promote &amp; increase procurement with SMME's in accordance with Council's SCM policy.</b>	% of compliance with applicable policy	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<b>Support effective &amp; efficient financial management principles &amp; procedures at category B municipalities</b>										
<i>Budget Office</i>										
<b>To support category B municipalities in financial management &amp; reporting.</b>	% of identified programmes completed	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>SCM</i>										
<b>To assist category B municipalities with SCM.</b>	% of identified programmes completed	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<b>Vote 3 - Corporate Services</b>										
<b>Provide an effective, efficient &amp; economic information communication technology environment for improved service delivery</b>										
<i>ICT</i>										
<i>To create a conducive IT environment that enables service delivery.</i>	% of identified programmes	50.0%	55.0%	55.0%	60.0%	60.0%	60.0%	70.0%	80.0%	100.0%
<i>To facilitate the creation of a conducive IT environment in the local municipalities of the district.</i>	% of identified programmes	50.0%	60.0%	65.0%	62.0%	65.0%	65.0%	70.0%	80.0%	90.0%
<b>To institute business continuity in the district by 2016.</b>	% of identified programmes	-	-	-	70.0%	70.0%	70.0%	75.0%	80.0%	100.0%

DC9 Frances Baard - Supporting Table SA7 Measureable performance objectives - Continue

Description	Unit of measurement	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>To provide a fully effective human resource management function to the district &amp; support local municipalities</b>										
<i>HR</i>										
<i>To provide, support &amp; assistance with labour relations management.</i>	% of compliance to applicable legislation & policy	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To provide, support &amp; assist with organisational development functions.</i>	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To provide, support &amp; assist l/m's in the district with sound human resource administration.</i>	Excellent Service delivery to the district	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To provide, support &amp; assist the l/m's in the district with training &amp; development programmes.</i>	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To ensure effective human resource planning.</i>	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<b>To ensure the establishment of a district HR forum.</b>	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<b>To ensure efficient, effective &amp; economic office support services</b>										
<i>Office Support Services</i>										
<i>To maintain quality customer-care services in the district.</i>	% reduction in complaints	50.0%	60.0%	65.0%	65.0%	70.0%	70.0%	75.0%	80.0%	85.0%
Rendering of administrative support	Excellent Service delivery to the district	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<b>Maintenance of machinery &amp; payment of expenditure</b>	% of compliance to applicable legislation, policies & service level agreements	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<b>To render effective &amp; sustained municipal</b>										
<i>Environmental Health</i>										
<i>To improve the quality of water in the district in accordance to the Blue &amp; Green Drop Regulations by 2014</i>	% of identified programmes							60.0%	80.0%	100.0%
<i>To render municipal health education &amp; awareness programmes in the district by 2012</i>	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

DC9 Frances Baard - Supporting Table SA7 Measureable performance objectives - Continue

Description	Unit of measurement	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
To ensure compliance of food products, food & non-food premises in the district by 2014	% of compliance to applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To render effective & sustained environmental health services in the district										
<i>Environmental Health</i>										
Ensure compliance to environmental policies & standards in the district by 2014	% of compliance to applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To render & or support environmental education & awareness programmes in the district by 2014	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Vote4 - Planning & Development										
To manage the implementation & maintenance of an effective performance management system										
<i>IDP/PMS</i>										
To facilitate & administer performance plans & performance agreements for Section 57 managers, linked to the SDBIP for the financial year	% of compliance to applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To facilitate four (4) quarterly reviews for section 57 managers	% of compliance to applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To compile & submit four (4) quarterly institutional performance reports to the mayoral committee & council	% of compliance to applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To facilitate the annual institutional performance management review iro section 57 managers	% of compliance to applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To amend & update the performance management policy	% of compliance to applicable policy	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To support the implementation & maintenance of performance management in the local municipalities of the district										
<i>IDP/PMS</i>										

DC9 Frances Baard - Supporting Table SA7 Measureable performance objectives - Continue

Description	Unit of measurement	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
To ensure the implementation & maintenance of PMS in the local municipalities in the district	% of compliance to applicable legislation	50.0%	50.0%	50.0%	60.0%	60.0%	60.0%	70.0%	75.0%	80.0%
To facilitate the preparation of credible IDP's in the district										
<i>IDP/PMS</i>										
To prepare & review the district IDP	% of compliance to applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To support the preparation & review of IDP's in the local municipalities	% of compliance to applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To facilitate the review of identified sector plans	% of compliance to applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To grow & diversify the district economy by LED programmes	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
the district (e.g. Agriculture, mining)	% of identified programmes	100.0%	100.0%	100.0%	75.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To facilitate the development of LED strategies for local municipalities	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To develop & promote tourism in the district										
<i>Tourism</i>										
To promote tourism enterprise development	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To facilitate the implementation of the Tourism BEE charter	Compliance to charter	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To support & co-ordinate local stakeholder involvement in tourism	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To support tourism product owners to comply with the Star Grading Council	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To market the district as a preferred tourism destination	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>GIS</i>										
To ensure that the GIS delivers on municipal requirements in accordance with the districts GIS policy										
To ensure that the GIS delivers on municipal requirements in accordance with the districts GIS policy	% of compliance to applicable policy	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

DC9 Frances Baard - Supporting Table SA7 Measureable performance objectives - Continue

Description	Unit of measurement	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<i>To ensure that GIS is used as a planning tool in municipal service delivery</i>	Improved planning	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To document all GIS data in accordance with national &amp; international metadata standards by 2014</i>	% of compliance to standards	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To capacitate both the district &amp; local municipalities about the functionality of GIS as a planning tool</i>	% of identified programmes	60.0%	65.0%	70.0%	75.0%	75.0%	75.0%	80.0%	85.0%	85.0%
<i>To ensure user friendly GIS mapping applications</i>	Sharing of user friendly information	60.0%	65.0%	70.0%	75.0%	75.0%	75.0%	80.0%	85.0%	85.0%
<b>To integrate FBDM's GIS data with other database systems housed within the district municipality</b>	Integrated GIS information systems	50.0%	60.0%	70.0%	70.0%	70.0%	70.0%	75.0%	80.0%	85.0%
<b>To facilitate the development of sustainable human settlement through town planning legislation &amp; policies in the district</b>										
<i>Spatial Planning</i>										
<i>To facilitate the development of Urban areas in accordance with approved spatial plans</i>	% of compliance to applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<b>To facilitate development of local municipalities in accordance with approved plans (Building regulations &amp; town planning schemes, etc.)</b>	% of compliance to applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<b>To ensure effective &amp; efficient disaster risk management in accordance with the relevant disaster management framework</b>										
<i>Fire fighting &amp; Disaster Management</i>										
<i>To build integrated institutional capacity for disaster risk management in the district</i>	Integrated capacity building programmes	50.0%	55.0%	60.0%	65.0%	70.0%	70.0%	75.0%	75.0%	75.0%
<i>To implement the disaster risk reduction management plan by 2014</i>	Implementation of plan	-	-	30.0%	50.0%	100.0%	100.0%	100.0%	100.0%	100.0%

DC9 Frances Baard - Supporting Table SA7 Measureable performance objectives - Continue

Description	Unit of measurement	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
To ensure effective & efficient response & recovery to destitute families	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To reduce the adverse effect of veld fires in the district</i>										
To comply with the veld & forest fires Act 101 of 1998	% of compliance to applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To build fire fighting capacity in the district	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To ensure the effective co-ordination of the security function</i>										
To ensure the safeguarding of council's assets	% of compliance to applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To adhere to Occupational Health &amp; Safety standards by 2013</i>										
To ensure that regular inspections are done as per the OH&S Act	% of compliance to applicable Act	90.0%	95.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Vote 5 - Project Management & Advisory Services										
Provision of basic services										
<i>Project Management Services</i>										
To ensure sustainable municipal infrastructure services in the district	Reduction in service backlogs	75.0%	80.0%	85.0%	93.0%	95.0%	95.0%	100.0%	100.0%	100.0%
To assist with planning & infrastructure project identification	Funded projects	80.0%	85.0%	90.0%	95.0%	95.0%	95.0%	100.0%	100.0%	100.0%
To improve housing delivery within the framework of sustainable human settlements										
<i>Housing</i>										
To ensure that the district acquires level 3 accreditation	% of compliance to applicable legislation	100.0%	110.0%	115.0%	125.0%	125.0%	125.0%	100.0%	100.0%	100.0%
And so on for the rest of the Votes										



DC9 Frances Baard - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 medium term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b><u>Borrowing Management</u></b>										
Credit Rating										
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	3.9%	5.4%	4.3%	2.9%	2.9%	3.9%	3.2%	3.5%	3.3%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	33.2%	57.3%	71.8%	64.1%	64.1%	61.6%	67.5%	65.0%	63.0%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b><u>Safety of Capital</u></b>										
Gearing	Long Term Borrowing/ Funds & Reserves	145.5%	125.1%	42.7%	96.9%	102.5%	35.8%	36.4%	29.5%	21.2%
<b><u>Liquidity</u></b>										
Current Ratio	Current assets/current liabilities	3.8	5.7	6.0	6.2	6.2	7.6	5.8	5.6	6.1
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	3.8	5.7	6.0	6.2	6.2	7.6	5.8	5.6	6.1
Liquidity Ratio	Monetary Assets/Current Liabilities	3.5	5.4	5.8	6.0	5.9	7.4	5.6	5.4	5.9
<b><u>Revenue Management</u></b>										
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		2094.6%	97.1%	194.8%	101.8%	101.8%	0.0%	7.3%	7.3%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)			2108.7%	103.8%	194.8%	101.8%	101.8%	0.0%	7.3%	7.3%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	6.8%	4.1%	3.0%	1.3%	1.3%	2.0%	1.4%	1.9%	1.8%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old									
<b><u>Creditors Management</u></b>										
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA' s 65(e))									
Creditors to Cash and Investments		8.9%	3.1%	6.2%	2.5%	2.5%	3.9%	5.1%	5.2%	4.8%
<b><u>Other Indicators</u></b>										
Electricity Distribution Losses (2)	Total Volume Losses (kW) Total Cost of Losses (Rand '000)									
Water Distribution Losses (2)	Total Volume Losses (kℓ) Total Cost of Losses (Rand '000)									
Employee costs	Employee costs/(Total Revenue - capital revenue)	30.2%	32.3%	35.6%	43.4%	43.6%	37.4%	47.7%	47.1%	47.4%

DC9 Frances Baard - Supporting Table SA8 Performance indicators and benchmarks - Continue

Description of financial indicator	Basis of calculation	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Remuneration	Total remuneration/(Total Revenue - capital revenue)	34.7%	36.7%	40.4%	48.9%	49.1%	42.6%	53.5%	52.8%	53.0%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	1.2%	2.7%	2.4%	4.4%	4.4%	2.3%	4.0%	3.9%	3.7%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	6.3%	7.0%	27.1%	7.0%	7.0%	6.6%	7.3%	6.5%	5.9%
<b><u>IDP regulation financial viability indicators</u></b>										
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	1.6	1.2	1.1	0.9	0.9	0.9	0.9	0.8	0.9
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	481570.3%	1592.7%	567.2%	205.8%	205.8%	344.9%	145.6%	206.7%	201.3%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	19.1	19.9	22.2	10.0	10.2	19.4	11.8	11.1	11.6

DC9 Frances Baard - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Basis of calculation	1996 Census	2001 Census	2007 Survey	2009/10	2010/11	2011/12	Current Year 2012/13	2013/14 Medium Term Revenue & Expenditure Framework		
					Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
<b>Demographics</b>											
Population			324	353	353	382					
Females aged 5 - 14		36	33	32	32	35					
Males aged 5 - 14		36	33	33	33	37					
Females aged 15 - 34		60	59	61	61	69					
Males aged 15 - 34		56	56	66	66	68					
Unemployment		41		44	44	45					
<b>Monthly household income (no. of households)</b>											
No income		33 810	211 456	114 813	114 813	156 799					
R1 - R1 600		18 524	75 407	56 312	56 312						
R1 601 - R3 200			15 678	13 518	13 518	65 014					
R3 201 - R6 400		53 298	12 575	15 101	15 101						
R6 401 - R12 800		56 789	5 935	12 900	12 900	11 748					
R12 801 - R25 600		41 394	1 514	5 781	5 781	54 317					
R25 601 - R51 200		71 756	459	2 273	2 273	20 696					
R52 201 - R102 400		23 175	294	362	362	19 058					
R102 401 - R204 800		14 772	201	271	271	9 448					
R204 801 - R409 600		3 443	44	118	118	672					
R409 601 - R819 200						638					
> R819 200											
<b>Poverty profiles (no. of households)</b>											
< R2 060 per household per month											
Insert description											
<b>Household/demographics (000)</b>											
Number of people in municipal area											
Number of poor people in municipal area											
Number of households in municipal area											
Number of poor households in municipal area											
Definition of poor household (R per month)											
<b>Housing statistics</b>											
Formal											
Informal											
<b>Total number of households</b>		-	-	-	-	-	-	-	-	-	-
Dwellings provided by municipality											
Dwellings provided by province/s											
Dwellings provided by private sector											
<b>Total new housing dwellings</b>		-	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA9 Social, economic and demographic statistics and assumptions - Continue

Description of economic indicator	Basis of calculation	1996 Census	2001 Census	2007 Survey	2009/10	2010/11	2011/12	Current Year 2012/13	2013/14 Medium Term Revenue & Expenditure Framework		
					Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
<u>Economic</u> Inflation/inflation outlook (CPIX) Interest rate - borrowing Interest rate - investment Remuneration increases Consumption growth (electricity) Consumption growth (water)											
<u>Collection rates</u> Property tax/service charges Rental of facilities & equipment Interest - external investments Interest - debtors Revenue from agency services											

Detail on the provision of municipal services for A10

Total municipal services		2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
	<b>Household service targets (000)</b>									
	<b>Water:</b>									
	Piped water inside dwelling									
	Piped water inside yard (but not in dwelling)									
	Using public tap (at least min.service level)									
	Other water supply (at least min.service level)									
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
	Using public tap (< min.service level)									
	Other water supply (< min.service level)									
	No water supply									
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
	<b>Total number of households</b>	-	-	-	-	-	-	-	-	-
	<b>Sanitation/sewerage:</b>									
	Flush toilet (connected to sewerage)									
	Flush toilet (with septic tank)									
	Chemical toilet									
	Pit toilet (ventilated)									
	Other toilet provisions (> min.service level)									
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
	Bucket toilet									
	Other toilet provisions (< min.service level)									
	No toilet provisions									
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
	<b>Total number of households</b>	-	-	-	-	-	-	-	-	-
	<b>Energy:</b>									
	Electricity (at least min.service level)									
	Electricity - prepaid (min.service level)									
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
	Electricity (< min.service level)									
	Electricity - prepaid (< min. service level)									
	Other energy sources									
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
	<b>Total number of households</b>	-	-	-	-	-	-	-	-	-
	<b>Refuse:</b>									
	Removed at least once a week									
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
	Removed less frequently than once a week									
	Using communal refuse dump									
	Using own refuse dump									
	Other rubbish disposal									
	No rubbish disposal									
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
	<b>Total number of households</b>	-	-	-	-	-	-	-	-	-

Municipal in-house services		2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
	<b>Household service targets (000)</b>									
	<b>Water:</b>									
	Piped water inside dwelling									
	Piped water inside yard (but not in dwelling)									
	Using public tap (at least min.service level)									
	Other water supply (at least min.service level)									
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
	Using public tap (< min.service level)									
	Other water supply (< min.service level)									
	No water supply									
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
	<b>Total number of households</b>	-	-	-	-	-	-	-	-	-
	<b>Sanitation/sewerage:</b>									
	Flush toilet (connected to sewerage)									
	Flush toilet (with septic tank)									
	Chemical toilet									
	Pit toilet (ventilated)									
	Other toilet provisions (> min.service level)									
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
	Bucket toilet									
	Other toilet provisions (< min.service level)									
	No toilet provisions									
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
	<b>Total number of households</b>	-	-	-	-	-	-	-	-	-
	<b>Energy:</b>									
	Electricity (at least min.service level)									
	Electricity - prepaid (min.service level)									
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
	Electricity (< min.service level)									
	Electricity - prepaid (< min. service level)									
	Other energy sources									
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
	<b>Total number of households</b>	-	-	-	-	-	-	-	-	-
	<b>Refuse:</b>									
	Removed at least once a week									
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
	Removed less frequently than once a week									
	Using communal refuse dump									
	Using own refuse dump									
	Other rubbish disposal									
	No rubbish disposal									
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
	<b>Total number of households</b>	-	-	-	-	-	-	-	-	-

Municipal entity services		2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Name of municipal entity	<b>Household service targets (000)</b>									
	<b>Water:</b>									
	Piped water inside dwelling									
	Piped water inside yard (but not in dwelling)									
	Using public tap (at least min.service level)									
	Other water supply (at least min.service level)									
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
	Using public tap (< min.service level)									
	Other water supply (< min.service level)									
	No water supply									
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-	
Name of municipal entity	<b>Total number of households</b>	-	-	-	-	-	-	-	-	-
	<b>Sanitation/sewerage:</b>									
	Flush toilet (connected to sewerage)									
	Flush toilet (with septic tank)									
	Chemical toilet									
	Pit toilet (ventilated)									
	Other toilet provisions (> min.service level)									
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
	Bucket toilet									
	Other toilet provisions (< min.service level)									
No toilet provisions										
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-	
Name of municipal entity	<b>Total number of households</b>	-	-	-	-	-	-	-	-	-
	<b>Energy:</b>									
	Electricity (at least min.service level)									
	Electricity - prepaid (min.service level)									
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
	Electricity (< min.service level)									
	Electricity - prepaid (< min. service level)									
	Other energy sources									
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
	<b>Total number of households</b>	-	-	-	-	-	-	-	-	-
Name of municipal entity	<b>Refuse:</b>									
	Removed at least once a week									
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
	Removed less frequently than once a week									
	Using communal refuse dump									
	Using own refuse dump									
	Other rubbish disposal									
	No rubbish disposal									
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
	<b>Total number of households</b>	-	-	-	-	-	-	-	-	-

Services provided by 'external mechanisms'		2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Names of service providers	<b>Household service targets (000)</b>									
	<b>Water:</b>									
	Piped water inside dwelling									
	Piped water inside yard (but not in dwelling)									
	Using public tap (at least min.service level)									
	Other water supply (at least min.service level)									
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
	Using public tap (< min.service level)									
	Other water supply (< min.service level)									
	No water supply									
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
	<b>Total number of households</b>	-	-	-	-	-	-	-	-	-
Names of service providers	<b>Sanitation/sewerage:</b>									
	Flush toilet (connected to sewerage)									
	Flush toilet (with septic tank)									
	Chemical toilet									
	Pit toilet (ventilated)									
	Other toilet provisions (> min.service level)									
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
	Bucket toilet									
	Other toilet provisions (< min.service level)									
	No toilet provisions									
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
	<b>Total number of households</b>	-	-	-	-	-	-	-	-	-
Names of service providers	<b>Energy:</b>									
	Electricity (at least min.service level)									
	Electricity - prepaid (min.service level)									
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
	Electricity (< min.service level)									
	Electricity - prepaid (< min. service level)									
	Other energy sources									
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
	<b>Total number of households</b>	-	-	-	-	-	-	-	-	-
Names of service providers	<b>Refuse:</b>									
	Removed at least once a week									
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
	Removed less frequently than once a week									
	Using communal refuse dump									
	Using own refuse dump									
	Other rubbish disposal									
	No rubbish disposal									
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
	<b>Total number of households</b>	-	-	-	-	-	-	-	-	-



DC9 Frances Baard Supporting Table SA10 Funding measurement

Description	MFMA section	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Funding measures</b>										
Cash/cash equivalents at the year end - R'000	18(1)b	63 067	73 128	86 214	47 554	48 548	77 317	59 959	59 133	65 185
Cash + investments at the yr end less applications - R'000	18(1)b	29 790	48 709	56 225	29 221	28 844	44 920	36 037	36 823	44 914
Cash year end/monthly employee/supplier payments	18(1)b	19.1	19.9	22.2	10.0	10.2	19.4	11.8	11.1	11.6
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4 582	13 861	(11 034)	(21 782)	(22 159)	154	(21 444)	(3 134)	(2 133)
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	N.A.	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	2108.7%	103.8%	194.8%	101.8%	101.8%	13.9%	7.3%	7.3%	7.2%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	1638.4%	229.0%	0.0%	0.5%	0.5%	0.0%	0.3%	0.3%	0.3%
Capital payments % of capital expenditure	18(1)c;19	138.6%	100.0%	100.0%	100.0%	100.0%	90.0%	90.0%	93.9%	90.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a							0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	N.A.	(36.4%)	(28.5%)	(54.8%)	0.0%	53.8%	7.7%	42.9%	0.0%
Long term receivables % change - incr(decr)	18(1)a	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	2.3%	5.1%	5.0%	7.6%	7.7%	4.7%	8.3%	8.1%	8.8%
Asset renewal % of capital budget	20(1)(vi)	11.7%	17.0%	18.2%	29.8%	33.8%	39.5%	31.1%	24.1%	100.0%
<b>Supporting indicators</b>										
% incr total service charges (incl prop rates)	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Property Tax	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - electricity revenue	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - water revenue	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - sanitation revenue	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - refuse revenue	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr in Service charges - other	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total billable revenue	18(1)a	1	253	507	632	632	580	961	968	994
Service charges		-	-	-	-	-	-	-	-	-
Property rates		-	-	-	-	-	-	-	-	-
Service charges - electricity revenue		-	-	-	-	-	-	-	-	-
Service charges - water revenue		-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-
Service charges - refuse removal		-	-	-	-	-	-	-	-	-
Service charges - other		-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		1	253	507	632	632	580	961	968	994
Capital expenditure excluding capital grant funding		10 367	4 177	2 382	9 013	8 445	6 660	4 290	7 687	1 732
Cash receipts from ratepayers	18(1)a	89 346	2 455	1 637	668	668	89	72	72	74
Ratepayer & Other revenue	18(1)a	4 237	2 366	840	656	656	640	985	992	1 018
Change in consumer debtors (current and non-current)		(1 824)	(2 302)	(1 156)	(1 578)	(1 578)	(878)	100	600	-
Operating and Capital Grant Revenue	18(1)a	83 346	90 264	88 914	92 592	92 167	92 359	93 815	100 419	106 938

## DC9 Frances Baard Supporting Table SA10 Funding measurement - Continue

Description	MFMA section	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Capital expenditure - total	20(1)(vi)	10 367	4 177	2 382	9 013	8 445	6 660	4 290	7 687	1 732
Capital expenditure - renewal	20(1)(vi)	1 211	710	432	2 685	2 855	2 630	1 333	1 852	1 732
<b>Supporting benchmarks</b>										
Growth guideline maximum		6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%
CPI guideline		4.3%	3.9%	4.6%	5.0%	5.0%	5.0%	5.4%	5.6%	5.4%
DoRA operating grants total MFY										
DoRA capital grants total MFY										
Provincial operating grants										
Provincial capital grants										
District Municipality grants										
Total gazetted/advised national, provincial and district grants								-	-	-
Average annual collection rate (arrears inclusive)										
<b>DoRA operating</b>										
List operating grants										
								-	-	-
<b>DoRA capital</b>										
List capital grants										
								-	-	-
<b>Trend</b>										
Change in consumer debtors (current and non-current)		(1 824)	(2 302)	(1 156)	(2 878)	100	600	-	-	-
<b>Total Operating Revenue</b>		93 835	98 271	95 246	98 056	97 631	98 532	99 479	106 321	113 060
<b>Total Operating Expenditure</b>		89 487	84 647	106 517	120 075	120 027	98 616	121 161	109 692	115 430
<b>Operating Performance Surplus/(Deficit)</b>		4 348	13 623	(11 272)	(22 019)	(22 397)	(83)	(21 681)	(3 371)	(2 370)
<b>Cash and Cash Equivalents (30 June 2012)</b>								59 959		
<b>Revenue</b>										
% Increase in Total Operating Revenue			4.7%	(3.1%)	3.0%	(0.4%)	0.9%	1.9%	6.9%	6.3%
% Increase in Property Rates Revenue			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% Increase in Electricity Revenue			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% Increase in Property Rates & Services Charges			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

DC9 Frances Baard Supporting Table SA10 Funding measurement - Continue

Description	MFMA section	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Expenditure</b>										
% Increase in Total Operating Expenditure			(5.4%)	25.8%	12.7%	(0.0%)	(17.8%)	0.9%	(9.5%)	5.2%
% Increase in Employee Costs			12.1%	6.7%	25.5%	0.0%	(13.5%)	11.6%	5.5%	7.0%
% Increase in Electricity Bulk Purchases			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Average Cost Per Budgeted Employee Position (Remuneration)				262856.6578	337749.6032			291399.5706		
Average Cost Per Councillor (Remuneration)				170191.9081	214295.6			210327.4074		
R&M % of PPE		2.3%	5.1%	5.0%	7.6%	7.7%	4.7%	8.3%	8.1%	8.8%
Asset Renewal and R&M as a % of PPE		5.0%	6.0%	6.0%	12.0%	12.0%	10.0%	11.0%	11.0%	12.0%
Debt Impairment % of Total Billable Revenue		1638.4%	229.0%	0.0%	0.5%	0.5%	0.0%	0.3%	0.3%	0.3%
<b>Capital Revenue</b>										
Internally Funded & Other (R'000)		10 367	4 177	2 382	9 013	8 445	6 660	4 290	7 687	1 732
Borrowing (R'000)		-	-	-	-	-	-	-	-	-
Grant Funding and Other (R'000)		-	-	-	-	-	-	-	-	-
Internally Generated funds % of Non Grant Funding		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Borrowing % of Non Grant Funding		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grant Funding % of Total Funding		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>Capital Expenditure</b>										
Total Capital Programme (R'000)		10 367	4 177	2 382	9 013	8 445	6 660	4 290	7 687	1 732
Asset Renewal		1 211	710	432	2 685	2 855	2 630	1 333	1 852	1 732
Asset Renewal % of Total Capital Expenditure		11.7%	17.0%	18.2%	29.8%	33.8%	39.5%	31.1%	24.1%	100.0%
<b>Cash</b>										
Cash Receipts % of Rate Payer & Other		2108.7%	103.8%	194.8%	101.8%	101.8%	13.9%	7.3%	7.3%	7.2%
Cash Coverage Ratio		0	0	0	0	0	0	0	0	0
<b>Borrowing</b>										
Credit Rating (2009/10)								0		
Capital Charges to Operating		3.9%	5.4%	4.3%	2.9%	2.9%	3.9%	3.2%	3.5%	3.3%
Borrowing Receipts % of Capital Expenditure		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>Reserves</b>										
Surplus/(Deficit)		29 790	48 709	56 225	29 221	28 844	44 920	36 037	36 823	44 914
<b>Free Services</b>										
Free Basic Services as a % of Equitable Share		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Free Services as a % of Operating Revenue (excl operational transfers)		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

DC9 Frances Beard Supporting Table SA10 Funding measurement - Continue

Description	MFMA section	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>High Level Outcome of Funding Compliance</b>										
Total Operating Revenue		93 835	98 271	95 246	98 056	97 631	98 532	99 479	106 321	113 060
Total Operating Expenditure		89 487	84 647	106 517	120 075	120 027	98 616	121 161	109 692	115 430
Surplus/(Deficit) Budgeted Operating Statement		4 348	13 623	(11 272)	(22 019)	(22 397)	(83)	(21 681)	(3 371)	(2 370)
Surplus/(Deficit) Considering Reserves and Cash Backing		34 138	62 332	44 954	7 202	6 447	44 837	14 355	33 452	42 544
<b>MTREF Funded (1) / Unfunded (0)</b>		<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>MTREF Funded ü / Unfunded ü</b>		<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>

DC9 Frances Baard - Supporting Table SA11 Property rates summary

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Valuation:</b>									
Date of valuation:									
Financial year valuation used									
Municipal by-laws s6 in place? (Y/N)									
Municipal/assistant valuer appointed? (Y/N)									
Municipal partnership s38 used? (Y/N)									
No. of assistant valuers (FTE)									
No. of data collectors (FTE)									
No. of internal valuers (FTE)									
No. of external valuers (FTE)									
No. of additional valuers (FTE)									
Valuation appeal board established? (Y/N)									
Implementation time of new valuation roll (mths)									
No. of properties									
No. of sectional title values									
No. of unreasonably difficult properties s7(2)									
No. of supplementary valuations									
No. of valuation roll amendments									
No. of objections by rate payers									
No. of appeals by rate payers									
No. of successful objections									
No. of successful objections > 10%									
Supplementary valuation									
Public service infrastructure value (Rm)									
Municipality owned property value (Rm)									
<b>Valuation reductions:</b>									
Valuation reductions-public infrastructure (Rm)									
Valuation reductions-nature reserves/park (Rm)									
Valuation reductions-mineral rights (Rm)									
Valuation reductions-R15,000 threshold (Rm)									
Valuation reductions-public worship (Rm)									
Valuation reductions-other (Rm)									
<b>Total valuation reductions:</b>	-	-	-	-	-	-	-	-	-
Total value used for rating (Rm)									
Total land value (Rm)									
Total value of improvements (Rm)									
Total market value (Rm)									

DC9 Frances Baard - Supporting Table SA11 Property rates summary - Continue

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<p><b>Rating:</b></p> <p>Residential rate used to determine rate for other categories? (Y/N)</p> <p>Differential rates used? (Y/N)</p> <p>Limit on annual rate increase (s20)? (Y/N)</p> <p>Special rating area used? (Y/N)</p> <p>Phasing-in properties s21 (number)</p> <p>Rates policy accompanying budget? (Y/N)</p> <p>Fixed amount minimum value (R'000)</p> <p>Non-residential prescribed ratio s19? (%)</p>									
<p><b>Rate revenue:</b></p> <p>Rate revenue budget (R '000)</p> <p>Rate revenue expected to collect (R'000)</p> <p>Expected cash collection rate (%)</p> <p>Special rating areas (R'000)</p>									
<p>Rebates, exemptions - indigent (R'000)</p> <p>Rebates, exemptions - pensioners (R'000)</p> <p>Rebates, exemptions - bona fide farm. (R'000)</p> <p>Rebates, exemptions - other (R'000)</p> <p>Phase-in reductions/discounts (R'000)</p>									
<b>Total rebates, exemptns, reductns, discs (R'000)</b>	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA12a Property rates by category (current year)

Description	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.
<b>Current Year 2012/13</b>																
<b>Valuation:</b>																
No. of properties																
No. of sectional title property values																
No. of unreasonably difficult properties s7(2)																
No. of supplementary valuations																
Supplementary valuation (Rm)																
No. of valuation roll amendments																
No. of objections by rate-payers																
No. of appeals by rate-payers																
No. of appeals by rate-payers finalised																
No. of successful objections																
No. of successful objections > 10%																
Estimated no. of properties not valued																
Years since last valuation (select)																
Frequency of valuation (select)																
Method of valuation used (select)																
Base of valuation (select)																
Phasing-in properties s21 (number)																
Combination of rating types used? (Y/N)																
Flat rate used? (Y/N)																
Is balance rated by uniform rate/variable rate?																
<b>Valuation reductions:</b>																
Valuation reductions-public infrastructure (Rm)																
Valuation reductions-nature reserves/park (Rm)																
Valuation reductions-mineral rights (Rm)																
Valuation reductions-R15,000 threshold (Rm)																
Valuation reductions-public worship (Rm)																
Valuation reductions-other (Rm)																
<b>Total valuation reductions:</b>																
Total value used for rating (Rm)																
Total land value (Rm)																
Total value of improvements (Rm)																
Total market value (Rm)																
<b>Rating:</b>																
Average rate																
Rate revenue budget (R'000)																
Rate revenue expected to collect (R'000)																
Expected cash collection rate (%)																
Special rating areas (R'000)																
Rebates, exemptions - indigent (R'000)																
Rebates, exemptions - pensioners (R'000)																
Rebates, exemptions - bona fide farm. (R'000)																
Rebates, exemptions - other (R'000)																
Phase-in reductions/discounts (R'000)																
<b>Total rebates, exemptns, reductns, discs (R'000)</b>																

DC9 Frances Baard - Supporting Table SA12b Property rates by category (budget year)

Description	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.
<b>Budget Year 2013/14</b>																
<b>Valuation:</b>																
No. of properties																
No. of sectional title property values																
No. of unreasonably difficult properties s7(2)																
No. of supplementary valuations																
Supplementary valuation (Rm)																
No. of valuation roll amendments																
No. of objections by rate-payers																
No. of appeals by rate-payers																
No. of appeals by rate-payers finalised																
No. of successful objections																
No. of successful objections > 10%																
Estimated no. of properties not valued																
Years since last valuation (select)																
Frequency of valuation (select)																
Method of valuation used (select)																
Base of valuation (select)																
Phasing-in properties s21 (number)																
Combination of rating types used? (Y/N)																
Flat rate used? (Y/N)																
Is balance rated by uniform rate/variable rate?																
<b>Valuation reductions:</b>																
Valuation reductions-public infrastructure (Rm)																
Valuation reductions-nature reserves/park (Rm)																
Valuation reductions-mineral rights (Rm)																
Valuation reductions-R15,000 threshold (Rm)																
Valuation reductions-public worship (Rm)																
Valuation reductions-other (Rm)																
<b>Total valuation reductions:</b>																
Total value used for rating (Rm)																
Total land value (Rm)																
Total value of improvements (Rm)																
Total market value (Rm)																
<b>Rating:</b>																
Average rate																
Rate revenue budget (R'000)																
Rate revenue expected to collect (R'000)																
Expected cash collection rate (%)																
Special rating areas (R'000)																
Rebates, exemptions - indigent (R'000)																
Rebates, exemptions - pensioners (R'000)																
Rebates, exemptions - bona fide farm. (R'000)																
Rebates, exemptions - other (R'000)																
Phase-in reductions/discounts (R'000)																
<b>Total rebates, exemptns, reductns, discs (R'000)</b>																



DC9 Frances Baard - Supporting Table SA13a Service Tariffs by category

Description	Provide description of tariff structure where appropriate	2009/10	2010/11	2011/12	Current Year 2012/13	2013/14 Medium Term Revenue & Expenditure Framework		
						Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b><u>Property rates (rate in the Rand)</u></b>								
Residential properties								
Residential properties - vacant land								
Formal/informal settlements								
Small holdings								
Farm properties - used								
Farm properties - not used								
Industrial properties								
Business and commercial properties								
Communal land - residential								
Communal land - small holdings								
Communal land - farm property								
Communal land - business and commercial								
Communal land - other								
State-owned properties								
Municipal properties								
Public service infrastructure								
Privately owned towns serviced by the owner								
State trust land								
Restitution and redistribution properties								
Protected areas								
National monuments properties								
<b><u>Exemptions, reductions and rebates (Rands)</u></b>								
<i>Residential properties</i>								
R15 000 threshold rebate		15 000	15 000	15 000	15 000	15 000	15 000	15 000
General residential rebate								
Indigent rebate or exemption								
Pensioners/social grants rebate or exemption								
Temporary relief rebate or exemption								
Bona fide farmers rebate or exemption								
<i>Other rebates or exemptions</i>								

DC9 Frances Beard - Supporting Table SA13a Service Tariffs by category - Continue

Description	Provide description of tariff structure where appropriate	2009/10	2010/11	2011/12	Current Year 2012/13	2013/14 Medium Term Revenue & Expenditure Framework		
						Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Water tariffs</b>								
<i>Domestic</i>								
Basic charge/fixed fee (Rands/month)								
Service point - vacant land (Rands/month)								
Water usage - flat rate tariff (c/kl)								
Water usage - life line tariff	(describe structure)							
Water usage - Block 1 (c/kl)	(fill in thresholds)							
Water usage - Block 2 (c/kl)	(fill in thresholds)							
Water usage - Block 3 (c/kl)	(fill in thresholds)							
Water usage - Block 4 (c/kl)	(fill in thresholds)							
<i>Other</i>								
<b>Waste water tariffs</b>								
<i>Domestic</i>								
Basic charge/fixed fee (Rands/month)								
Service point - vacant land (Rands/month)								
Waste water - flat rate tariff (c/kl)								
Volumetric charge - Block 1 (c/kl)	(fill in structure)							
Volumetric charge - Block 2 (c/kl)	(fill in structure)							
Volumetric charge - Block 3 (c/kl)	(fill in structure)							
Volumetric charge - Block 4 (c/kl)	(fill in structure)							
<i>Other</i>								
<b>Electricity tariffs</b>								
<i>Domestic</i>								
Basic charge/fixed fee (Rands/month)								
Service point - vacant land (Rands/month)								
FBE	(how is this targeted?)							
Life-line tariff - meter	(describe structure)							
Life-line tariff - prepaid	(describe structure)							
Flat rate tariff - meter (c/kwh)								
Flat rate tariff - prepaid(c/kwh)								
Meter - IBT Block 1 (c/kwh)	(fill in thresholds)							
Meter - IBT Block 2 (c/kwh)	(fill in thresholds)							
Meter - IBT Block 3 (c/kwh)	(fill in thresholds)							
Meter - IBT Block 4 (c/kwh)	(fill in thresholds)							
Meter - IBT Block 5 (c/kwh)	(fill in thresholds)							

DC9 Frances Baard - Supporting Table SA13a Service Tariffs by category - Continue

Description	Provide description of tariff structure where appropriate	2009/10	2010/11	2011/12	Current Year 2012/13	2013/14 Medium Term Revenue & Expenditure Framework		
						Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Prepaid - IBT Block 1 (c/kwh)	(fill in thresholds)							
Prepaid - IBT Block 2 (c/kwh)	(fill in thresholds)							
Prepaid - IBT Block 3 (c/kwh)	(fill in thresholds)							
Prepaid - IBT Block 4 (c/kwh)	(fill in thresholds)							
Prepaid - IBT Block 5 (c/kwh)	(fill in thresholds)							
<i>Other</i>								
<u>Waste management tariffs</u>								
<i>Domestic</i>								
Street cleaning charge								
Basic charge/fixed fee								
80l bin - once a week								
250l bin - once a week								

DC9 Frances Baard - Supporting Table SA13b Service Tariffs by category - explanatory

Description	Provide description of tariff structure where appropriate	2009/10	2010/11	2011/12	Current Year 2012/13	2013/14 Medium Term Revenue & Expenditure Framework		
						Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<u>Exemptions, reductions and rebates (Rands)</u> <i>[Insert lines as applicable]</i>								
<u>Water tariffs</u> <i>[Insert blocks as applicable]</i>	(fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds)							
<u>Waste water tariffs</u> <i>[Insert blocks as applicable]</i>	(fill in structure) (fill in structure) (fill in structure) (fill in structure) (fill in structure) (fill in structure) (fill in structure) (fill in structure) (fill in structure)							

DC9 Frances Baard - Supporting Table SA13b Service Tariffs by category - explanatory - Continue

Description	Provide description of tariff structure where appropriate	2009/10	2010/11	2011/12	Current Year 2012/13	2013/14 Medium Term Revenue & Expenditure Framework		
						Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<u>Electricity tariffs</u> <i>[Insert blocks as applicable]</i>	(fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds)							

DC9 Frances Baard - Supporting Table SA14 Household bills

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework			
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14 % incr.	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Rand/cent										
<b>Monthly Account for Household - 'Middle Income Range'</b>										
Rates and services charges:										
Property rates										
Electricity: Basic levy										
Electricity: Consumption										
Water: Basic levy										
Water: Consumption										
Sanitation										
Refuse removal										
Other										
sub-total	-	-	-	-	-	-	-	-	-	-
VAT on Services										
<b>Total large household bill:</b>	-	-	-	-	-	-	-	-	-	-
<b>% increase/-decrease</b>		-	-	-	-	-	-	-	-	-
<b>Monthly Account for Household - 'Affordable Range'</b>										
Rates and services charges:										
Property rates										
Electricity: Basic levy										
Electricity: Consumption										
Water: Basic levy										
Water: Consumption										
Sanitation										
Refuse removal										
Other										
sub-total	-	-	-	-	-	-	-	-	-	-
VAT on Services										
<b>Total small household bill:</b>	-	-	-	-	-	-	-	-	-	-
<b>% increase/-decrease</b>		-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA14 Household bills

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework			
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14 % incr.	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Rand/cent										
<u>Monthly Account for Household - 'Indigent'</u>										
<u>Household receiving free basic services</u>										
Rates and services charges:										
Property rates										
Electricity: Basic levy										
Electricity: Consumption										
Water: Basic levy										
Water: Consumption										
Sanitation										
Refuse removal										
Other										
sub-total	-	-	-	-	-	-	-	-	-	-
VAT on Services										
<b>Total small household bill:</b>	-	-	-	-	-	-	-	-	-	-
% increase/-decrease		-	-	-	-	-		-	-	-

DC9 Frances Baard - Supporting Table SA15 Investment particulars by type

Investment type	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>R</b>									
<b>Parent municipality</b>									
Securities - National Government									
Listed Corporate Bonds									
Deposits - Bank	65 317 754	73 400 000	86 400 000	47 800 000	47 800 000	78 860 412	62 000 000	61 723 000	68 104 000
Deposits - Public Investment Commissioners									
Deposits - Corporation for Public Deposits									
Bankers Acceptance Certificates									
Negotiable Certificates of Deposit - Banks									
Guaranteed Endowment Policies (sinking)									
Repurchase Agreements - Banks									
Municipal Bonds									
<b>Municipality sub-total</b>	<b>65 317 754</b>	<b>73 400 000</b>	<b>86 400 000</b>	<b>47 800 000</b>	<b>47 800 000</b>	<b>78 860 412</b>	<b>62 000 000</b>	<b>61 723 000</b>	<b>68 104 000</b>
<b>Entities</b>									
Securities - National Government									
Listed Corporate Bonds									
Deposits - Bank									
Deposits - Public Investment Commissioners									
Deposits - Corporation for Public Deposits									
Bankers Acceptance Certificates									
Negotiable Certificates of Deposit - Banks									
Guaranteed Endowment Policies (sinking)									
Repurchase Agreements - Banks									
<b>Entities sub-total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Consolidated total:</b>	<b>65 317 754</b>	<b>73 400 000</b>	<b>86 400 000</b>	<b>47 800 000</b>	<b>47 800 000</b>	<b>78 860 412</b>	<b>62 000 000</b>	<b>61 723 000</b>	<b>68 104 000</b>



DC9 Frances Baard - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity Name of institution & investment ID	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate 3.	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Monetary value	Interest to be realised
	Yrs/Months								Rand	
<u>Parent municipality</u>										
ABSA	3 Months	Call deposit	No	Variable	7.00%			30 June 2014	15 000 000	1 772 751
Standard Bank	3 Months	Call deposit	No	Variable	6.00%			30 June 2014	17 454 000	1 047 240
Nedcor	3 Months	Call deposit	No	Variable	6.00%			30 June 2014	15 050 000	903 000
Standard Bank	3 Months	Call deposit	No	Variable	6.03%			30 June 2014	11 496 000	686 209
Standard Bank [Leave Provision]	12 Months	Fixed Deposit	No	Variable	7.00%			30 June 2014	3 000 000	210 000
<b>Municipality sub-total</b>									<b>62 000 000</b>	<b>4 619 200</b>
<u>Entities</u>										
<b>Entities sub-total</b>									-	-
<b>TOTAL INVESTMENTS AND INTEREST</b>									<b>62 000 000</b>	<b>4 619 200</b>

DC9 Frances Baard - Supporting Table SA17 Borrowing

Borrowing - Categorised by type R	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Parent municipality</b>										
Long-Term Loans (annuity/reducing balance)		14 136 733	12 814 926	11 485 678	10 057 998	10 057 998	10 075 959	8 470 254	6 684 758	4 699 339
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
<b>Municipality sub-total</b>	1	14 136 733	12 814 926	11 485 678	10 057 998	10 057 998	10 075 959	8 470 254	6 684 758	4 699 339
<b>Entities</b>										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
<b>Entities sub-total</b>	1	-	-	-	-	-	-	-	-	-
<b>Total Borrowing</b>	1	14 136 733	12 814 926	11 485 678	10 057 998	10 057 998	10 075 959	8 470 254	6 684 758	4 699 339

DC9 Frances Baard - Supporting Table SA17 Borrowing - Continue

Borrowing - Categorized by type R	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Unspent Borrowing - Categorized by type										
<u>Parent municipality</u>										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
<b>Municipality sub-total</b>	1	-	-	-	-	-	-	-	-	-
<u>Entities</u>										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
<b>Entities sub-total</b>	1	-	-	-	-	-	-	-	-	-
<b>Total Unspent Borrowing</b>	1	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA18 Transfers and grant receipts

R	Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>RECEIPTS:</b>										
<u>Operating Transfers and Grants</u>										
	<b>National Government:</b>	<b>69 957 018</b>	<b>78 542 958</b>	<b>81 731 000</b>	<b>90 692 000</b>	<b>90 692 000</b>	<b>90 692 000</b>	<b>93 130 000</b>	<b>99 704 000</b>	<b>106 191 000</b>
	Local Government Equitable Share	9 740 018	12 932 108	10 012 000	10 391 000	10 391 000	10 391 000	10 329 000	10 053 000	10 176 000
	Special Contribution: Councillor Remuneration	1 240 000	1 389 000	1 624 000	3 318 000	3 318 000	3 318 000	3 716 000	4 687 000	4 864 000
	Levy replacement	56 927 000	62 056 000	67 645 000	73 733 000	73 733 000	73 733 000	75 945 000	82 780 000	88 934 000
	Finance Management	750 000	1 000 000	1 250 000	1 250 000	1 250 000	1 250 000	1 250 000	1 250 000	1 250 000
	Municipal Systems Improvement	1 300 000	1 000 000	1 200 000	1 000 000	1 000 000	1 000 000	890 000	934 000	967 000
	Other transfers/grants [insert description]				-	-	-			
	Expanded Public Works Programme		165 850		1 000 000	1 000 000	1 000 000	1 000 000	-	-
	<b>Provincial Government:</b>	<b>3 160 728</b>	<b>5 386 188</b>	<b>4 423 799</b>	<b>1 900 000</b>	<b>1 474 870</b>	<b>1 580 870</b>	<b>600 000</b>	<b>630 000</b>	<b>662 000</b>
	Housing	1 280 728	3 161 188	2 783 799	1 200 000	1 200 000	1 200 000	-	-	-
	Other transfers/grants [insert description]									
	Near Grant	714 000	725 000	569 000	-	-	-	300 000	315 000	331 000
	Fire Fighting Equipment Grant	320 000	350 000	371 000	-	-	-	300 000	315 000	331 000
	NC Tourism	50 000	50 000	-	-	-	-	-	-	-
	Environmental health Grant	96 000	-	-	-	-	-	-	-	-
	Environmental Health Recycling Grant	700 000	1 000 000	700 000	700 000	274 870	380 870	-	-	-
	District Aids Programme		100 000							
	NCPA Vuna Awards									
	Expanded Public Works Programme									
	<b>District Municipality:</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<i>[insert description]</i>									
	<b>Other grant providers:</b>	<b>117 667</b>	<b>116 877</b>	<b>194 324</b>	<b>-</b>	<b>-</b>	<b>86 000</b>	<b>85 000</b>	<b>85 000</b>	<b>85 000</b>
	<i>Seta Skills Grant</i>	117 667	116 877	170 324	-	-	86 000	85 000	85 000	85 000
	<i>ABSA</i>			24 000						
	<b>Total Operating Transfers and Grants</b>	<b>73 235 413</b>	<b>84 046 023</b>	<b>86 349 123</b>	<b>92 592 000</b>	<b>92 166 870</b>	<b>92 358 870</b>	<b>93 815 000</b>	<b>100 419 000</b>	<b>106 938 000</b>
<u>Capital Transfers and Grants</u>										
	<b>National Government:</b>	<b>8 703 124</b>	<b>5 821 000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	Municipal Infrastructure (MIG)	7 036 000	5 746 000							
	Public Works									
	Water Affairs	1 667 124	75 000							
	Backlogs in water & Sanitation at schools & Clinics									
	Other capital transfers/grants [insert desc]									

DC9 Frances Baard - Supporting Table SA18 Transfers and grant receipts - Continue

R	Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
	Provincial Government: Eradication of Buckrts	-	-	-	-	-	-	-	-	-
	District Municipality: <i>[insert description]</i>	-	-	-	-	-	-	-	-	-
	Other grant providers: Koopmansfontein Self Build Electricity	-	80 000	16 000	-	-	-	-	-	-
	Escom	-	80 000	16 000	-	-	-	-	-	-
	<b>Total Capital Transfers and Grants</b>	8 703 124	5 901 000	16 000	-	-	-	-	-	-
	<b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>	<b>81 938 537</b>	<b>89 947 023</b>	<b>86 365 123</b>	<b>92 592 000</b>	<b>92 166 870</b>	<b>92 358 870</b>	<b>93 815 000</b>	<b>100 419 000</b>	<b>106 938 000</b>
	<i>References</i>	73 235 413	83 946 023	86 365 123	92 592 000	92 166 870	92 358 870	93 815 000	100 419 000	106 938 000

DC9 Frances Baard - Supporting Table SA19 Expenditure on transfers and grant programme

R	Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
	<b>EXPENDITURE:</b>	1									
	<b>Operating expenditure of Transfers and Grants</b>										
	<b>National Government:</b>		70 824 480	79 055 370	81 731 000	90 692 000	90 692 000	90 692 000	93 130 000	99 704 000	106 191 000
	Local Government Equitable Share		9 740 018	12 932 573	10 012 000	10 391 000	10 391 000	10 391 000	10 329 000	10 053 000	10 176 000
	Special Contribution: Councillor Remuneration		1 240 000	1 389 000	1 624 000	3 318 000	3 318 000	3 318 000	3 716 000	4 687 000	4 864 000
	Levy replacement		56 927 000	62 056 000	67 645 000	73 733 000	73 733 000	73 733 000	75 945 000	82 780 000	88 934 000
	Finance Management		750 000	1 000 000	1 250 000	1 250 000	1 250 000	1 250 000	1 250 000	1 250 000	1 250 000
	Municipal Systems Improvement		2 167 462	1 511 947	1 200 000	1 000 000	1 000 000	1 000 000	890 000	934 000	967 000
	Other transfers/grants [insert description]								-	-	-
	Expanded Public Works Programme			165 850		1 000 000	1 000 000	1 000 000	1 000 000	-	-
	<b>Provincial Government:</b>		3 244 900	4 885 374	5 403 332	1 900 000	1 474 870	1 474 870	600 000	630 000	662 000
	<b>Provincial Government:</b>										
	Housing		1 550 172	2 083 235	3 148 561	1 200 000	1 200 000	1 200 000	-	-	-
	Other transfers/grants [insert description]										
	Near Grant		797 938	725 000					300 000	315 000	331 000
	Fire Fighting Equipment Grant		613 572	236 842					300 000	315 000	331 000
	NC Tourism		50 000	50 000							
	Environmental health Grant		96 000								
	Environmental Health Recycling Grant		118 409	153 845	2 061 638	700 000	274 870	274 870			
	District Aids Programme		18 810	4 914	114 682						
	NCPA Vuna Awards			1 500 000							
	Expanded Public Works Programme			131 538	78 452						
	<b>District Municipality:</b>		-	-	-	-	-	-	-	-	-
	<i>[insert description]</i>										
	<b>Other grant providers:</b>		117 667	116 877	194 324	-	-	86 000	85 000	85 000	85 000
	<i>Seta Skills Grant</i>		117 667	116 877	170 324			86 000	85 000	85 000	85 000
	<i>ABSA</i>				24 000						
	<b>Total operating expenditure of Transfers and Grants:</b>		74 187 048	84 057 621	87 328 656	92 592 000	92 166 870	92 252 870	93 815 000	100 419 000	106 938 000
	<b>Capital expenditure of Transfers and Grants</b>										
	<b>National Government:</b>		9 054 412	7 706 834	1 489 217	-	-	-	-	-	-
	Municipal Infrastructure (MIG)		6 936 404	5 845 596							
	Public Works										
	Water Affairs		1 916 584	1 861 238	1 489 217						
	Backlogs in water & Sanitation at schools & Clinics		201 424	-							
	Other capital transfers/grants [insert desc]										

DC9 Frances Baard - Supporting Table SA19 Expenditure on transfers and grant programme

R	Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
	Provincial Government:		104 182	-	-	-	-	-	-	-	-
	Eradication of Buckrts		104 182								
	District Municipality:		-	-	-	-	-	-	-	-	-
	<i>[insert description]</i>										
	Other grant providers:		-	-	96 000	-	-	-	-	-	-
	<i>Koopmansfontein Self Build Electricity</i>				96 000						
	<i>Escom</i>										
	Total capital expenditure of Transfers and Grants		9 158 594	7 706 834	1 585 217	-	-	-	-	-	-
	<b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>		<b>83 345 642</b>	<b>91 764 455</b>	<b>88 913 873</b>	<b>92 592 000</b>	<b>92 166 870</b>	<b>92 252 870</b>	<b>93 815 000</b>	<b>100 419 000</b>	<b>106 938 000</b>

DC9 Frances Baard - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

R	Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
	<b><u>Operating transfers and grants:</u></b>									
	<b>National Government:</b>									
	Balance unspent at beginning of the year	1 696 367	828 905	-	511 946	511 946	511 946	-	-	-
	Current year receipts	69 957 018	78 543 423	81 731 000	90 692 000	90 692 000	90 692 000	93 130 000	99 704 000	106 191 000
	<b>Conditions met - transferred to revenue</b>	<b>70 824 480</b>	<b>79 372 328</b>	<b>81 731 000</b>	<b>90 692 000</b>	<b>90 692 000</b>	<b>91 203 946</b>	<b>93 130 000</b>	<b>99 704 000</b>	<b>106 191 000</b>
	Conditions still to be met - transferred to liabilities	828 905	-	-	511 946	511 946	-	-	-	-
	<b>Provincial Government:</b>									
	Balance unspent at beginning of the year	2 457 241	2 373 068	2 873 882			1 154 870	-	-	-
	Current year receipts	3 160 728	5 386 188	4 423 799	1 900 000	1 475 000		600 000	630 000	662 000
	<b>Conditions met - transferred to revenue</b>	<b>3 244 900</b>	<b>4 885 374</b>	<b>5 119 049</b>	<b>1 900 000</b>	<b>1 475 000</b>	<b>1 154 870</b>	<b>600 000</b>	<b>630 000</b>	<b>662 000</b>
	Conditions still to be met - transferred to liabilities	2 373 068	2 873 882	2 178 633	-	-	-	-	-	-
	<b>District Municipality:</b>									
	Balance unspent at beginning of the year									
	Current year receipts									
	<b>Conditions met - transferred to revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	Conditions still to be met - transferred to liabilities									
	<b>Other grant providers:</b>									
	Balance unspent at beginning of the year	(0)	(0)	-				-	-	-
	Current year receipts	117 667	116 877	194 324				85 000	85 000	85 000
	<b>Conditions met - transferred to revenue</b>	<b>117 667</b>	<b>116 877</b>	<b>194 324</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>85 000</b>	<b>85 000</b>	<b>85 000</b>
	Conditions still to be met - transferred to liabilities	(0)	(0)	-				-	-	-
	<b>Total operating transfers and grants revenue</b>	<b>74 187 048</b>	<b>84 374 579</b>	<b>87 044 373</b>	<b>92 592 000</b>	<b>92 167 000</b>	<b>92 358 816</b>	<b>93 815 000</b>	<b>100 419 000</b>	<b>106 938 000</b>
	<b>Total operating transfers and grants - CTBM</b>	<b>3 201 973</b>	<b>2 873 882</b>	<b>2 178 633</b>	<b>511 946</b>	<b>511 946</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b><u>Capital transfers and grants:</u></b>									
	<b>National Government:</b>									
	Balance unspent at beginning of the year	3 693 664	3 342 376	1 489 217	66 495	66 495	-			
	Current year receipts	8 703 124	6 137 968				-			
	<b>Conditions met - transferred to revenue</b>	<b>9 054 412</b>	<b>7 706 834</b>	<b>1 489 217</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	Conditions still to be met - transferred to liabilities	3 342 376	1 773 510	-	66 495	66 495	-			
	<b>Provincial Government:</b>									
	Balance unspent at beginning of the year	104 182	1							
	Current year receipts	-	-							
	<b>Conditions met - transferred to revenue</b>	<b>104 182</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	Conditions still to be met - transferred to liabilities	1	1							



DC9 Frances Baard - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

R	Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
	<b>District Municipality:</b>									
	Balance unspent at beginning of the year									
	Current year receipts									
	Conditions met - transferred to revenue	-	-	-	-	-	-	-	-	-
	Conditions still to be met - transferred to liabilities									
	<b>Other grant providers:</b>									
	Balance unspent at beginning of the year	0	0							
	Current year receipts	-	80 000							
	Conditions met - transferred to revenue	-	-	-	-	-	-	-	-	-
	Conditions still to be met - transferred to liabilities	0	80 000							
	<b>Total capital transfers and grants revenue</b>	<b>9 158 594</b>	<b>7 706 834</b>	<b>1 489 217</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b>Total capital transfers and grants - CTBM</b>	<b>3 342 377</b>	<b>1 853 511</b>	<b>-</b>	<b>66 495</b>	<b>66 495</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b>TOTAL TRANSFERS AND GRANTS REVENUE</b>	<b>83 345 642</b>	<b>92 081 413</b>	<b>88 533 590</b>	<b>92 592 000</b>	<b>92 167 000</b>	<b>92 358 816</b>	<b>93 815 000</b>	<b>100 419 000</b>	<b>106 938 000</b>
	<b>TOTAL TRANSFERS AND GRANTS - CTBM</b>	<b>6 544 350</b>	<b>4 727 393</b>	<b>2 178 633</b>	<b>578 441</b>	<b>578 441</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

DC9 Frances Baard - Supporting Table SA21 Transfers and grants made by the municipality

R	Description	2009/10	2010/11	2011/12	Current Year 2012/13		2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
	<u>Cash Transfers to other municipalities</u> <i>Insert description</i>								
	Total Cash Transfers To Municipalities:	-	-	-	-	-	-	-	-
	<u>Cash Transfers to Entities/Other External Mechanisms</u> <i>Insert description</i>								
	Total Cash Transfers To Entities/Ems'	-	-	-	-	-	-	-	-
	<u>Cash Transfers to other Organs of State</u> <i>Northern Cape Tourism Authority</i>	135 000	135 000	135 000	135 000	135 000	135 000	135 000	135 000
	Total Cash Transfers To Other Organs Of State:	135 000	135 000	135 000	135 000	135 000	135 000	135 000	135 000
	<u>Cash Transfers to Organisations</u> <i>Insert description</i>								
	Total Cash Transfers To Organisations	-	-	-	-	-	-	-	-
	<u>Cash Transfers to Groups of Individuals</u> <i>Insert description</i>								
	Total Cash Transfers To Groups Of Individuals:	-	-	-	-	-	-	-	-
	<b>TOTAL CASH TRANSFERS AND GRANTS</b>	<b>135 000</b>	<b>135 000</b>	<b>135 000</b>	<b>135 000</b>	<b>135 000</b>	<b>135 000</b>	<b>135 000</b>	<b>135 000</b>

DC9 Frances Baard - Supporting Table SA21 Transfers and grants made by the municipality - Continue

Description	2009/10	2010/11	2011/12	Current Year 2012/13		2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Non-Cash Transfers to other municipalities</b>								
<b><u>CAPITAL</u></b>								
<i>Dikgatlong Municipality (NC092)</i>	8 356 414	4 594 474	2 647 019	8 518 970	6 412 000	4 150 000	500 000	2 536 000
<i>Magareng Municipality (NC093)</i>	2 328 241	5 360 262	3 912 333	8 700 000	6 100 000	4 200 000	3 600 000	1 300 000
<i>Magareng Municipality (NC093) Roll Over</i>						4 254 000	-	-
<i>Phokwane Municipality (NC094)</i>	7 036 369	7 105 912	5 749 172	8 730 000	5 830 000	4 200 000	2 890 500	5 742 540
<i>Phokwane Municipality (NC094) Roll Over</i>						450 000		
<i>Sol Plaatje Municipality (NC091)</i>	5 011 525	500 000	2 204 840	4 370 000	3 570 000	3 000 000	-	-
<i>District Management Areas</i>	2 872 752	4 176 637	2 862 063	250 000	250 000			
<i>Expanded works program</i>				-	-			
<i>Unallocated (Mintenance Fund)</i>				91 000	91 000			
<b><u>OPERATING</u></b>								
<i>Dikgatlong Municipality (NC092)</i>					2 106 970	2 600 000	2 600 000	2 100 000
<i>Magareng Municipality (NC093)</i>					2 600 000	2 500 000	2 050 000	2 050 000
<i>Phokwane Municipality (NC094)</i>					2 809 000	3 060 000	3 500 000	2 800 000
<i>Sol Plaatje Municipality (NC091)</i>					800 000	1 500 000	1 500 000	1 500 000
<b>Total Non-Cash Transfers To Municipalities:</b>	<b>25 605 302</b>	<b>21 737 285</b>	<b>17 375 427</b>	<b>30 659 970</b>	<b>30 568 970</b>	<b>29 914 000</b>	<b>16 640 500</b>	<b>18 028 540</b>
<b>Non-Cash Transfers to Entities/Other External Mechanisms</b>								
<i>Insert description</i>								
<b>Total Non-Cash Transfers To Entities/Ems'</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Non-Cash Transfers to other Organs of State</b>								
<i>Insert description</i>								
<b>Total Non-Cash Transfers To Other Organs Of State:</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

DC9 Frances Baard - Supporting Table SA21 Transfers and grants made by the municipality - Continue

R	Description	2009/10	2010/11	2011/12	Current Year 2012/13		2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
	<b>Non-Cash Grants to Organisations</b>								
	<i>Insert description</i>								
	<i>Council</i>	930 995	112 968	300 380	-	-	-	-	-
	<i>Municipal Manager</i>	3 311 363	-	23 934	-	-	-	-	-
	<i>Communications</i>	629 111	59 109	21 633	475 000	475 000	30 000	30 000	30 000
	<i>Special projects: Finance</i>	5 201 757	1 275 354	474 321	1 540 000	1 680 000	1 050 000	1 050 000	1 050 000
	<i>Employment assistance program</i>	24 799	20 289	23 583	100 000	100 000	100 000	100 000	100 000
	<i>Employee wellness programs</i>	-	333 161	661 645	600 000	600 000	300 000	300 000	300 000
	<i>Information systems</i>	-	-	111 632	872 000	1 032 000	14 000	-	-
	<i>Other Infrastructure Projects</i>	-	-	-	5 600	5 600	8 000	8 000	8 000
	<i>IDP / PMS Projects</i>	2 184 434	19 260	17 094	47 000	47 000	7 600	7 900	8 300
	<i>Tourism Projects</i>	906 417	798 019	1 488 210	1 428 730	1 558 730	2 319 260	1 954 220	1 805 940
	<i>MSIG Projects</i>	-	1 379 167	1 188 841	1 000 000	1 000 000	890 000	934 000	967 000
	<i>Local Economic Development</i>	1 329 008	1 234 395	1 303 228	2 846 200	2 996 200	2 168 900	2 902 610	2 988 950
	<i>Environmental Health Projects</i>	240 882	213 319	2 153 675	1 114 000	613 870	672 200	395 200	409 650
	<i>Community Development</i>	50 269	148 445	-	-	-	-	-	-
	<i>GIS Programmes</i>	-	-	412 042	1 272 000	1 272 000	1 800 000	2 635 000	2 740 400
	<i>Spatial Planning</i>	-	-	-	991 150	1 254 900	1 915 380	555 400	581 000
	<i>Disaster Management</i>	638 414	167 565	226 282	650 630	535 000	708 140	122 030	125 320
	<i>Disaster emergency Projects</i>	98 323	-	20 870	185 000	225 000	220 000	231 000	240 240
	<i>Special Programmes &amp; Youth</i>	-	52 152	29 618	600 000	200 000	200 000	200 000	200 000
	<i>FMG Projects</i>	496 219	490 719	167 313	-	-	-	-	-
	<i>Sprcial Projects: Housing</i>	8 475	150 662	246 951	1 169 420	1 259 420	135 000	136 500	425 010
	<i>Internal Audit</i>						350 000		
	<b>Total Non-Cash Grants To Organisations</b>	<b>16 050 465</b>	<b>6 454 583</b>	<b>8 871 251</b>	<b>14 896 730</b>	<b>14 854 720</b>	<b>12 888 480</b>	<b>11 561 860</b>	<b>11 979 810</b>
	<b>Groups of Individuals</b>								
	<i>Insert description</i>								
	<b>Total Non-Cash Grants To Groups Of Individuals:</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b>TOTAL NON-CASH TRANSFERS AND GRANTS</b>	<b>41 655 767</b>	<b>28 191 868</b>	<b>26 246 679</b>	<b>45 556 700</b>	<b>45 423 690</b>	<b>42 802 480</b>	<b>28 202 360</b>	<b>30 008 350</b>
	<b>TOTAL TRANSFERS AND GRANTS</b>	<b>41 790 767</b>	<b>28 326 868</b>	<b>26 381 679</b>	<b>45 691 700</b>	<b>45 558 690</b>	<b>42 937 480</b>	<b>28 337 360</b>	<b>30 143 350</b>

DC9 Frances Baard - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
R	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
	A	B	C	D	E	F	G	H	I
<b><u>Councillors (Political Office Bearers plus Other)</u></b>									
Basic Salaries and Wages	2 662 869	2 706 872	3 139 440	3 615 970	3 615 970	3 687 716	3 832 930	4 024 580	4 225 810
Pension and UIF Contributions	319 579	328 435	154 626	174 050	174 050	164 953	184 490	193 710	203 400
Medical Aid Contributions	78 043	76 294	17 280	18 140	18 140	17 280	19 230	20 190	21 200
Motor Vehicle Allowance	993 684	1 009 320	1 042 644	1 240 110	1 240 110	985 742	1 314 520	1 380 250	1 449 260
Cellphone Allowance	138 840	159 936	167 124	254 810	254 810	236 124	270 100	283 610	297 790
Housing Allowances									
Other benefits and allowances	51 451	33 822	74 067	54 310	54 310	47 867	57 570	60 450	63 470
<b>Sub Total - Councillors</b>	<b>4 244 467</b>	<b>4 314 680</b>	<b>4 595 182</b>	<b>5 357 390</b>	<b>5 357 390</b>	<b>5 139 683</b>	<b>5 678 840</b>	<b>5 962 790</b>	<b>6 260 930</b>
<b>% increase</b>		<b>1.7%</b>	<b>6.5%</b>	<b>16.6%</b>	<b>0.0%</b>	<b>-4.1%</b>	<b>10.5%</b>	<b>5.0%</b>	<b>5.0%</b>
<b><u>Senior Managers of the Municipality</u></b>									
Basic Salaries and Wages	2 852 150	3 034 392	3 232 756	3 654 400	3 654 400	3 654 400	4 407 460	4 671 890	4 905 470
Pension and UIF Contributions	428 538	410 485	366 096	618 740	618 740	618 740	629 600	666 870	699 800
Medical Aid Contributions	175 871	158 117	134 164	195 060	195 060	195 060	146 130	158 240	172 800
Overtime									
Performance Bonus	484 512	373 905	209 320	464 450	464 450	464 450	583 590	609 030	641 670
Motor Vehicle Allowance	471 750	379 842	357 962	475 800	475 800	475 800	530 400	475 800	475 800
Cellphone Allowance		36 000	72 000	72 000	72 000	72 000	96 000	96 000	96 000
Housing Allowances	81 246	34 289	33 000	42 770	42 770	42 770	36 000	36 000	36 000
Other benefits and allowances	44 835		14 407	121 490	121 490	121 490	138 920	133 990	151 520
Payments in lieu of leave			-	80 960	80 960	80 960	97 650	103 500	108 670
Long service awards			-						
Post-retirement benefit obligations			-						
<b>Sub Total - Senior Managers of Municipality</b>	<b>4 538 902</b>	<b>4 427 030</b>	<b>4 419 705</b>	<b>5 725 670</b>	<b>5 725 670</b>	<b>5 725 670</b>	<b>6 665 750</b>	<b>6 951 320</b>	<b>7 287 730</b>
<b>% increase</b>		<b>-2.5%</b>	<b>-0.2%</b>	<b>29.5%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>16.4%</b>	<b>4.3%</b>	<b>4.8%</b>

DC9 Frances Baard - Supporting Table SA22 Summary councillor and staff benefits - Continue

Summary of Employee and Councillor remuneration R	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Other Municipal Staff</b>									
Basic Salaries and Wages	16 881 126	19 844 226	20 870 414	26 198 480	26 198 480	22 433 353	29 150 410	30 715 450	33 398 190
Pension and UIF Contributions	2 626 550	3 060 344	3 357 842	4 175 740	4 175 740	3 422 265	4 672 580	5 055 780	5 356 930
Medical Aid Contributions	696 945	815 378	953 656	1 126 920	1 126 920	954 375	1 300 440	1 404 230	1 511 240
Overtime	39 833	36 148	57 765	15 000	20 000	47 903	32 000	15 000	15 000
Performance Bonus	-	31 335	-	-	-	(68 393)	-	-	-
Motor Vehicle Allowance	1 233 796	1 437 662	1 533 542	1 882 530	1 882 530	1 678 840	2 090 030	2 221 070	2 082 470
Cellphone Allowance	155 611	73 752	108 511	99 000	99 000	98 743	134 400	134 400	134 400
Housing Allowances	454 372	497 319	494 834	524 290	524 290	348 568	441 960	453 180	453 180
Other benefits and allowances	500 664	505 786	784 106	1 145 670	1 145 670	790 246	1 325 390	1 385 560	1 472 760
Payments in lieu of leave	910 362	525 849	882 771	618 690	618 690	465 092	658 750	674 390	714 870
Long service awards	73 932	60 381	141 326	180 240	180 240	178 404	205 580	217 360	228 050
Post-retirement benefit obligations	164 095	468 950	304 037	864 220	864 220	738 311	820 840	901 920	991 070
<b>Sub Total - Other Municipal Staff</b>	<b>23 737 286</b>	<b>27 357 130</b>	<b>29 488 804</b>	<b>36 830 780</b>	<b>36 835 780</b>	<b>31 087 707</b>	<b>40 832 380</b>	<b>43 178 340</b>	<b>46 358 160</b>
% increase		15.2%	7.8%	24.9%	0.0%	-15.6%	31.3%	5.7%	7.4%
<b>Total Parent Municipality</b>	<b>32 520 655</b>	<b>36 098 840</b>	<b>38 503 690</b>	<b>47 913 840</b>	<b>47 918 840</b>	<b>41 953 060</b>	<b>53 176 970</b>	<b>56 092 450</b>	<b>59 906 820</b>
		11.0%	6.7%	24.4%	0.0%	(12.4%)	26.8%	5.5%	6.8%

DC9 Frances Baard - Supporting Table SA22 Summary councillor and staff benefits - Continue

Summary of Employee and Councillor remuneration	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
R	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b><u>Board Members of Entities</u></b>									
Basic Salaries and Wages									
Pension and UIF Contributions									
Medical Aid Contributions									
Overtime									
Performance Bonus									
Motor Vehicle Allowance									
Cellphone Allowance									
Housing Allowances									
Other benefits and allowances									
Board Fees									
Payments in lieu of leave									
Long service awards									
Post-retirement benefit obligations									
<b>Sub Total - Board Members of Entities</b>	-	-	-	-	-	-	-	-	-
<b>% increase</b>		-	-	-	-	-	-	-	-
<b><u>Senior Managers of Entities</u></b>									
Basic Salaries and Wages									
Pension and UIF Contributions									
Medical Aid Contributions									
Overtime									
Performance Bonus									
Motor Vehicle Allowance									
Cellphone Allowance									
Housing Allowances									
Other benefits and allowances									
Payments in lieu of leave									
Long service awards									
Post-retirement benefit obligations									
<b>Sub Total - Senior Managers of Entities</b>	-	-	-	-	-	-	-	-	-
<b>% increase</b>		-	-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA22 Summary councillor and staff benefits - Continue

Summary of Employee and Councillor remuneration	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
R	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Other Staff of Entities</b>									
Basic Salaries and Wages									
Pension and UIF Contributions									
Medical Aid Contributions									
Overtime									
Performance Bonus									
Motor Vehicle Allowance									
Cellphone Allowance									
Housing Allowances									
Other benefits and allowances									
Payments in lieu of leave									
Long service awards									
Post-retirement benefit obligations									
<b>Sub Total - Other Staff of Entities</b>	-	-	-	-	-	-	-	-	-
% increase		-	-	-	-	-	-	-	-
<b>Total Municipal Entities</b>	-	-	-	-	-	-	-	-	-
<b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b>	32 520 655	36 098 840	38 503 690	47 913 840	47 918 840	41 953 060	53 176 970	56 092 450	59 906 820
% increase		11.0%	6.7%	24.4%	0.0%	-12.4%	26.8%	5.5%	6.8%
<b>TOTAL MANAGERS AND STAFF</b>	28 276 188	31 784 160	33 908 509	42 556 450	42 561 450	36 813 377	47 498 130	50 129 660	53 645 890



DC9 Frances Baard - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum			1.				2.
<b><u>Councillors</u></b>							
Speaker		368 940	55 340	155 370			579 650
Chief Whip							-
Executive Mayor		444 440	85 900	190 330			720 670
Deputy Executive Mayor							-
Executive Committee		2 191 240	51 880	848 650			3 091 770
Total for all other councillors		828 310	68 170	390 270			1 286 750
<b>Total Councillors</b>	-	<b>3 832 930</b>	<b>261 290</b>	<b>1 584 620</b>			<b>5 678 840</b>
<b><u>Senior Managers of the Municipality</u></b>							
Municipal Manager		1 111 760	264 600	216 600	152 910		1 745 870
Chief Financial Officer		759 140	225 160	138 000	107 670		1 229 970
Director: Corporate Services		772 620	227 880	121 800	107 670		1 229 970
Director: Planning & Development		807 890	224 410	90 000	107 670		1 229 970
Director: Project Management & Advisory Services		956 050	70 250	96 000	107 670		1 229 970
<i>List of each official with packages &gt;= senior manager</i>							-
							-
							-
<b>Total Senior Managers of the Municipality</b>	-	<b>4 407 460</b>	<b>1 012 300</b>	<b>662 400</b>	<b>583 590</b>		<b>6 665 750</b>
<b><u>A Heading for Each Entity</u></b>							
List each member of board by designation							-
							-
<b>Total for municipal entities</b>	-	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>-</b>
<b>TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION</b>	-	<b>8 240 390</b>	<b>1 273 590</b>	<b>2 247 020</b>	<b>583 590</b>		<b>12 344 590</b>

DC9 Frances Baard - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	2011/12			Current Year 2012/13			Budget Year 2013/14		
	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
<b>Municipal Council and Boards of Municipal Entities</b>									
Councillors (Political Office Bearers plus Other Councillors)	27	8	19	25	7	18	27	7	20
Board Members of municipal entities									
<b>Municipal employees</b>									
Municipal Manager and Senior Managers	5		5	5	-	5	5		5
Other Managers	12	5	7	17	9	8	8	8	
Professionals	47	39	8	20	14	6	20	20	-
<i>Finance</i>	12	12		17	12	5	3	3	
<i>Spatial/town planning</i>	1		1	3	2	1	1	1	
<i>Information Technology</i>	4	2	2				1	1	
<i>Roads</i>							-	-	
<i>Electricity</i>							-	-	
<i>Water</i>							-	-	
<i>Sanitation</i>							-	-	
<i>Refuse</i>							-	-	
<i>Other</i>	30	25	5				15	15	
Technicians	8	5	3	36	34	2	41	41	-
<i>Finance</i>							8	8	
<i>Spatial/town planning</i>							2	2	
<i>Information Technology</i>				5	3	2	2	2	
<i>Roads</i>							-	-	
<i>Electricity</i>							-	-	
<i>Water</i>							-	-	
<i>Sanitation</i>							-	-	
<i>Refuse</i>							-	-	
<i>Other</i>	8	5	3	31	31		29	29	
Clerks (Clerical and administrative)	39	39		33	33		67	37	30
Service and sales workers	15	15		15	15		20	20	
Skilled agricultural and fishery workers							-	-	
Craft and related trades							-	-	
Plant and Machine Operators	3	3					2	2	
Elementary Occupations							-	-	
<b>TOTAL PERSONNEL NUMBERS</b>	<b>156</b>	<b>114</b>	<b>42</b>	<b>151</b>	<b>112</b>	<b>39</b>	<b>190</b>	<b>135</b>	<b>55</b>
<b>% increase</b>				(3.2%)	(1.8%)	(7.1%)	25.8%	20.5%	41.0%
<b>Total municipal employees headcount</b>									
Finance personnel headcount							25	24	1
Human Resources personnel headcount							5	5	-

DC9 Frances Baard - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Revenue By Source</b>															
Property rates												-	-	-	-
Property rates - penalties & collection charges												-	-	-	-
Service charges - electricity revenue												-	-	-	-
Service charges - water revenue												-	-	-	-
Service charges - sanitation revenue												-	-	-	-
Service charges - refuse revenue												-	-	-	-
Service charges - other												-	-	-	-
Rental of facilities and equipment	80 100	80 100	80 100	80 100	80 100	80 100	80 100	80 100	80 100	80 100	80 100	80 110	961 210	967 560	993 570
Interest earned - external investments	384 930	384 930	384 930	384 930	384 930	384 930	384 930	384 930	384 930	384 930	384 930	384 970	4 619 200	4 850 160	5 044 170
Interest earned - outstanding debtors												-	-	-	-
Dividends received												-	-	-	-
Fines												-	-	-	-
Licences and permits												-	-	-	-
Agency services												-	-	-	-
Transfers recognised - operational	30 886 670	1 250 000	400 000	-	29 996 670	-	636 000	600 000	29 996 670	-	-	48 990	93 815 000	100 419 000	106 938 000
Other revenue	2 000	2 000	2 000	2 000	2 000	2 000	2 000	2 000	2 000	2 000	2 000	2 000	24 000	24 000	24 000
Gains on disposal of PPE												60 000	60 000	60 000	60 000
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>31 353 700</b>	<b>1 717 030</b>	<b>867 030</b>	<b>467 030</b>	<b>30 463 700</b>	<b>467 030</b>	<b>1 103 030</b>	<b>1 067 030</b>	<b>30 463 700</b>	<b>467 030</b>	<b>467 030</b>	<b>576 070</b>	<b>99 479 410</b>	<b>106 320 720</b>	<b>113 059 740</b>
<b>Expenditure By Type</b>															
Employee related costs	3 958 170	3 958 170	3 958 170	3 958 170	3 958 170	3 958 170	3 958 170	3 958 170	3 958 170	3 958 170	3 958 174	3 958 256	47 498 130	50 129 660	53 645 890
Remuneration of councillors	473 240	473 240	473 240	473 240	473 240	473 240	473 240	473 240	473 240	473 240	473 240	473 200	5 678 840	5 962 790	6 260 930
Debt impairment	-	-	-	-	-	-	-	-	-	-	-	3 000	3 000	3 000	3 000
Depreciation & asset impairment	351 000	354 000	365 000	365 000	420 830	420 830	420 830	415 000	415 000	485 000	515 000	522 510	5 050 000	4 881 624	4 850 000
Finance charges	-	-	-	-	-	600 000	-	-	-	-	-	1 615 200	2 215 200	2 053 100	1 873 700
Bulk purchases	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other materials	331 973	331 973	231 753	281 753	431 753	231 953	403 753	431 753	381 953	231 953	461 950	230 887	3 983 410	4 132 710	4 221 730
Contracted services												-	-	-	-
Transfers and grants	1 856 927	1 688 427	4 010 427	3 841 927	2 901 027	3 080 427	3 478 927	2 498 427	1 980 427	4 226 927	7 495 377	5 878 237	42 937 480	28 337 360	30 143 350
Other expenditure	1 082 542	1 192 542	1 082 542	1 082 542	1 082 542	1 078 372	1 078 372	1 148 372	1 377 872	1 163 372	1 147 522	1 078 142	13 594 730	13 991 590	14 231 540
Loss on disposal of PPE	16 667	16 667	16 667	16 667	16 667	16 667	16 667	16 667	16 667	16 667	16 667	16 667	200 000	200 000	200 000
<b>Total Expenditure</b>	<b>8 070 518</b>	<b>8 015 018</b>	<b>10 137 798</b>	<b>10 019 298</b>	<b>9 284 228</b>	<b>9 859 658</b>	<b>9 829 958</b>	<b>8 941 628</b>	<b>8 603 328</b>	<b>10 555 328</b>	<b>14 067 929</b>	<b>13 776 098</b>	<b>121 160 790</b>	<b>109 691 834</b>	<b>115 430 140</b>
<b>Surplus/(Deficit)</b>	<b>23 283 182</b>	<b>(6 297 988)</b>	<b>(9 270 768)</b>	<b>(9 552 268)</b>	<b>21 179 472</b>	<b>(9 392 628)</b>	<b>(8 726 928)</b>	<b>(7 874 598)</b>	<b>21 860 372</b>	<b>(10 088 298)</b>	<b>(13 600 899)</b>	<b>(13 200 028)</b>	<b>(21 681 380)</b>	<b>(3 371 114)</b>	<b>(2 370 400)</b>
Transfers recognised - capital												-	-	-	-
Contributions recognised - capital												-	-	-	-
Contributed assets												-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>23 283 182</b>	<b>(6 297 988)</b>	<b>(9 270 768)</b>	<b>(9 552 268)</b>	<b>21 179 472</b>	<b>(9 392 628)</b>	<b>(8 726 928)</b>	<b>(7 874 598)</b>	<b>21 860 372</b>	<b>(10 088 298)</b>	<b>(13 600 899)</b>	<b>(13 200 028)</b>	<b>(21 681 380)</b>	<b>(3 371 114)</b>	<b>(2 370 400)</b>
Taxation												-	-	-	-
Attributable to minorities												-	-	-	-
Share of surplus/ (deficit) of associate												-	-	-	-
<b>Surplus/(Deficit)</b>	<b>23 283 182</b>	<b>(6 297 988)</b>	<b>(9 270 768)</b>	<b>(9 552 268)</b>	<b>21 179 472</b>	<b>(9 392 628)</b>	<b>(8 726 928)</b>	<b>(7 874 598)</b>	<b>21 860 372</b>	<b>(10 088 298)</b>	<b>(13 600 899)</b>	<b>(13 200 028)</b>	<b>(21 681 380)</b>	<b>(3 371 114)</b>	<b>(2 370 400)</b>

DC9 Frances Baard - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Revenue by Vote</b>															
Vote 1 - Executive & Council	1 238 667				1 238 667				1 238 667			-	3 716 000	4 687 000	4 864 000
Vote 2 - Budget & Treasury	25 706 133	1 641 133	391 133	391 133	25 706 133	391 133	427 133	391 133	25 706 133	391 133	391 133	500 133	82 033 600	89 099 560	95 447 570
Vote 3 - Corporate Services	1 000 000	-	-	-	1 000 000	-	600 000	-	1 000 000	-	-	-	3 600 000	3 630 000	3 662 000
Vote 4 - Planning & Development	890 000											-	890 000	934 000	967 000
Vote 5 - Project Management & Advisory Services	2 518 901	75 901	475 901	75 901	2 518 901	75 901	75 901	675 901	2 518 901	75 901	75 901	75 901	9 239 810	7 970 160	8 119 170
<b>Total Revenue by Vote</b>	<b>31 353 701</b>	<b>1 717 034</b>	<b>867 034</b>	<b>467 034</b>	<b>30 463 701</b>	<b>467 034</b>	<b>1 103 034</b>	<b>1 067 034</b>	<b>30 463 701</b>	<b>467 034</b>	<b>467 034</b>	<b>576 034</b>	<b>99 479 410</b>	<b>106 320 720</b>	<b>113 059 740</b>
<b>Expenditure by Vote to be appropriated</b>															
Vote 1 - Executive & Council	1 559 757	1 559 757	1 579 757	1 574 757	1 569 757	1 584 757	1 581 757	1 654 757	1 704 757	1 669 757	1 617 758	1 582 666	19 239 990	20 449 410	21 373 920
Vote 2 - Budget & Treasury	1 279 192	1 282 192	1 293 192	1 293 192	1 349 022	1 949 022	1 349 022	1 343 192	1 343 192	1 418 192	1 443 192	3 065 912	18 408 510	18 537 394	18 839 850
Vote 3 - Corporate Services	1 865 790	1 862 290	1 762 070	2 015 570	2 162 070	1 762 270	2 237 570	2 282 070	2 291 770	1 865 770	2 020 410	1 761 170	23 888 820	24 116 010	25 206 770
Vote 4 - Planning & Development	1 305 390	1 250 390	1 605 390	2 205 390	1 312 990	1 205 390	2 305 390	1 305 390	1 205 390	1 745 390	2 099 200	1 696 120	19 241 820	19 143 100	20 445 840
Vote 5 - Vote 5 - Project Management & Advisory Services	2 060 390	2 060 390	3 897 390	2 930 390	2 890 390	3 358 220	2 356 220	2 356 220	2 058 220	3 856 220	6 887 370	5 670 230	40 381 650	27 445 920	29 563 760
<b>Total Expenditure by Vote</b>	<b>8 070 518</b>	<b>8 015 018</b>	<b>10 137 798</b>	<b>10 019 298</b>	<b>9 284 228</b>	<b>9 859 658</b>	<b>9 829 958</b>	<b>8 941 628</b>	<b>8 603 328</b>	<b>10 555 328</b>	<b>14 067 929</b>	<b>13 776 098</b>	<b>121 160 790</b>	<b>109 691 834</b>	<b>115 430 140</b>
<b>Surplus/(Deficit) before assoc.</b>	<b>23 283 183</b>	<b>(6 297 984)</b>	<b>(9 270 764)</b>	<b>(9 552 264)</b>	<b>21 179 473</b>	<b>(9 392 624)</b>	<b>(8 726 924)</b>	<b>(7 874 594)</b>	<b>21 860 373</b>	<b>(10 088 294)</b>	<b>(13 600 895)</b>	<b>(13 200 063)</b>	<b>(21 681 380)</b>	<b>(3 371 114)</b>	<b>(2 370 400)</b>
Taxation												-	-	-	-
Attributable to minorities												-	-	-	-
Share of surplus/ (deficit) of associate												-	-	-	-
<b>Surplus/(Deficit)</b>	<b>23 283 183</b>	<b>(6 297 984)</b>	<b>(9 270 764)</b>	<b>(9 552 264)</b>	<b>21 179 473</b>	<b>(9 392 624)</b>	<b>(8 726 924)</b>	<b>(7 874 594)</b>	<b>21 860 373</b>	<b>(10 088 294)</b>	<b>(13 600 895)</b>	<b>(13 200 063)</b>	<b>(21 681 380)</b>	<b>(3 371 114)</b>	<b>(2 370 400)</b>

DC9 Frances Baard - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)

Description	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Revenue - Standard</b>															
<i>Governance and administration</i>	26 944 800	1 641 133	391 133	391 133	26 944 800	391 133	427 133	391 133	26 944 800	391 133	391 133	500 133	85 749 600	93 786 560	100 311 570
Executive and council	1 238 667	-	-	-	1 238 667	-	-	-	1 238 667	-	-	-	3 716 000	4 687 000	4 864 000
Budget and treasury office	25 706 133	1 641 133	391 133	391 133	25 706 133	391 133	427 133	391 133	25 706 133	391 133	391 133	500 133	82 033 600	89 099 560	95 447 570
Corporate services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>	-	-	-	-	-	-	600 000	-	-	-	-	-	600 000	630 000	662 000
Community and social services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sport and recreation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety	-	-	-	-	-	-	600 000	-	-	-	-	-	600 000	630 000	662 000
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>	4 408 901	75 901	475 901	75 901	3 518 901	75 901	75 901	675 901	3 518 901	75 901	75 901	75 901	13 129 810	11 904 160	12 086 170
Planning and development	3 408 901	75 901	475 901	75 901	2 518 901	75 901	75 901	675 901	2 518 901	75 901	75 901	75 901	10 129 810	8 904 160	9 086 170
Road transport	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental protection	1 000 000	-	-	-	1 000 000	-	-	-	1 000 000	-	-	-	3 000 000	3 000 000	3 000 000
<i>Trading services</i>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Other</i>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue - Standard</b>	<b>31 353 701</b>	<b>1 717 034</b>	<b>867 034</b>	<b>467 034</b>	<b>30 463 701</b>	<b>467 034</b>	<b>1 103 034</b>	<b>1 067 034</b>	<b>30 463 701</b>	<b>467 034</b>	<b>467 034</b>	<b>576 034</b>	<b>99 479 410</b>	<b>106 320 720</b>	<b>113 059 740</b>
<b>Expenditure - Standard</b>															
<i>Governance and administration</i>	4 157 658	4 157 158	4 087 938	4 336 438	4 533 768	4 748 968	4 321 268	4 432 938	4 592 638	4 306 638	4 506 139	5 862 887	54 044 440	56 166 554	58 086 970
Executive and council	1 559 757	1 559 757	1 579 757	1 574 757	1 569 757	1 584 757	1 581 757	1 654 757	1 704 757	1 669 757	1 617 758	1 582 666	19 239 990	20 449 410	21 373 920
Budget and treasury office	1 279 192	1 282 192	1 293 192	1 293 192	1 349 022	1 949 022	1 349 022	1 343 192	1 418 192	1 443 192	3 065 912	3 065 912	18 408 510	18 537 394	18 839 850
Corporate services	1 318 710	1 315 210	1 214 990	1 468 490	1 614 990	1 215 190	1 390 490	1 434 990	1 544 690	1 218 690	1 445 190	1 214 310	16 395 940	17 179 750	17 873 200
<i>Community and public safety</i>	702 660	702 660	737 660	772 660	732 660	702 660	1 002 660	1 002 660	902 660	802 660	730 800	702 590	9 494 990	9 145 540	9 868 630
Community and social services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sport and recreation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety	326 240	326 240	326 240	326 240	326 240	326 240	626 240	626 240	526 240	426 240	354 380	326 180	4 842 960	4 456 100	4 707 460
Housing	376 420	376 420	411 420	446 420	406 420	376 420	376 420	376 420	376 420	376 420	376 420	376 410	4 652 030	4 689 440	5 161 170
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>	2 772 600	2 882 600	4 574 600	4 172 600	3 880 200	4 270 430	4 368 430	3 368 430	2 970 430	4 658 430	8 615 830	6 981 410	53 515 990	40 723 000	43 549 520
Planning and development	2 551 760	2 661 760	4 353 760	3 951 760	3 659 360	4 049 590	4 147 590	3 147 590	2 749 590	4 437 590	8 394 990	6 760 730	50 866 070	38 242 840	40 923 410
Road transport	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental protection	220 840	220 840	220 840	220 840	220 840	220 840	220 840	220 840	220 840	220 840	220 840	220 680	2 649 920	2 480 160	2 626 110
<i>Trading services</i>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Other</i>	437 600	272 600	737 600	737 600	137 600	137 600	137 600	137 600	137 600	787 600	215 160	229 210	4 105 370	3 656 740	3 925 020
<b>Total Expenditure - Standard</b>	<b>8 070 518</b>	<b>8 015 018</b>	<b>10 137 798</b>	<b>10 019 298</b>	<b>9 284 228</b>	<b>9 859 658</b>	<b>9 829 958</b>	<b>8 941 628</b>	<b>8 603 328</b>	<b>10 555 328</b>	<b>14 067 929</b>	<b>13 776 098</b>	<b>121 160 790</b>	<b>109 691 834</b>	<b>115 430 140</b>
<b>Surplus/(Deficit) before assoc.</b>	<b>23 283 183</b>	<b>(6 297 984)</b>	<b>(9 270 764)</b>	<b>(9 552 264)</b>	<b>21 179 473</b>	<b>(9 392 624)</b>	<b>(8 726 924)</b>	<b>(7 874 594)</b>	<b>21 860 373</b>	<b>(10 088 294)</b>	<b>(13 600 895)</b>	<b>(13 200 063)</b>	<b>(21 681 380)</b>	<b>(3 371 114)</b>	<b>(2 370 400)</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>	<b>23 283 183</b>	<b>(6 297 984)</b>	<b>(9 270 764)</b>	<b>(9 552 264)</b>	<b>21 179 473</b>	<b>(9 392 624)</b>	<b>(8 726 924)</b>	<b>(7 874 594)</b>	<b>21 860 373</b>	<b>(10 088 294)</b>	<b>(13 600 895)</b>	<b>(13 200 063)</b>	<b>(21 681 380)</b>	<b>(3 371 114)</b>	<b>(2 370 400)</b>

DC9 Frances Baard - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

R	Description	Budget Year 2013/14											Medium term Revenue and Expenditure Framework			
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b><u>Multi-year expenditure to be appropriated</u></b>																
	Vote 1 - Executive & Council												-	-	-	-
	Vote 2 - Budget & Treasury												-	-	-	-
	Vote 3 - Corporate Services												-	-	-	-
	Vote 4 - Planning & Development												-	-	-	-
	Vote 5 - Vote 5 - Project Management & Advisory Services												-	-	-	-
	<b>Capital multi-year expenditure sub-total</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b><u>Single-year expenditure to be appropriated</u></b>																
	Vote 1 - Executive & Council	-	75 000	-	-	-	-	-	-	-	-	-	7 000	82 000	-	-
	Vote 2 - Budget & Treasury	11 200	17 000	-	-	-	-	800 000	4 000	-	-	-	30 000	862 200	1 600 000	1 600 000
	Vote 3 - Corporate Services	20 800	-	120 000	282 720	326 600	204 500	200 000	68 000	635 670	-	60 000	675 000	2 593 290	2 932 000	132 000
	Vote 4 - Planning & Development	-	-	-	-	-	-	111 700	-	-	-	-	29 500	141 200	-	-
	Vote 5 - Project Management & Advisory Services	-	45 000	-	-	246 000	150 000	150 000	-	-	-	-	20 000	611 000	3 155 000	-
	<b>Capital single-year expenditure sub-total</b>	<b>32 000</b>	<b>137 000</b>	<b>120 000</b>	<b>282 720</b>	<b>572 600</b>	<b>354 500</b>	<b>1 261 700</b>	<b>72 000</b>	<b>635 670</b>	<b>-</b>	<b>60 000</b>	<b>761 500</b>	<b>4 289 690</b>	<b>7 687 000</b>	<b>1 732 000</b>
	<b>Total Capital Expenditure</b>	<b>32 000</b>	<b>137 000</b>	<b>120 000</b>	<b>282 720</b>	<b>572 600</b>	<b>354 500</b>	<b>1 261 700</b>	<b>72 000</b>	<b>635 670</b>	<b>-</b>	<b>60 000</b>	<b>761 500</b>	<b>4 289 690</b>	<b>7 687 000</b>	<b>1 732 000</b>

DC9 Frances Baard - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

R	Description	Budget Year 2013/14											Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Capital Expenditure - Standard</b>																
	<i>Governance and administration</i>	32 000	92 000	120 000	267 720	326 600	204 500	1 000 000	72 000	65 670	-	-	(88 000)	2 092 490	1 732 000	1 732 000
	Executive and council	-	75 000	-	-	-	-	-	-	-	-	-	7 000	82 000	-	-
	Budget and treasury office	11 200	17 000	-	-	-	-	800 000	4 000	-	-	-	30 000	862 200	1 600 000	1 600 000
	Corporate services	20 800	-	120 000	267 720	326 600	204 500	200 000	68 000	65 670	-	-	(125 000)	1 148 290	132 000	132 000
	<i>Community and public safety</i>	-	45 000	-	15 000	46 000	-	-	-	570 000	-	-	800 000	1 476 000	2 800 000	-
	Community and social services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Sport and recreation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Public safety	-	-	-	15 000	-	-	-	-	570 000	-	-	800 000	1 385 000	2 800 000	-
	Housing	-	45 000	-	-	46 000	-	-	-	-	-	-	-	91 000	-	-
	Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	<i>Economic and environmental services</i>	-	-	-	-	200 000	150 000	261 700	-	-	-	60 000	49 500	721 200	3 155 000	-
	Planning and development	-	-	-	-	200 000	150 000	261 700	-	-	-	-	49 500	661 200	3 155 000	-
	Road transport	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Environmental protection	-	-	-	-	-	-	-	-	-	-	60 000	-	60 000	-	-
	<i>Trading services</i>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Waste water management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Waste management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	<i>Other</i>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	<b>Total Capital Expenditure - Standard</b>	<b>32 000</b>	<b>137 000</b>	<b>120 000</b>	<b>282 720</b>	<b>572 600</b>	<b>354 500</b>	<b>1 261 700</b>	<b>72 000</b>	<b>635 670</b>	<b>-</b>	<b>60 000</b>	<b>761 500</b>	<b>4 289 690</b>	<b>7 687 000</b>	<b>1 732 000</b>

DC9 Frances Baard - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
	R	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15
<b>Cash Receipts By Source</b>													1		
Property rates													-		
Property rates - penalties & collection charges													-		
Service charges - electricity revenue													-		
Service charges - water revenue													-		
Service charges - sanitation revenue													-		
Service charges - refuse revenue													-		
Service charges - other													-		
Rental of facilities and equipment													-		
Interest earned - external investments	384 930	384 930	384 930	384 930	384 930	384 930	384 930	384 930	384 930	384 930	384 930	384 970	4 619 200	4 850 160	5 044 170
Interest earned - outstanding debtors													-		
Dividends received													-		
Fines													-		
Licences and permits													-		
Agency services													-		
Transfer receipts - operational	30 886 670	1 250 000	400 000	-	29 996 670	-	636 000	600 000	29 996 670	-	-	48 990	93 815 000	100 419 000	106 938 000
Other revenue	1 000	1 000	1 000	1 000	1 000	1 000	1 000	61 000	1 000	1 000	1 000	1 000	72 000	72 000	73 679
<b>Cash Receipts by Source</b>	<b>31 272 600</b>	<b>1 635 930</b>	<b>785 930</b>	<b>385 930</b>	<b>30 382 600</b>	<b>385 930</b>	<b>1 021 930</b>	<b>1 045 930</b>	<b>30 382 600</b>	<b>385 930</b>	<b>385 930</b>	<b>434 960</b>	<b>98 506 200</b>	<b>105 341 160</b>	<b>112 055 849</b>
<b>Other Cash Flows by Source</b>															
Transfer receipts - capital													-		
Contributions recognised - capital & Contributed assets													-		
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-		
Short term loans													-		
Borrowing long term/refinancing													-		
Increase (decrease) in consumer deposits													-		
Decrease (increase) in non-current debtors													-		
Decrease (increase) other non-current receivables													-		
Decrease (increase) in non-current investments													-		
<b>Total Cash Receipts by Source</b>	<b>31 272 600</b>	<b>1 635 930</b>	<b>785 930</b>	<b>385 930</b>	<b>30 382 600</b>	<b>385 930</b>	<b>1 021 930</b>	<b>1 045 930</b>	<b>30 382 600</b>	<b>385 930</b>	<b>385 930</b>	<b>434 960</b>	<b>98 506 200</b>	<b>105 341 160</b>	<b>112 055 849</b>
<b>Cash Payments by Type</b>															
Employee related costs	3 528 733	3 528 733	3 528 733	3 528 733	5 882 213	3 528 733	3 528 733	3 528 733	3 528 733	3 528 733	3 528 733	3 528 733	44 698 280	45 692 094	48 860 011
Remuneration of councillors	473 240	473 240	473 240	473 240	473 240	473 240	473 240	473 240	473 240	473 240	473 240	302 835	5 508 475	5 783 906	6 073 102
Finance charges	-	-	-	-	-	600 000	-	-	-	-	-	615 200	1 215 200	1 053 100	873 700
Bulk purchases - Electricity													-		
Bulk purchases - Water & Sewer													-		
Other materials	331 973	331 973	231 753	281 753	431 753	231 953	403 753	431 753	381 953	231 953	461 950	31 716	3 784 240	3 926 075	4 010 644
Contracted services													-		
Transfers and grants - other municipalities	1 856 927	1 688 427	4 010 427	3 841 927	2 901 027	3 080 427	3 478 927	2 498 427	1 980 427	4 226 927	7 495 377	4 731 363	41 790 606	26 920 492	28 636 183
Transfers and grants - other													-		
Other expenditure	1 082 542	1 192 542	1 082 542	1 082 542	1 082 542	1 078 372	1 078 372	1 148 372	1 377 872	1 163 372	1 147 522	919 273	13 435 862	13 788 287	14 005 836
<b>Cash Payments by Type</b>	<b>7 273 415</b>	<b>7 214 915</b>	<b>9 326 695</b>	<b>9 208 195</b>	<b>10 770 775</b>	<b>8 992 725</b>	<b>8 963 025</b>	<b>8 080 525</b>	<b>7 742 225</b>	<b>9 624 225</b>	<b>13 106 822</b>	<b>10 129 120</b>	<b>110 432 662</b>	<b>97 163 954</b>	<b>102 459 475</b>



DC9 Frances Baard - Supporting Table SA30 Budgeted monthly cash flow - Continue

MONTHLY CASH FLOWS	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework			
	R	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Other Cash Flows/Payments by Type</b>																
Capital assets	32 000	137 000	120 000	282 720	572 600	354 500	1 261 700	72 000	635 670	-	60 000	332 531	3 860 721	7 218 300	1 558 800	
Repayment of borrowing							781 555					824 150	1 605 705	1 785 496	1 985 418	
Other Cash Flows/Payments												-				
<b>Total Cash Payments by Type</b>	<b>7 305 415</b>	<b>7 351 915</b>	<b>9 446 695</b>	<b>9 490 915</b>	<b>11 343 375</b>	<b>9 347 225</b>	<b>11 006 280</b>	<b>8 152 525</b>	<b>8 377 895</b>	<b>9 624 225</b>	<b>13 166 822</b>	<b>11 285 801</b>	<b>115 899 087</b>	<b>106 167 750</b>	<b>106 003 693</b>	
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>	<b>23 967 185</b>	<b>(5 715 985)</b>	<b>(8 660 765)</b>	<b>(9 104 985)</b>	<b>19 039 225</b>	<b>(8 961 295)</b>	<b>(9 984 350)</b>	<b>(7 106 595)</b>	<b>22 004 705</b>	<b>(9 238 295)</b>	<b>(12 780 892)</b>	<b>(10 850 841)</b>	<b>(17 392 887)</b>	<b>(826 590)</b>	<b>6 052 155</b>	
Cash/cash equivalents at the month/year begin:	77 317 397	101 284 582	95 568 598	86 907 833	77 802 848	96 842 073	87 880 778	77 896 428	70 789 833	92 794 538	83 556 243	70 775 351	77 317 397	59 924 510	59 097 920	
Cash/cash equivalents at the month/year end:	101 284 582	95 568 598	86 907 833	77 802 848	96 842 073	87 880 778	77 896 428	70 789 833	92 794 538	83 556 243	70 775 351	59 924 510	59 924 510	59 097 920	65 150 076	

DC9 Frances Baard - Supporting Table SA32 List of external mechanisms

External mechanism Name of organisation	Yrs/ Mths	Period of agreement 1. Number	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2. R

DC9 Frances Baard - Supporting Table SA33 Contracts having future budgetary implications

Description	Ref	Preceding Years	Current Year 2012/13	2013/14 Medium Term Revenue & Expenditure Framework			Forecast 2016/17	Forecast 2017/18	Forecast 2018/19	Forecast 2019/20	Forecast 2020/21	Forecast 2021/22	Forecast 2022/23	Total Contract Value
		Total	Original Budget	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
<b>Parent Municipality:</b>														
<b><u>Revenue Obligation By Contract</u></b>	2													
<i>Contract 1</i>														-
<i>Contract 2</i>														-
<b>Total Operating Revenue Implication</b>		-	-	-	-	-	-	-	-	-	-	-	-	-
<b><u>Expenditure Obligation By Contract</u></b>	2													
<i>Contract 1</i>														-
<i>Contract 2</i>														-
<b>Total Operating Expenditure Implication</b>		-	-	-	-	-	-	-	-	-	-	-	-	-
<b><u>Capital Expenditure Obligation By Contract</u></b>	2													
<i>Contract 1</i>														-
<i>Contract 2</i>														-
<b>Total Capital Expenditure Implication</b>		-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Parent Expenditure Implication</b>		-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Entities:</b>														
<b><u>Revenue Obligation By Contract</u></b>	2													
<i>Contract 1</i>														-
<i>Contract 2</i>														-
<b>Total Operating Revenue Implication</b>		-	-	-	-	-	-	-	-	-	-	-	-	-
<b><u>Expenditure Obligation By Contract</u></b>	2													
<i>Contract 1</i>														-
<i>Contract 2</i>														-
<b>Total Operating Expenditure Implication</b>		-	-	-	-	-	-	-	-	-	-	-	-	-
<b><u>Capital Expenditure Obligation By Contract</u></b>	2													
<i>Contract 1</i>														-
<i>Contract 2</i>														-
<b>Total Capital Expenditure Implication</b>		-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Entity Expenditure Implication</b>		-	-	-	-	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA34a Capital expenditure on new assets by asset class

R	Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
	<b>Capital expenditure on new assets by Asset Class/Sub-class</b>									
	<b>Infrastructure</b>	-	-	-	-	-	-	-	-	-
	Infrastructure - Road transport	-	-	-	-	-	-	-	-	-
	<i>Roads, Pavements &amp; Bridges</i>									
	<i>Storm water</i>									
	Infrastructure - Electricity	-	-	-	-	-	-	-	-	-
	<i>Generation</i>									
	<i>Transmission &amp; Reticulation</i>									
	<i>Street Lighting</i>									
	Infrastructure - Water	-	-	-	-	-	-	-	-	-
	<i>Dams &amp; Reservoirs</i>									
	<i>Water purification</i>									
	<i>Reticulation</i>									
	Infrastructure - Sanitation	-	-	-	-	-	-	-	-	-
	<i>Reticulation</i>									
	<i>Sewerage purification</i>									
	Infrastructure - Other	-	-	-	-	-	-	-	-	-
	<i>Waste Management</i>									
	<i>Transportation</i>									
	<i>Gas</i>									
	<i>Other</i>									
	<b>Community</b>	-	-	-	-	-	-	-	-	-
	Parks & gardens									
	Sportsfields & stadia									
	Swimming pools									
	Community halls									
	Libraries									
	Recreational facilities									
	Fire, safety & emergency									
	Security and policing									
	Buses									
	Clinics									
	Museums & Art Galleries									

DC9 Frances Baard - Supporting Table SA34a Capital expenditure on new assets by asset class - Continue

R	Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
	Cemeteries									
	Social rental housing									
	Other									
	<b>Heritage assets</b>	35 529	-	3 990	-	-	-	-	-	-
	Buildings									
	Other	35 529		3 990	-	-	-	-	-	-
	<b>Investment properties</b>	-	-	-	-	-	-	-	-	-
	Housing development									
	Other									
	<b>Other assets</b>	9 119 892	3 467 448	1 762 267	5 878 770	4 590 790	3 582 366	2 130 420	5 835 000	-
	General vehicles	260 000	369 825	3 088	440 000	440 000	440 000	595 000	-	-
	Specialised vehicles	-	-	-	1 600 000	1 600 000	1 600 000	-	2 200 000	-
	Plant & equipment	199 761	701 595	247 776	2 319 170	1 116 860	987 167	105 000	600 000	-
	Computers - hardware/equipment	258 220	1 655 180	245 176	198 400	180 000	124 485	187 200	-	-
	Furniture and other office equipment	360 112	42 541	221 451	374 700	307 430	284 215	108 220	-	-
	Abattoirs									
	Markets									
	Civic Land and Buildings	8 041 799	698 308	1 041 584	946 500	946 500	146 500	1 135 000	3 035 000	-
	Other Buildings									
	Other Land									
	Surplus Assets - (Investment or Inventory)									
	Other	-	-	3 192	-	-	-	-	-	-
	<b>Agricultural assets</b>	-	-	-	-	-	-	-	-	-
	List sub-class									
	<b>Biological assets</b>	-	-	-	-	-	-	-	-	-
	List sub-class									

DC9 Frances Baard - Supporting Table SA34a Capital expenditure on new assets by asset class - Continue

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Intangibles</b>	-	-	183 108	450 000	1 000 000	447 500	826 600	-	-
Computers - software & programming			183 108	450 000	1 000 000	447 500	826 600	-	-
Other (list sub-class)									
<b>Total Capital Expenditure on new assets</b>	<b>9 155 421</b>	<b>3 467 448</b>	<b>1 949 366</b>	<b>6 328 770</b>	<b>5 590 790</b>	<b>4 029 866</b>	<b>2 957 020</b>	<b>5 835 000</b>	<b>-</b>
<b>Specialised vehicles</b>	-	-	-	1 600 000	1 600 000	1 600 000	-	2 200 000	-
Refuse									
Fire				1 600 000	1 600 000	1 600 000	-	2 200 000	-
Conservancy									
Ambulances									

DC9 Frances Baard - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

R	Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
	<b>Capital expenditure on renewal of existing assets by Asset Class/Sub-class</b>									
	<b>Infrastructure</b>	-	-	-	-	-	-	-	-	-
	Infrastructure - Road transport	-	-	-	-	-	-	-	-	-
	<i>Roads, Pavements &amp; Bridges</i>									
	<i>Storm water</i>									
	Infrastructure - Electricity	-	-	-	-	-	-	-	-	-
	<i>Generation</i>									
	<i>Transmission &amp; Reticulation</i>									
	<i>Street Lighting</i>									
	Infrastructure - Water	-	-	-	-	-	-	-	-	-
	<i>Dams &amp; Reservoirs</i>									
	<i>Water purification</i>									
	<i>Reticulation</i>									
	Infrastructure - Sanitation	-	-	-	-	-	-	-	-	-
	<i>Reticulation</i>									
	<i>Sewerage purification</i>									
	Infrastructure - Other	-	-	-	-	-	-	-	-	-
	<i>Waste Management</i>									
	<i>Transportation</i>									
	<i>Gas</i>									
	<i>Other</i>									
	<b>Community</b>	-	-	-	-	-	-	-	-	-
	Parks & gardens									
	Sportsfields & stadia									
	Swimming pools									
	Community halls									
	Libraries									
	Recreational facilities									
	Fire, safety & emergency									
	Security and policing									
	Buses									
	Clinics									

DC9 Frances Baard - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class - Continue

R	Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
	Museums & Art Galleries									
	Cemeteries									
	Social rental housing									
	Other									
	<b>Heritage assets</b>	-	-	-	-	-	-	-	-	-
	Buildings									
	Other									
	<b>Investment properties</b>	-	-	-	-	-	-	-	-	-
	Housing development									
	Other									
	<b>Other assets</b>	1 211 114	709 882	432 297	2 684 500	2 854 500	2 629 721	1 332 670	1 852 000	1 732 000
	General vehicles	418 680	230 000	284 474	1 750 000	1 920 000	1 900 000	800 000	1 600 000	1 600 000
	Specialised vehicles	-	-	-	-	-	-	-	-	-
	Plant & equipment	386 637	426 992	9 296	4 500	4 500	3 771	-	-	-
	Computers - hardware/equipment	399 322	52 890	93 102	740 000	740 000	535 950	252 000	132 000	132 000
	Furniture and other office equipment	6 475	-	45 425	190 000	190 000	190 000	280 670	120 000	-
	Abattoirs									
	Markets									
	Civic Land and Buildings									
	Other Buildings									
	Other Land									
	Surplus Assets - (Investment or Inventory)									
	Other									
	<b>Agricultural assets</b>	-	-	-	-	-	-	-	-	-
	List sub-class									
	<b>Biological assets</b>	-	-	-	-	-	-	-	-	-
	List sub-class									



DC9 Frances Baard - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class - Continue

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Intangibles</b>	-	-	-	-	-	-	-	-	-
Computers - software & programming									
Other (list sub-class)									
<b>Total Capital Expenditure on renewal of existing assets</b>	<b>1 211 114</b>	<b>709 882</b>	<b>432 297</b>	<b>2 684 500</b>	<b>2 854 500</b>	<b>2 629 721</b>	<b>1 332 670</b>	<b>1 852 000</b>	<b>1 732 000</b>
<b>Specialised vehicles</b>	-	-	-	-	-	-	-	-	-
Refuse									
Fire									
Conservancy									
Ambulances									
<i>Renewal of Existing Assets as % of total capex</i>	11.7%	17.0%	18.2%	29.8%	33.8%	39.5%	31.1%	24.1%	100.0%
<i>Renewal of Existing Assets as % of deprecn"</i>	47.7%	20.4%	1.9%	59.7%	63.5%	63.3%	26.4%	37.9%	35.7%

DC9 Frances Baard - Supporting Table SA34c Repairs and maintenance expenditure by asset class

R	Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
	<u>Repairs and maintenance expenditure by Asset Class/Sub-class</u>									
	<b>Infrastructure</b>	-	-	-	-	-	-	-	-	-
	Infrastructure - Road transport	-	-	-	-	-	-	-	-	-
	<i>Roads, Pavements &amp; Bridges</i>									
	<i>Storm water</i>									
	Infrastructure - Electricity	-	-	-	-	-	-	-	-	-
	<i>Generation</i>									
	<i>Transmission &amp; Reticulation</i>									
	<i>Street Lighting</i>									
	Infrastructure - Water	-	-	-	-	-	-	-	-	-
	<i>Dams &amp; Reservoirs</i>									
	<i>Water purification</i>									
	<i>Reticulation</i>									
	Infrastructure - Sanitation	-	-	-	-	-	-	-	-	-
	<i>Reticulation</i>									
	<i>Sewerage purification</i>									
	Infrastructure - Other	-	-	-	-	-	-	-	-	-
	<i>Waste Management</i>									
	<i>Transportation</i>									
	<i>Gas</i>									
	<i>Other</i>									
	<b>Community</b>	53 279	-	-	-	-	-	-	-	-
	Parks & gardens									
	Sportsfields & stadia									
	Swimming pools									
	Community halls									
	Libraries									
	Recreational facilities									
	Fire, safety & emergency									
	Security and policing									
	Buses									
	Clinics									

DC9 Frances Baard - Supporting Table SA34c Repairs and maintenance expenditure by asset class - Continue

R	Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
	Museums & Art Galleries									
	Cemeteries									
	Social rental housing									
	Other	53 279								
	<b>Heritage assets</b>	-	-	-	-	-	-	-	-	-
	Buildings									
	Other									
	<b>Investment properties</b>	-	-	-	-	-	-	-	-	-
	Housing development									
	Other									
	<b>Other assets</b>	1 119 479	1 217 617	1 041 949	1 944 110	1 911 710	918 229	2 018 950	1 987 210	2 029 710
	General vehicles	137 522	201 175	188 674	413 560	483 560	291 246	477 100	494 610	509 290
	Specialised vehicles	-	-	-	-	-	-	-	-	-
	Plant & equipment	25 885	11 455	-	465 840	363 440	69 021	255 000	225 560	228 680
	Computers - hardware/equipment	759 010	675 494	492 281	589 200	589 200	348 111	709 150	726 610	741 280
	Furniture and other office equipment	7 959	157 075	149 212	136 500	136 500	23 297	164 700	182 290	183 620
	Abattoirs		-		-	-				
	Markets		-		-	-				
	Civic Land and Buildings	189 104	172 418	211 782	339 010	339 010	186 554	413 000	358 140	366 840
	Other Buildings	-	-			-				
	Other Land	-	-							
	Surplus Assets - (Investment or Inventory)	-	-							
	Other	-	-							
	<b>Agricultural assets</b>	-	-	-	-	-	-	-	-	-
	<i>List sub-class</i>									
	<b>Biological assets</b>	-	-	-	-	-	-	-	-	-
	<i>List sub-class</i>									

DC9 Frances Baard - Supporting Table SA34c Repairs and maintenance expenditure by asset class - Continue

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Intangibles</b>	-	1 462 127	1 271 659	2 417 620	2 417 620	1 379 280	1 964 460	2 145 500	2 192 020
Computers - software & programming		1 462 127	1 271 659	2 417 620	2 417 620	1 379 280	1 964 460	2 145 500	2 192 020
Other (list sub-class)									
<b>Total Repairs and Maintenance Expenditure</b>	<b>1 172 759</b>	<b>2 679 828</b>	<b>2 313 608</b>	<b>4 361 730</b>	<b>4 329 330</b>	<b>2 297 508</b>	<b>3 983 410</b>	<b>4 132 710</b>	<b>4 221 730</b>
<b>Specialised vehicles</b>	-	-	-	-	-	-	-	-	-
Refuse									
Fire									
Conservancy									
Ambulances									
<i>R&amp;M as a % of PPE</i>	2.3%	5.1%	5.0%	7.6%	7.7%	4.7%	8.3%	8.1%	8.8%
<i>R&amp;M as % Operating Expenditure</i>	1.3%	3.2%	2.2%	3.6%	3.6%	2.3%	3.3%	3.8%	3.7%

DC9 Frances Baard - Supporting Table SA34d Depreciation by asset class

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Depreciation by Asset Class/Sub-class</b>									
<b>Infrastructure</b>	-	-	-	-	-	-	-	-	-
Infrastructure - Road transport	-	-	-	-	-	-	-	-	-
<i>Roads, Pavements &amp; Bridges</i>									
<i>Storm water</i>									
Infrastructure - Electricity	-	-	-	-	-	-	-	-	-
<i>Generation</i>									
<i>Transmission &amp; Reticulation</i>									
<i>Street Lighting</i>									
Infrastructure - Water	-	-	-	-	-	-	-	-	-
<i>Dams &amp; Reservoirs</i>									
<i>Water purification</i>									
<i>Reticulation</i>									
Infrastructure - Sanitation	-	-	-	-	-	-	-	-	-
<i>Reticulation</i>									
<i>Sewerage purification</i>									
Infrastructure - Other	-	-	-	-	-	-	-	-	-
<i>Waste Management</i>									
<i>Transportation</i>									
<i>Gas</i>									
<i>Other</i>									
<b>Community</b>	56 294	83 739	84 157	-	-	117 965	200 000	31 624	-
Parks & gardens									
Sportsfields & stadia									
Swimming pools									
Community halls									
Libraries									
Recreational facilities									
Fire, safety & emergency									
Security and policing									
Buses									
Clinics									

DC9 Frances Baard - Supporting Table SA34d Depreciation by asset class - Continue

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Museums & Art Galleries									
Cemeteries	3 567	10 668	10 668	-	-	-	-	-	-
Social rental housing									
Other	52 727	73 071	73 489			117 965	200 000	31 624	-
<b>Heritage assets</b>	-	-	-	-	-	-	-	-	-
Buildings									
Other									
<b>Investment properties</b>	-	-	-	-	-	-	-	-	-
Housing development									
Other									
<b>Other assets</b>	<b>2 399 852</b>	<b>3 284 785</b>	<b>3 692 585</b>	<b>4 298 000</b>	<b>4 298 000</b>	<b>3 864 296</b>	<b>4 600 000</b>	<b>4 600 000</b>	<b>4 600 000</b>
General vehicles	193 494	304 853	330 461	550 000	550 000	550 000	600 000	600 000	600 000
Specialised vehicles	-	-	-	-	-	-	-	-	-
Plant & equipment	254 974	297 070	411 786	845 000	845 000	403 000	680 000	680 000	680 000
Computers - hardware/equipment	433 389	535 011	744 635	650 000	650 000	650 000	850 000	850 000	850 000
Furniture and other office equipment	600 756	812 731	853 904	853 000	853 000	861 296	970 000	970 000	970 000
Abattoirs									
Markets									
Civic Land and Buildings									
Other Buildings	917 239	1 335 121	1 351 800	1 400 000	1 400 000	1 400 000	1 500 000	1 500 000	1 500 000
Other Land									
Surplus Assets - (Investment or Inventory)									
Other									
<b>Agricultural assets</b>	-	-	-	-	-	-	-	-	-
<i>List sub-class</i>									
<b>Biological assets</b>	-	-	-	-	-	-	-	-	-
<i>List sub-class</i>									

DC9 Frances Baard - Supporting Table SA34d Depreciation by asset class - Continue

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Intangibles</b>	82 687	111 012	121 078	200 000	200 000	168 915	250 000	250 000	250 000
Computers - software & programming	82 687	111 012	121 078	200 000	200 000	168 915	250 000	250 000	250 000
Other (list sub-class)									
<b>Total Depreciation</b>	<b>2 538 833</b>	<b>3 479 536</b>	<b>3 897 820</b>	<b>4 498 000</b>	<b>4 498 000</b>	<b>4 151 176</b>	<b>5 050 000</b>	<b>4 881 624</b>	<b>4 850 000</b>
<b>Specialised vehicles</b>	-	-	-	-	-	-	-	-	-
Refuse									
Fire									
Conservancy									
Ambulances									

DC9 Frances Baard - Supporting Table SA35 Future financial implications of the capital budget

Vote Description	2013/14 Medium Term Revenue & Expenditure Framework			Forecasts			
	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16	Forecast 2016/17	Forecast 2017/18	Forecast 2018/19	Present value
<b>R</b>							
<b>Capital expenditure</b>							
Vote 1 - Executive & Council	82 000	-	-				
Vote 2 - Budget & Treasury	862 200	1 600 000	1 600 000				
Vote 3 - Corporate Services	2 593 290	2 932 000	132 000				
Vote 4 - Planning & Development	141 200	-	-				
Vote 5 - Vote 5 - Project Management & Advisory Services	611 000	3 155 000	-				
<b>Total Capital Expenditure</b>	<b>4 289 690</b>	<b>7 687 000</b>	<b>1 732 000</b>	-	-	-	-
<b>Future operational costs by vote</b>							
Vote 1 - Executive & Council							
Vote 2 - Budget & Treasury							
Vote 3 - Corporate Services							
Vote 4 - Planning & Development							
Vote 5 - Vote 5 - Project Management & Advisory Services							
<b>Total future operational costs</b>	-	-	-	-	-	-	-
<b>Future revenue by source</b>							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse revenue							
Service charges - other							
Rental of facilities and equipment							
<i>List other revenues sources if applicable</i>							
<b>Total future revenue</b>	-	-	-	-	-	-	-
<b>Net Financial Implications</b>	<b>4 289 690</b>	<b>7 687 000</b>	<b>1 732 000</b>	-	-	-	-





DC9 Frances Baard - Supporting Table SA36 Detailed capital budget - Continue

Municipal Vote/Capital project	Program/Project description	Project number	IDP Goal code 2	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2013/14 Medium Term Revenue & Expenditure Framework			Project information	
									Audited Outcome 2011/12	Current Year 2012/13 Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16	Ward location	New or renewal
R	Office Support				Furniture & Fittings	Chairs Visitors			1 512						New
	Office Support				Furniture & Fittings	Cabinet			2 371		7 450				New
	Office Support				Plant & Equipment	Photo Copier			145 950						Renewal
	Office Support				Plant & Equipment	Lawn Mower		9 296	3 771						Renewal
	Office Support				Buildings & Facilities	Econo Hut			146 500						New
	Office Support				Intangible Assets	Electronic Document Management System			-		550 000				Renewal
	Office Support				Furniture & Fittings	Urns			4 800						Renewal
	Office Support				Furniture & Fittings	Vacuum Cleaners			14 000						Renewal
	Office Support				Furniture & Fittings	Microwave			2 000						Renewal
	Office Support				Furniture & Fittings	Build Conceal Bank			35 000						New
	Office Support				Furniture & Fittings	Chairs Mid Back			4 500						New
	Environmental Health				Intangible Assets	Computer Software			60 000						New
	Disaster Management				Plant & Equipment	Access Control System			380 405		20 000				New
	Disaster Management				Plant & Equipment	Fire Engine			1 600 000						New
	Disaster Management				Plant & Equipment	Fire Fighting Water Tanker						2 200 000			New
	Disaster Management				Plant & Equipment	Fire Fighting Equipment			500 000						New
	Disaster Management				Motor Vehicles	Motor Vehicles			-		550 000				New
	Disaster Management				Furniture & Fittings	High Back Chairs			2 833						New
	Disaster Management				Furniture & Fittings	L Shape Desks			7 968						New
	Disaster Management				Furniture & Fittings	Visitors Chair			1 272						New
	Disaster Management				Furniture & Fittings	Cabinets			1 643						New
	Disaster Management				Plant & Equipment	Radio Network			-			600 000			New
	Disaster Management				Buildings & Facilities	Disaster Management Center			-		800 000				New
	Disaster Management				Computer Equipment	Printers					15 000				New
	Disaster Management				Plant & Equipment	Upgrade CCTV Cameras			50 000						New
	Planning & Development	Planning & Development				Plant & Equipment	Calculator								New
		IDP / PMS				Computer Equipment	Lap Top				20 000				New
		IDP / PMS				Furniture & Fittings	Filing Cabinet				1 000				New
		IDP / PMS				Furniture & Fittings	Chair				2 000				New
		IDP / PMS				Furniture & Fittings	Visitors Chair				1 200				New
		IDP / PMS				Furniture & Fittings	Desk				2 500				New
		GIS				Computer Equipment	Portable Printer		19 500						New
		GIS				Plant & Equipment	GPS				85 000				New
		GIS				Intangible Assets	Intangible Assets			87 500					New
		LED				Office Equipment	Branded Pull up Bousure Stands		12 250						New
		LED				Office Equipment	Gazebo		15 840						New
		Spatial planning				Office Equipment	Desk				2 500				New
		Spatial planning				Office Equipment	Filing Cabinet				1 000				New
		Spatial planning				Office Equipment	Book Shelf				3 000				New
		Spatial planning				Office Equipment	Chair				1 800				New
	Spatial planning				Office Equipment	Visitors Chair				1 200				New	
	Spatial planning				Computer Equipment	Lap Top				20 000				New	
	Infrastructure Development				Plant & Equipment	Air Conditioners			105 000					New	
	Project Management Advisory Service				Computer Equipment	Lap Top				20 000				New	
	Project Management Advisory Service				Plant & Equipment	Air Conditioners		45 425		200 000	120 000			Renewal	
	Project Management Advisory Service				Buildings & Facilities	Paving		332 725						New	
	Project Management Advisory Service				Buildings & Facilities	Alteration of offices				300 000	3 035 000			New	
	Project Management Advisory Service				Buildings & Facilities	Alterations to Recreation Hall		708 859						New	
	Project Management Advisory Service				Intangible Assets	Intangible Assets			85 000					New	
	Roads Maintenance				Motor Vehicles	Repair Caravan		178 050						New	
	Housing				Computer Equipment	Laptop		15 641		45 000	30 000			New	
	Housing				Computer Equipment	Computer				10 600				New	
	Housing				Motor Vehicles	Motor Vehicles				440 000				New	
	Housing				Office Equipment	Desk				11 870	10 000			New	

DC9 Frances Baard - Supporting Table SA36 Detailed capital budget - Continue

Municipal Vote/Capital project	Program/Project description	Project number	IDP Goal code 2	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2013/14 Medium Term Revenue & Expenditure Framework			Project information	
									Audited Outcome 2011/12	Current Year 2012/13 Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16	Ward location	New or renewal
R				6	3	3	5								
	Housing				Office Equipment	<i>Chair High Back</i>				3 300	6 000				New
	Housing				Office Equipment	<i>Chair Visitor</i>				3 790					New
	Housing				Office Equipment	<i>Filing Cabinet</i>			9 065	8 580					New
	Housing				Plant & Equipment	<i>Generator</i>				15 000					New
	Housing				Plant & Equipment	<i>Lights</i>			3 088	3 000					New
	Housing				Office Equipment	<i>Projector</i>				5 690					New
	Housing				Office Equipment	<i>Schreen</i>				990					New
	Housing				Computer Equipment	<i>Schmidt Hammer</i>			3 001						New
	Housing				Computer Equipment	<i>Lasar Levl</i>			1 746						New
	Housing				Motor Vehicles	<i>Sliding Cover</i>					45 000				New
	Housing				Computer Equipment	<i>Dumpy Level</i>			1 826						New
	Housing				Office Equipment	<i>Digital Camera</i>			5 832						New
	Housing				Office Equipment	<i>White Boards</i>			1 684						New
Parent Capital expenditure											4 289 690	7 687 000	1 732 000		

DC9 Frances Baard - Supporting Table SA37 Projects delayed from previous financial year/s

Municipal Vote/Capital project	Ref. 1,2	Project name	Project number	Asset Class 3	Asset Sub-Class 3	GPS co-ordinates 4	Previous target year to complete Year	Current Year 2012/13		2013/14 medium term Revenue & Expenditure Framework		
								Original Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>R</b> Parent municipality: <i>List all capital projects grouped by Municipal Vote</i>				<i>Examples</i>	<i>Examples</i>							
Entities: <i>List all capital projects grouped by Municipal Entity</i>  <b>Entity Name</b> <i>Project name</i>												

***SERVICE DELIVERY & BUDGET  
IMPLEMENTATION PLAN***

# **FRANCES BAARD**

***DISTRICT MUNICIPALITY***



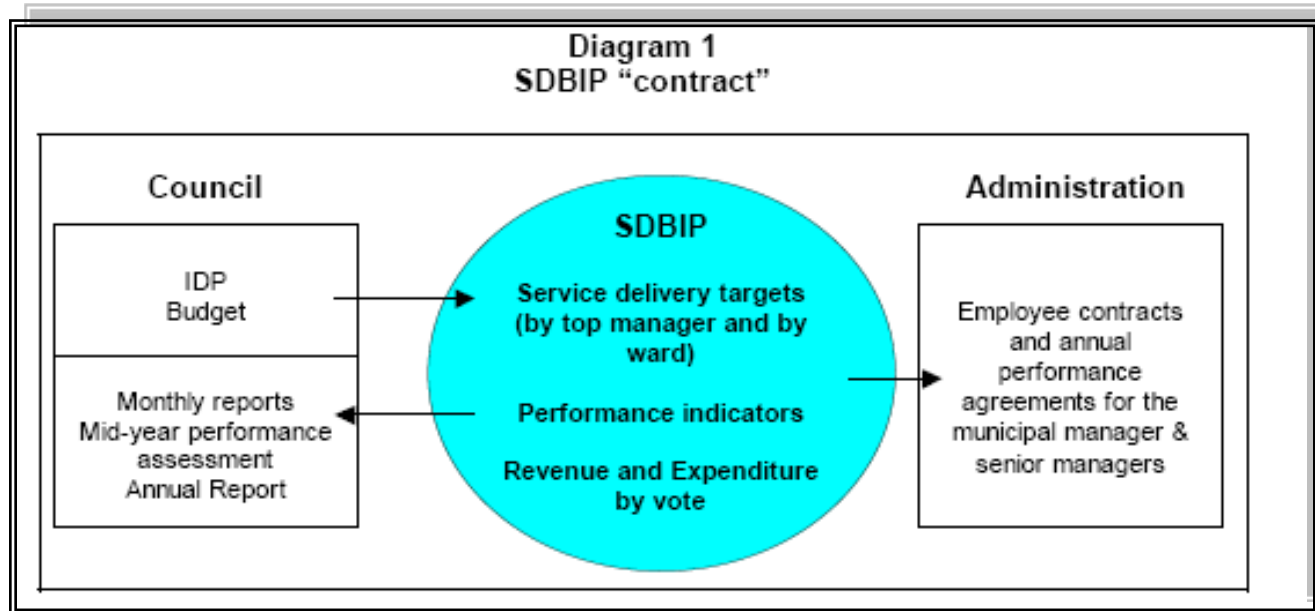
***SERVICE DELIVERY & BUDGET  
IMPLEMENTATION PLAN  
2013/2014***

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## 1. INTRODUCTION

The Service Delivery and Budget Implementation Plan (SDBIP) seeks to promote municipal accountability and transparency and is an important instrument for service delivery and budget monitoring and evaluation. The SDBIP is a partnership contract between the administration, council and community, which expresses the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve (12) months.



Chapter 1 of the MFMA defines the SDBIP as a detailed plan approved by the mayor of a municipality in terms of section 53(1)(c)(ii) for implementing the municipality's delivery of services and the execution of its annual budget which must include (as part of the top-layer) the following:

- (a) Projections for each month:
- Revenue to be collected, by source, and
  - Operational and capital expenditure, by vote.



## SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2013-2014

(b) Service delivery targets and performance indicators for each quarter.

In terms of National Treasury's Circular No. 13 the SDBIP must provide a picture of service delivery areas, budget allocations and enable monitoring and evaluation. It specifically requires the SDBIP to include:

- Monthly projections of revenue to be collected for each source;
- Monthly projections of expenditure (operating and capital) and revenue for each vote;
- Quarterly projections of service delivery targets and performance indicators for each vote;
- Information for expenditure and delivery; and a
- Detailed capital works plan.

In terms of sections 69(3) (a) and (b) of the MFMA the accounting officer of a municipality must submit to the mayor within 14 days after the approval of an annual budget, a draft SDBIP for the budget year and drafts of the annual performance agreements as required in terms of section 57(1) (b) of the Municipal Systems Act (MSA) for the municipal manager and all senior managers. Furthermore, according to section 53(1) (c) (ii) and (iii) of the MFMA, the Executive Mayor is expected to approve the SDBIP within 28 days after the approval of the budget.

This coincides with the need to table at Council, drafts of the annual performance agreements for the municipal manager and all senior managers as required in terms of section 57(1) (b) of the MSA.

The Frances Baard District Municipality's 2013/14 Medium-term Budget and Integrated Development Plan (IDP) have been approved by Council on 27 March 2013 in terms of the MFMA and the MSA respectively. The process leading to the draft Budget, IDP and business plans, which have an important bearing on the finalisation of the SDBIP, includes the following elements:

- Departmental operational plans/departmental SDBIPs. These departmental SDBIPs provide the detailed plans and targets according to which the departments' performance will be monitored.
- The departmental SDBIP's/operational plans contain performance plans of line managers. The performance plans were formulated in terms of the IDP sector plans and the operational mandates relevant to each department. The performance plans forms the basis for the signing of the annual performance agreements of the municipal manager and senior managers. The SDBIP represents the key performance targets as captured across core departments.

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2013-2014

The structure of the Frances Baard District Municipality's 2013/14 SDBIP in the table below takes into account the pertinent legal requirements:

SECTION	DESCRIPTION
Introduction	<ul style="list-style-type: none"> <li>• Legislative description of the SDBIP</li> <li>• Components of the SDBIP</li> </ul>
Capital Works Plan	<ul style="list-style-type: none"> <li>• Three year capital works plan</li> <li>• Spatial Development Framework</li> <li>• A list of key capital projects to be implemented in the budget year broken down according to municipalities</li> </ul>
High level Service Delivery Breakdown	<ul style="list-style-type: none"> <li>• Municipal score card showing KPI's and targets</li> </ul>
Budget Implementation Plan for 2013/14	<ul style="list-style-type: none"> <li>• Monthly projections of revenue to be collected by source</li> <li>• Monthly projections of expenditure of operating, and revenue for each vote</li> <li>• Monthly projection of capital by vote</li> </ul>
Conclusion	<ul style="list-style-type: none"> <li>• SDBIP as significant monitoring tool</li> </ul>

The budget implementation section of the SDBIP is categorised in terms of votes as prescribed by the MFMA. In the case of the FBDM, votes indicate a budget allocation for core administration.

- Executive and Council
- Budget and Treasury
- Corporate Services
- Planning and Development
- Project Management and Advisory Services

**2. CAPITAL WORKS PLAN**

The capital budget of Frances Baard District Municipality is focused on own capital expenditure needs such as computer equipment, upgrading of buildings, etc. and not so much on infrastructure services.

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2013-2014

**2.1 Three-Year Capital Projects**

The table below outlines the medium-term capital budget of the Frances Baard District Municipality.

Vote Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Vote 1 - Executive & Council	118	79	138	127	127	114	82	-	-
Vote 2 - Budget & Treasury	438	398	295	1,826	1,996	1,975	862	1,600	1,600
Vote 3 - Corporate Services	928	2,085	593	1,412	1,962	1,201	2,593	2,932	132
Vote 4 - Planning & Development	295	925	49	4,794	3,600	2,632	141	-	-
Vote 5 - Vote 5 - Project Management & Advisory	8,587	691	1,307	855	760	738	611	3,155	-
<b>Total Capital Expenditure - Vote</b>	<b>10,367</b>	<b>4,177</b>	<b>2,382</b>	<b>9,013</b>	<b>8,445</b>	<b>6,660</b>	<b>4,290</b>	<b>7,687</b>	<b>1,732</b>

**2.2 Spatial Development Framework**

A brief summary of the Spatial Development Framework (SDF) has been provided herewith. It highlights background to the SDF, the main issues identified by the SDF and objectives, strategies and projects formulated to address these spatial challenges.

Municipalities are required by the provisions of Section 26(e) of the Municipal Systems Act 2000 to prepare and adopt a Spatial Development Framework (SDF) for their municipal area as part of the Integrated Development Plan. The objectives of Spatial Development Framework are clearly articulated under Section 4 of the Local Government: Municipal Planning and Performance Management Regulations 2001. The White Paper on Spatial Planning and Land Use Management, the Land Use Management Bill of 2007 and the Development Facilitation Act of 1995 are some of the legislation and government policies that gives municipalities the responsibility of preparing and adopting Spatial Development Frameworks for municipalities.

The SDF for Frances Baard District Municipality was adopted by Council in December 2007.

**2.3 Spatial Planning Issues**

One of the principal objectives of Spatial Development Framework is the promotion of sustainable human settlement development. However, there are a number of factors in the FBDM region that pose to undermine the sustainable development of the region, namely:-

- Population increase: All the municipalities in the district with the exception of Phokwane Local Municipality are experiencing an increase in population growth;
- The urban settlements in FBDM are inefficient and expensive to maintain and live in, because they are not compact and creating infrastructure maintenance burdens to municipalities;
- Poor local land management problems, caused by poor agricultural practices and mining;
- The Harts-, the Vaal- and Modder rivers are under endangered conditions;
- Dwindling flora and fauna as the Vaalbos National Park was deproclaimed;
- Mines are poorly rehabilitated as evidenced by various open quarries and pits in the FBDM region;
- High concentration of crime in urban areas.

#### ***2.4 Capital / Operation & Maintenance Projects to category B municipalities for 2013/14***

Circular 13 of the MFMA calls for the provision of detailed capital works plans to ensure sufficient detail to measure and monitor delivery of infrastructure projects. It has to be appreciated that the breakdown of the capital works plan, is helpful in terms of showing the spread of FBDM's intervention in its provision of services.

This section provides a breakdown of capital and operation & maintenance expenditure across the Frances Baard District Municipality. The projects for 2013/14 are broken down according to category B municipalities in the District.

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2013-2014**

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b><u>OPERATING O &amp; M</u></b>									
<i>Dikgatlong Municipality (NC092)</i>					2,107	2,107	2,600	2,600	2,100
<i>Magareng Municipality (NC093)</i>					2,600	2,600	2,500	2,050	2,050
<i>Phokwane Municipality (NC094)</i>					2,809	2,809	3,060	3,500	2,800
<i>Sol Plaatje Municipality (NC091)</i>					800	800	1,500	1,500	1,500
<b>Total</b>	-	-	-	-	8,316	8,316	9,660	9,650	8,450

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b><u>CAPITAL</u></b>									
<i>Dikgatlong Municipality (NC092)</i>	8,356	4,594	2,647	8,519	6,412	6,412	4,150	500	2,536
<i>Magareng Municipality (NC093)</i>	2,328	5,360	3,912	8,700	6,100	1,936	4,200	3,600	1,300
<i>Magareng Municipality (NC093) Roll Over</i>							4,254	-	-
<i>Phokwane Municipality (NC094)</i>	7,036	7,106	5,749	8,730	5,830	5,380	4,200	2,891	5,743
<i>Phokwane Municipality (NC094) Roll Over</i>							450		
<i>Sol Plaatje Municipality (NC091)</i>	5,012	500	2,205	4,370	3,570	3,570	3,000	-	-
<i>District Management Areas</i>	2,873	4,177	2,862	250	250	250			
<i>Unallocated (Mintenance Fund)</i>				91	91				
<b>Total Capital</b>	25,605	21,737	17,375	30,660	22,253	17,548	20,254	6,991	9,579

**3. HIGH-LEVEL SERVICE DELIVERY BREAKDOWN**

The Frances Baard District Municipality is required in terms of the SDBIP, to provide non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. Service delivery targets relate to the level and

## SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2013-2014

standard of services being provided to the community. It also includes targets for the reductions in backlogs of basic services according to Circular 13 of the MFMA. The SDBIP provides high level, but condensed public information on service delivery to all stakeholders within and outside the District Municipality.

The SDBIP is conceptualised as a layered plan dealing with consolidated service targets and in-year deadlines and linking such targets and deadlines to top management. The Municipal Score Card represents a consolidation of all the FBDM detailed service delivery targets and performance indicators as captured in the operational plans, the performance plans and score cards of the managers in the various departments of the municipality.

In terms of the objectives, strategies and projects as listed in the Integrated Development Plan (IDP) and the budget, Frances Baard District Municipality commits itself as follows:

### **3.1 MUNICIPAL STRATEGIC OBJECTIVES:**

1. To provide sustainable municipal services in the district;
2. To implement municipal institutional development and transformation in the district;
3. To promote local economic development in the district;
4. To promote municipal financial viability and management in the district;
5. To promote and implement good democratic governance and public participation in the district.

### **3.2 FBDM PERFORMANCE PLAN / OPERATIONAL PLAN / SCORE CARD - 2013/14 Financial Year:**

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**FBDM PERFORMANCE PLAN / SCORE CARD - 2013/14**

KEY PERFORMANCE AREA (KPA's)	KEY PERFORMANCE INDICATORS (KPI's)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
IDP GOALS	IDP OBJECTIVES	30/06/2013	2013/14	Unit	PoE	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
<b>KPA 1: Sustainable Municipal Infrastructure Development and Basic Service Delivery.</b>									
<b>Sub-KPA 1.1: Improved access to sustainable basic services in the district.</b>	1. Percentage support and assistance in identification, prioritisation and review of projects.	Infrastructure needs list LM's	100% Approved Allocations	% Completion	Council Resolution Project Reports	-	-	-	100%
	2. Percentage support in the provision of potable water to households in the district.	Existing bulk services	100% Spending of allocation (R 6,25m)	Amount % spent Progress	Quarterly Project Reports and spending	10% R 0,625m	30% R 1,875m	70% R 4,375m	100% R 6,25m
	3. Percentage support in the provision of sanitation facilities to all households in the district.	Existing facilities	100% Spending of allocation (R 5,35m)	Amount % spent Progress	Quarterly Project Reports and spending	10% R 0,535m	30% R 1,605m	70% R 3,745m	100% R 5,35m
	4. Percentage support in the provision of electricity to households in the district.	Current access	100% Spending of allocation (R 1,95m)	Amount % spent Progress	Quarterly Project Reports and spending	10% R 0,195m	30% R 0,585m	70% R 1,365m	100% R 1,95m

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2013-2014

**FBDM PERFORMANCE PLAN / SCORE CARD - 2013/14**

KEY PERFORMANCE AREA (KPA's)	KEY PERFORMANCE INDICATORS (KPI's)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
IDP GOALS	IDP OBJECTIVES	30/06/2013	2013/14	Unit	PoE	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
<b>KPA 1: Sustainable Municipal Infrastructure Development and Basic Service Delivery.</b>									
<b>Sub-KPA 1.1: Improved access to sustainable basic services in the district.</b>	5. Percentage support in the provision of streets and stormwater drainage to households in the district.	80%	100% (R 3.2m)	Amount spent Progress	Quarterly Reports and On-site measurements	20% R 0,64m	40% R 1,28m	70% R 2,24m	100% R 3,2m
	6. Percentage support to local municipalities in obtaining blue drop status.	65%	10% increase 75%	Progress	Spending O&M Quarterly Reports	-	-	-	75%
	7. Percentage support to local municipalities in obtaining green drop status.	0% / New	50%	Progress	Spending O&M Monthly Reports / Applications	-	-	-	50%
	8. Percentage support in maintenance of municipal infrastructure in the district.	0% / New	100% R 6,41m	% Progress Amount spent	Monthly Reports Amount spent	10% R 0,641m	30% R 1,923m	60% R 3,846m	100% R 6,41
<b>Sub-KPA: 1.2 Facilitation of sustainable human settlements.</b>	9. Number of households facilitated in the reduction of the housing backlog.	305	711 100%	% Number	Quarterly Reports	10% 71	30% 213	60% 426	100% 711
	10. Number of households with access to basic municipal services in informal settlements.	305	711 100%	% Number	Quarterly Reports	10% 71	30% 213	60% 426	100% 711
	11. Percentage/ ha. of land identified and acquired for the establishment of human settlements in the district.	46ha	16ha 100%	% Number/ ha	Quarterly Reports	4ha 25%	8ha 50%	12ha 75%	16ha 100%



SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2013-2014

FBDM PERFORMANCE PLAN / SCORE CARD - 2013/14									
KEY PERFORMANCE AREA (KPA's)	KEY PERFORMANCE INDICATORS (KPI's)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
IDP GOALS	IDP OBJECTIVES	30/06/2013	2013/14	Unit	PoE	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
<b>KPA 2: Local Economic Development (LED)</b>									
<b>Sub-KPA: 2.1 Facilitation of growth and diversification of the District Economy.</b>	12. Percentage support in the diversification of the agricultural and mining sectors in the district.	Completed Feasibility Study	2 Projects = 100%	% Progress	Quarterly Reports	2 - 20%	2 - 50%	2 - 75%	2 - 100%
	13. Percentage support and facilitation of SMME programmes through the implementation of the SMME support policy.	4 Programmes 100%	6 Programmes 100%	% Progress	Quarterly Reports	6 - 25%	6 - 50%	6 - 75%	6 - 100%
	14. Percentage completion of 3 incentive policies for local municipalities in the district.	3 / Research completed 100%	3 Policies 100% completed	Number / %	Quarterly Reports	3 / 25%	3 / 50%	3 / 75%	3 / 100%
	15. Percentage support to local municipalities in the facilitation of EPWP projects in the district.	1 Introductory workshop 100%	2 Workshops 100%	Number / %	Quarterly Reports	1 / 50%	-	2 / 100%	-
	16. Percentage support to LED structures in the district.	Identified Coordination	100%	%	Quarterly Reports	25%	50%	75%	100%
<b>Sub-KPA: 2.2 Development of a vibrant tourism sector economy.</b>	17. Percentage support in the development of tourism in the L/M's of the district. (Programmes & Projects)	4 Info Centres 100%	8 Prog - 100% 2 Proj - 100%	Number % Compliance	Quarterly reports	10 - 25%	10 - 50%	10 - 75%	10 - 100%
	18. Percentage facilitation in the establishment of a vibrant destination brand in the district. (a) Main activities (b) Programmes	0 - 0%	4 Activ - 100% 1 Proj - 100%	Number % Compliance	Quarterly reports	(a) 1 - 25% (b) 1 - 25%	(a) 2 - 50% (b) 1 - 50%	(a) 3 - 75% (b) 1 - 75%	(a) 4 - 100% (b) 1 - 100%
	19. Number of strategic partnerships established and percentage participation in FBDM tourism activities.	3 Assosiations 65% functional	3 Assosiations 75% functional	% Functionality	Quarterly reports	3 / 66%	3 / 70%	3 / 72%	3 / 75%

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2013-2014

FBDM PERFORMANCE PLAN / SCORE CARD - 2013/14									
KEY PERFORMANCE AREA (KPA's)	KEY PERFORMANCE INDICATORS (KPI's)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
IDP GOALS	IDP OBJECTIVES	30/06/2013	2013/14	Unit	PoE	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
<b>KPA 3: Institutional Development and Transformation.</b>									
<b>Sub-KPA 3.1 Environmental Management.</b>	20. Percentage improvement of municipal health services. (Quality of drinking water / Magareng & Dikgatlong))	120 Activities completed 100%	3% Improvement (30 Activities = 100%)	% = Activities	Quarterly reports	6 - 20%	14 - 46%	22 - 73%	30 - 100%
	21. Percentage improvement of environmental planning and management in the district.	16 Pogrammes completed 100%	3% Improvement (8 Programmes =100%)	% = Activities	Quarterly reports	8 - 25%	8 - 50%	8 - 75%	8 - 100%
<b>Sub-KPA 3.2: Disaster Management.</b>	22. Percentage disaster management capacity building in 3 local municipalities of the district.	Current status 30%	30 Volunteers (a) trained & (b) deployed 100%	% Compliance with Training Plan	Number of volunteers trained	(a)30 100% (b) 25%	(b) 50%	(b) 75%	(b) 100%
	23. Percentage (a) development and (b) implementation of a response recovery strategy for the District.	New / 0%	Develop & implement 100%	% Compliance	Quarterly reports	(a) 50%	(a) 100%	(b) 10%	(b) 20%
	24. Percentage implementation of response recovery mechanisms in 3 local municipalities of the district.	New 0%	100% Implementation	% Compliance	Quarterly reports	25%	50%	75%	100%
	25. Percentage increase in fire fighting capacity for 3 local municipalities in the District.	Current status 30%	60%	% Compliance with D/M Plan	Monthly reports	5%	15%	20%	30%
<b>Sub-KPA 3.2: Disaster Management continue ...</b>	26. Percentage upgrading and improvement of security systems in FBDM.	0%	100%	% Compliance	Quarterly reports	25%	50%	75%	100%
	27. Number of health and safety inspections conducted in FBDM according to the OH&S Act.	0	4 / 100%	Number / %	Quarterly reports	1 / 25%	2 / 50%	3 / 75%	4 / 100%
<b>Sub-KPA 3.3: Human Resource Development.</b>	28. Percentage compliance with HR requirements at FBDM.	0%	100%	% Compliance	Quarterly reports	100%	100%	100%	100%
	29. Percentage compliance with HR capacity building requirements in 3 local municipaities of FBDM district,	0%	100%	% Compliance	Quarterly reports	100%	100%	100%	100%

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2013-2014

FBDM PERFORMANCE PLAN / SCORE CARD - 2013/14									
KEY PERFORMANCE AREA (KPA's)	KEY PERFORMANCE INDICATORS (KPI's)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
IDP GOALS	IDP OBJECTIVES	30/06/2013	2013/14	Unit	PoE	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
<b>KPA 3: Institutional Development and Transformation.</b>									
<b>Sub-KPA 3.4: Records Management.</b>	30. Percentage compliance with the National Archives Act in FBDM and L/M's in the district for the 2013/14 financial year.	82%	90%	% Compliance	Quarterly reports	83%	85%	87%	90%
	31. Percentage of an effective and cost-efficient office support function rendered to FBDM for 2013/14.	90%	94%	% Compliance	Quarterly reports	91%	92%	93%	94%
	32. Percentage maintenance rendered to FBDM buildings for the 2013/14 financial year.	90%	95%	% Compliance	Maintenance Reports	90%	91%	93%	95%
<b>Sub-KPA 3.5: Information Communication Technology. (ICT)</b>	33. Percentage accessibility to improved ICT infrastructure in FBDM and 3 local municipalities of the district in the 2013/14 f/y.	80%	85%	% Improved accessibility	Quarterly reports on accessibility	80%	81%	83%	85%
	34. Percentage implementation of the ICT Disaster Recovery Plan in FBDM and 3 L/M's for the 2013/14 financial year.	35%	60%	% Compliance	Quarterly reports	40%	45%	50%	60%
	35. Percentage alignment of municipal IT objectives with governance IT principles.	0%	100%	% Compliance	Quarterly reports	25%	50%	75%	100%
<b>Sub-KPA 3.6: Integrated Development Planning. (IDP)</b>	36. Percentage facilitation of IDP processes in the district for the 2013/14 f/y in compliance with legislation and policies.	5 / 100%	5 / 100%	% Credible IDP processes completed	Quarterly reports / Process Plans	25%	50%	75%	100%
	37. Percentage of 5 IDP's in the district reviewed for the 2014/15 financial year.	5 / 100%	5 / 100%	% of IDP reviews completed	Quarterly reports / Process Plans	25%	50%	75%	100%
	38. Percentage facilitation of the review of sector plans in the district for 2014/15 in terms of legislation.	16 Sector Plans	2 / 100%	% Progress	Quarterly reports Reviewed Sector Plans	2 / 25%	2 / 50%	2 / 75%	2 / 100%

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2013-2014

FBDM PERFORMANCE PLAN / SCORE CARD - 2013/14									
KEY PERFORMANCE AREA (KPA's)	KEY PERFORMANCE INDICATORS (KPI's)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
IDP GOALS	IDP OBJECTIVES	30/06/2013	2013/14	Unit	PoE	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
<b>KPA 3: Institutional Development and Transformation continue ...</b>									
<b>Sub-KPA 3.7: Performance Management. (PMS)</b>	39. Percentage compliance with the implementation of a fully compliant institutional performance management system in FBDM and the local municipalities in the district.	100%	100%	% Compliance	Quarterly reports and appraisals	25%	50%	75%	100%
	40. Percentage managerial support and capacity building in complying with local government legislation.	100%	100%	% Requests addressed	Quarterly reports	25%	50%	75%	100%
	41. Percentage alignment of PMS governance principles with the performance objectives of the municipality.	100%	100%	% Compliance	Quarterly reports	25%	50%	75%	100%
<b>Sub-KPA 3.8: Town and Regional Planning.</b>	42. Percentage facilitation of the development of urban areas in accordance with approved spatial plans.	3 LM's - 100%	100% of new Applications	% Support requested	Monthly reports / Approved Applications	100%	100%	100%	100%
	43. Percentage implementation and review of the spatial development framework of the district.	4 LM's - 100%	100% of new Applications	% Support requested	Monthly reports	100%	100%	100%	100%
	44. Percentage facilitation of the preparation of township establishments in 2 local municipalities.(Phokwane,Dikgatlong)	1 Approved layout plan	2 layout plans 100%	% Completed	Monthly & Quarterly reports + completed plans	50%	100%	-	-
<b>Sub-KPA 3.9: Geographical Information System. (GIS)</b>	45. Percentage implementation of GIS shared services in the district for the 2013/14 financial year. (a) Phokwane / data cleansing. (b) Sol Plaatje/ water infrastructure data.	Phase 2 completed Magareng 100%	Phase 2 (a)Phokwane 100% (b) Sol Plaatje 100%	Completed activities % Completion	Quarterly Reports	25% -	50% -	75% 50%	100% 100%
	46. Percentage marketing of GIS as an essential management and planning tool for the 2013/14 financial year.	0%	100%	% Compliance	Quarterly reports	25%	50%	75%	100%

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2013-2014

FBDM PERFORMANCE PLAN / SCORE CARD - 2013/14									
KEY PERFORMANCE AREA (KPA's)	KEY PERFORMANCE INDICATORS (KPI's)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
IDP GOALS	IDP OBJECTIVES	30/06/2013	2013/14	Unit	PoE	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
<b>KPA 4: Good Governance and Public Participation.</b>									
<b>Sub-KPA 4.1: Communication.</b>	47. Number of communication activities implemented in order to sustain a positive public opinion about service delivery in the district.	8 Projects completed 100%	32 Activities completed 100%	Number activities completed % progress with activities	Monthly Quarterly Reports	8 / 25%	16/ 50%	24 / 75%	32 /100%
	48. Number of communication programmes facilitated to improve on the collaboration of government activities to achieve a "one message" approach in the district.	21 Programmes completed 100%	20 Programmes completed 100%	Number of programmes completed % progress	Quarterly reports	5 / 25%	10 / 50%	15 / 75%	20 / 100%
	49. Percentage completion and implementation of a support plan for staff morale and motivation.	100%	1 / 100%	% Progress	Quarterly surveys and reports	25%	50%	75%	100%
<b>Sub-KPA 4.2: Internal Audit.</b>	50. Percentage assistance and guidance regarding internal risk management processes in FBDM for the 2013/14 financial year.	0%	100%	Monthly activities processed	Monthly statements and Reports	100%	100%	100%	100%
	51. Percentage compliance with quarterly assessments to evaluate and contribute to the establishment of effective control processes in the district. (FBDM & LM's)	0%	100%	Monthly / Quarterly I/A reports	Monthly / Quarterly I/A reports	100%	100%	100%	100%
	52. Percentage capacity building and support in internal audit within the local municipalities in the district.	0%	100%	Monthly / Quarterly I/A reports	Monthly / Quarterly I/A reports	100%	100%	100%	100%

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2013-2014

FBDM PERFORMANCE PLAN / SCORE CARD - 2013/14									
KEY PERFORMANCE AREA (KPA's)	KEY PERFORMANCE INDICATORS (KPI's)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
IDP GOALS	IDP OBJECTIVES	30/06/2013	2013/14	Unit	PoE	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
<b>KPA 5: Municipal Financial Viability and Management.</b>									
<b>KPA 5: Municipal Financial Viability and Management.</b>	53. Percentage compliance in the implementation of sound financial practices.	0%	100%	% Compliance	Monthly Quarterly reports	100%	100%	100%	100%
	54. Percentage compliance with all financial legislative requirements and related guidelines from National Treasury.	0%	100%	% Compliance	Monthly Quarterly reports	100%	100%	100%	100%
	55. Percentage compliance with the requirements for debt and revenue generation. (Grants)	0%	100%	% Compliance	Monthly Quarterly reports	100%	100%	100%	100%
	56. Percentage compliance with the effective management of Council's financial resources.	0%	100%	% Compliance	Monthly Quarterly reports	100%	100%	100%	100%
	57. Percentage compliance with the legislative requirements for a sound supply chain management system and stores function in the municipality.	0%	100%	% Compliance	Monthly Quarterly reports	100%	100%	100%	100%
	58. Percentage compliance with the requirements for sound financial self-sustained local municipalities in the district.	0%	100%	% Compliance	Monthly Quarterly reports	100%	100%	100%	100%

**4. BUDGET IMPLEMENTATION PLAN FOR 2013/14**

In respect of the budget implementation component of the SDBIP, circular 13 requires a breakdown by monthly projections of revenue to be collected for each source and monthly projections of operational and capital expenditure and revenue for each vote.

**4.1 Monthly projections of revenue and expenditure by vote**

The anticipated revenue for the 2013/14 financial year amounts to R99, 479, 410 and the expenditure amounts to R121, 160, 790

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2013-2014

The table provides a summary of the monthly projections for revenue and expenditure per vote.

**4.2 Monthly projections: Capital expenditure by vote**

The FBDM envisages a spending of R4, 289, 690 on the capital budget for 2013/14 financial year. The Capital Budget will be funded from a combination of surplus cash, grants allocations and other public contributions. This is followed by monthly projections for the 2013/14 financial year for each vote.

VOTE	July			August			September			October			November			December		
	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000
<b><i>Executive &amp; Council</i></b>																		
Council	755	0	1,239	755	0	0	755	0	0	755	0	0	755	0	1,239	755	0	0
Municipal Manager	197	0	0	197	55	0	197	0	0	197	0	0	197	0	0	197	0	0
Committee Services & Administration	257	0	0	257	20	0	277	0	0	272	0	0	267	0	0	282	0	0
Internal Audit	204	0	0	204	0	0	204	0	0	204	0	0	204	0	0	204	0	0
Communications	147	0	0	147	0	0	147	0	0	147	0	0	147	0	0	147	0	0
<b><i>Budget &amp; Treasury</i></b>																		
Directorate	382	0	0	382	0	1,250	382	0	0	382	0	0	382	0	0	982	0	0
Finance: Revenue & Expenditure	238	0	25,706	238	0	391	238	0	391	238	0	391	238	0	25,706	238	0	391
Finance: Budget Office	454	0	0	457	0	0	468	0	0	468	0	0	523	0	0	523	0	0
Finance: Supply Chain Management	206	11	0	206	17	0	206	0	0	206	0	0	206	0	0	206	0	0
Finance: Motor Vehicle Pool	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b><i>Corporate Services</i></b>																		
Director: Administration	130	0	0	130	0	0	130	0	0	130	0	0	130	0	0	130	0	0
Information Systems	354	21	0	350	0	0	250	0	0	303	51	0	450	127	0	250	5	0
Human Resource Management	304	0	0	304	0	0	304	0	0	504	17	0	504	0	0	304	0	0
Office support Services	531	0	0	531	0	0	531	60	0	531	0	0	531	0	0	531	0	0
Environmental Health	221	0	1,000	221	0	0	221	60	0	221	0	0	221	0	1,000	221	0	0
Community Development	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Firefighting & Disaster Management	326	0	0	326	0	0	326	0	0	326	215	0	326	200	0	326	200	0
<b><i>Planning &amp; Development</i></b>																		
Directorate: Planning	132	0	890	132	0	0	132	0	0	132	0	0	132	0	0	132	0	0
PMS Management	87	0	0	87	0	0	87	0	0	87	0	0	87	0	0	87	0	0
LED	367	0	0	367	0	0	367	0	0	367	0	0	367	0	0	367	0	0
Tourism	438	0	0	273	0	0	738	0	0	738	0	0	138	0	0	138	0	0
GIS	99	0	0	99	0	0	99	0	0	399	0	0	399	0	0	299	0	0
Spatial Planning	122	0	0	232	0	0	122	0	0	422	0	0	122	0	0	122	0	0
IDP Management	60	0	0	60	0	0	60	0	0	60	0	0	68	0	0	60	0	0
<b><i>Project Management &amp; Advisory Services</i></b>																		
Directorate: Infrastructure Development	157	0	0	157	0	0	159	0	0	157	0	0	157	0	0	154	0	0
Project Management Services	1,452	0	2,443	1,452	0	0	3,252	0	400	2,252	0	0	2,252	200	2,443	2,752	150	0
Maintenance of Roads	76	0	76	76	0	76	76	0	76	76	0	76	76	0	76	76	0	76
Housing	376	0	0	376	45	0	411	0	0	446	0	0	406	46	0	376	0	0
<b>Total by Vote</b>	<b>8,071</b>	<b>32</b>	<b>31,354</b>	<b>8,015</b>	<b>137</b>	<b>1,717</b>	<b>10,138</b>	<b>120</b>	<b>867</b>	<b>10,019</b>	<b>283</b>	<b>467</b>	<b>9,284</b>	<b>573</b>	<b>30,464</b>	<b>9,860</b>	<b>355</b>	<b>467</b>

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2013-2014**

VOTE	January			February			March			April			May			June			Total		
	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000
<b><u>Vote1: Executive &amp; Council</u></b>																					
Council	755	0	0	755	0	0	755	0	1,239	755	0	0	755	0	0	758	0	0	9,061	0	3,716
Municipal Manager	197	0	0	247	0	0	197	0	0	197	0	0	197	0	0	197	0	0	2,414	55	0
Committee Services & Administration	279	0	0	287	0	0	282	0	0	287	0	0	275	0	0	262	0	0	3,287	20	0
Internal Audit	204	0	0	204	0	0	324	0	0	284	0	0	244	0	0	204	0	0	2,690	0	0
Communications	147	0	0	162	0	0	147	0	0	147	0	0	147	0	0	162	7	0	1,789	7	0
<b><u>Vote2 - Budget &amp; Treasury</u></b>																					
Directorate	382	0	0	382	4	0	382	0	0	382	0	0	382	0	0	997	0	0	5,795	4	1,250
Finance: Revenue & Expenditure	238	0	427	238	0	391	238	0	25,706	243	0	391	238	0	391	238	30	500	2,856	30	80,784
Finance: Budget Office	523	0	0	518	0	0	518	0	0	588	0	0	618	0	0	1,625	0	0	7,281	0	0
Finance: Supply Chain Management	206	0	0	206	0	0	206	0	0	206	0	0	206	0	0	206	0	0	2,477	28	0
Finance: Motor Vehicle Pool	0	800	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	800	0
<b><u>Vote3: Corporate Services</u></b>																					
Director: Administration	130	0	0	150	0	0	130	0	0	130	0	0	130	0	0	130	0	0	1,578	0	0
Information Systems	425	0	0	450	68	0	485	66	0	254	0	0	480	60	0	249	125	0	4,299	521	0
Human Resource Management	304	0	0	304	0	0	399	0	0	304	0	0	304	0	0	304	0	0	4,146	17	0
Office support Services	531	0	0	531	0	0	531	0	0	531	0	0	531	0	0	531	550	0	6,373	610	0
Environmental Health	221	0	0	221	0	0	221	0	1,000	221	0	0	221	0	0	221	0	0	2,650	60	3,000
Community Development	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Firefighting & Disaster Management	626	200	600	626	0	0	526	570	0	426	0	0	354	0	0	326	0	0	4,843	1,385	600



**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2013-2014**

VOTE	January			February			March			April			May			June			Total		
	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000
<b><u>Vote4: Planning &amp; Development</u></b>																					
Directorate: Planning	432	0	0	432	0	0	332	0	0	222	0	0	132	0	0	132	0	0	2,477	0	890
PMS Management	87	27	0	87	0	0	87	0	0	87	0	0	87	0	0	87	0	0	1,046	27	0
LED	367	0	0	367	0	0	367	0	0	367	0	0	367	0	0	367	0	0	4,409	0	0
Tourism	138	0	0	138	0	0	138	0	0	788	0	0	215	0	0	229	0	0	4,105	0	0
GIS	1,099	85	0	99	0	0	99	0	0	99	0	0	99	0	0	99	0	0	2,987	85	0
Spatial Planning	122	0	0	122	0	0	122	0	0	122	0	0	1,138	0	0	721	30	0	3,489	30	0
IDP Management	60	0	0	60	0	0	60	0	0	60	0	0	60	0	0	60	0	0	729	0	0
<b><u>Vote5: Project Management &amp; Advisory Services</u></b>																					
Directorate: Infrastructure Development	152	0	0	152	0	0	154	0	0	152	0	0	184	0	0	152	0	0	1,887	0	0
Project Management Services	1,752	150	0	1,752	0	600	1,452	0	2,443	3,252	0	0	6,252	0	0	5,066	20	0	32,932	520	8,329
Maintenance of Roads	76	0	76	76	0	76	76	0	76	76	0	76	76	0	76	76	0	76	911	0	911
Housing	376	0	0	376	0	0	376	0	0	376	0	0	376	0	0	376	0	0	4,652	91	0
<b>Total by Vote</b>	<b>9,830</b>	<b>1,262</b>	<b>1,103</b>	<b>8,942</b>	<b>72</b>	<b>1,067</b>	<b>8,603</b>	<b>636</b>	<b>30,464</b>	<b>10,555</b>	<b>0</b>	<b>467</b>	<b>14,068</b>	<b>60</b>	<b>467</b>	<b>13,776</b>	<b>762</b>	<b>576</b>	<b>121,161</b>	<b>4,290</b>	<b>99,479</b>

**5. CONCLUSION**

The SDBIP is a significant intervention tool in the strengthening of democratic governance in the local sphere of government. The SDBIP prescribes that the FBDM's annual targets be provided in order to assist with implementation and monitoring. Regular reviews would compare targets with actual outcomes and revise future targets as necessary.

The SDBIP monitoring of actual revenue targets and spending against the budget will be reported monthly in terms of section 71 of the MFMA. In terms of section 71 of the MFMA, the accounting officer must not later than ten days after the last working day of each month, submit to the Executive Mayor and the relevant provincial treasury a statement on the state of the municipalities' budget, reflecting the following;

- Actual revenue, per revenue source;
- Actual borrowings;
- Actual expenditure, per vote;
- Actual capital expenditure, per vote;
- The amount of any allocations received;

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2013-2014

And explanation of:

- Any material variances from what the municipality have projected on revenue by source, and from the municipality's expenditure projections per vote;
- Any material variances from the service delivery and budget implementation plan and;
- Any remedial or corrective steps taken or to be taken to ensure that projected revenue and expenditure remain within the municipality's approved budget.

The SDBIP therefore provides an excellent basis for the councillors of the FBDM to monitor the implementation of service delivery programmes and initiatives across the district. The score card in the SDBIP presents a clear mandate to councillors in terms of playing their oversight function. Regular reports are presented to the section 79 committees in terms of the commitments made in the departmental/unit operational plans.

Administratively, the SDBIP facilitates proper monitoring of performance by senior management and the municipal manager against set targets. The municipal manager's commitments as indicated in the score card will enable the Executive Mayor and the Mayoral Committee to monitor the progress of FBDM in terms of implementing programmes and initiatives in the district. Similarly, the municipal manager is being provided with a tool to ensure accountability for all the key performance indicators in the score card of the municipality.

**SUBMITTED BY:**

**DATE:** \_\_\_\_\_

\_\_\_\_\_  
*Municipal Manager*

**APPROVED BY:**

**DATE:** \_\_\_\_\_

\_\_\_\_\_  
*Executive Mayor*